

## **Work Study Report**

#### on

## **Review of Staff Strength**

of

## **District Stores Depot at MX**

### under

## Store Department of HQ/CCG

Study No.G.463/WR/WS-09/2020-21

Led by:Guided by:Shri Rakesh KumarShri S. SharmaDy. Secy.(PG)-CCGSWSO-CCG

Study Conducted by: Shri R. S. Warang CWSI-CCG Shri Sheenu Panicker CWSI-CCG Shri Ashish Dube

CSI-CCG

Study discussed with Co-ordinating Officer: Smt. Meenakshi Balan,

AMM-I/MX

Central Planning Organization Headquarter Office Churchgate Mumbai – 20

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#### **Executive Summary**

Sr. No. of Study : 09

Case No. : G.463/WR/WS-09/2020-21

Subject : Review of Staff Strength of District Stores

Depot at Mahalaxmi under Store Department

of HQ Office - CCG

Units : District Stores Depot at MX

Division/HQ : Under Store Department of HQ - CCG

Authority : AGM/CCG

Terms of Reference : Assessment of staff strength requirement

corresponding to arising workload.

Total No. of Recommendations : Two

Summary of Recommendations : at Page No.6

Projected Manpower:

Category	Existing Cadre	Man on roll	Vacancy position	Proposed Cadre	Proposed for surrender	Vacant post	Live post
Gr. C	137	66	71	80	57	54	3
Gr. D	138	43	95	72	66	66	0
Total	275	109	166	152	123	120	3

Financial Implication : Recurring Savings of Rs. **998.46 Lakhs** (Approx)

per annum.

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#### **ACKNOWLEDGEMENT**

The work study team of the Central Planning Organization Western Railway, Headquarter wishes to express their gratitude to Shri Vikram Sharma, Dy. CMM/MX, Smt. Meenikshi Balan, AMM-I/MX, Smt. Asha Dhule, APO/MX, Shri. Rajesh Arde, Chief OS/General Section/MX, all other Chief OS and their staff for whole hearted co-operation for providing required data and suggestion for conducting and finalizing the work study of District Stores Depot at MX under Store Department of HQ Office - Churchgate.

#### **TERMS OF REFERENCE**

As per Annual Programme of work studies for the year 2020-21, approved by Secy. PGCCG on file No. G 463/3/Vol. V dated 12.02.2020, a work study on review of staff strength of District Stores Depot at MX under Store Department of HQ Office - CCG has been undertaken during financial year 2020-21 for assessment of man power requirement corresponding to arising/existing work load.

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### **Methodology**

Collection : of data required for conducting the study.

Scrutiny : of data collected, deployment of existing staff

strength, quantum of work load arising.

Discussion : with concerned Officers and Staff.

Suggestions and guidelines offered by

concerned Supervisory staff.

Calculation : of Man-hours available.

Assessment : of Manpower requirement on the basis of

calculations made of Man-hours available

& workload.

Identification : of surplus posts available.

Finalization : of Work Study Report with recommendations

for implementations.

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#### **Summary of Recommendations**

#### **Recommendation No.1**

Refer Para. 2.28

After critical analysis of work load of District Store Depot at MX, Work study team justified 152 posts (80 Group-C and 72 Group-D) against Sanctioned Cadre of 270 posts (132 Group-C and 138 Group-D) and identified surplus 118 Vacant posts (52 Group-C posts and 66 Group-D posts) are recommended for surrender.

#### **Recommendation No.2**

Refer Para. 2.30

Work study team found that *there is no work at all in Cloth Factory – MX*, due to closure of Factory. Hence, Work study team not justified any posts and all 5 posts (3 Live and 2 Vacant posts) at Clothing Factory- MX are recommended for surrender.

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#### Chapter - I

#### 1.0 **Introduction**:

India is a developing country and to improve the economy of the country, it needs a well-managed transport system. Indian Railways plays a major role in this aspect; as such it is the Life Line of the nation.

For efficient running of an organization like Railways, synchronization of Men, Machines, Materials, Money, and Management are very important. Material Management plays a vital role in providing the material required in minimum time, in proper quantity, at desired place and at a reasonable rate.

The Materials Management (Stores) Department on Railways has an integrated responsibility in respect to three areas of – Purchase, Stores Keeping and Disposal of obsolete stock and scrap material accruing during its working.

The stocking and distribution are handled through three stores districts with Headquarters at Mahalaxmi, Dahod and Sabarmati, while procurement organization is centralized at Headquarter Office, Churchgate.

Dy. CMM have been posted in all the Depots and have been delegated powers to purchase non-stock items upto specified limit and stock items in case of emergencies.

The requirements of Workshops are looked after through Stores Depot attached to them.

#### 1.1 Objectives of Material Management:

- a) To ensure availability of required material for production, maintenance and operational requirement.
- b) To maintain uninterrupted supplies at minimal cost.
- c) To minimize purchasing cost and reduce percentage of obsolete material.
- d) To reduce material cost through standardization, value analysis and import substitution.
- e) To maintain public accountability at all the stages of transaction.
- f) Efficient control of inventories to reduce working capital.
- g) To suggest measures to prevent deterioration of material and to minimize losses.
- h) Timely disposal of surplus and unwanted material.

An attempt has been made in the forth coming chapter to co-relate the work and the work force, and steps needed to improve upon the service of supply of stores to the Railway indenters so that concept of Material Management can be fulfilled in true sense.

#### 1.2 Main Activities of Stores Depot

**District Stores Depot - Mahalaxmi** serves the different maintenance and production units within its jurisdiction, as these maintenance and production units constantly require stores materials. As such, independent sub units of store units are established in its vicinity for easy and speedy drawl of materials. They serve as stores custodian also.

**District Stores Depot - Mahalaxmi** is a District Stores Depot serving the requirements of various Railway units of all departments of BCT Division and other adjoining Divisions and having its sub depots at the following places:

- 1. Printing Press Mahalaxmi.
- 2. EMU Workshop Mahalaxmi.
- 3. Carriage Workshop Lower Parel
- 4. Electric Loco Shed Bandra & Valsad
- 5. Scarp Yard Mahim & Paldi
- 6. P-Way Depot Udhana
- 7. Coaching Depot Mumbai Central
- 8. Traction Stores Depot Mumbai Central
- 9. Wireless Stores Depot Mumbai Central
- 1.3 <u>Aim of Stores Depot</u>: Aim of Stores Depot is to store and supply material in the most efficient, economic and expeditious manner as possible. Stores Depot has the responsibility of receipt, inspection and distribution of material received. Inventory control is also one of its responsibilities.

In order to achieve the above objectives, the District Stores Depot at Mahalaxmi has divided into various sections for smooth working which work in liaison with each other.

#### 1.4 **Objective of the study**:

Manpower planning and innovative steps to achieve the above goals are the factors, which needs to be considered. An attempt has been made while conducting this work study to co-relate the work and the work force and the steps needed to improve upon the service of supply of stores to the consignees / indenters, so that the concept of material management can be fulfilled in the true sense.

#### 1.5 **Location**:

District Stores Depot at Mahalaxmi is situated about one kilometre from Mahalaxmi Railway Station, which is on the BCT-NDLS BG Truck Route. This Distroi Stores Depot is next to Mahalaxmi Printing Press.

1.6 <u>Man-Power</u>: The sanctioned cadre, Man on Roll and Vacancy position of District Stores Depot at Mahalaxmi is as follows:-

Category	Sanctioned Cadre	On Roll	Vacancy
A. General Store Depot			
Gr. C	132	63	69
Gr. D	138	43	95
General Store Depot - Total	270	106	164
B. Clothing Factory Unit			
Gr. C	5	3	2
Gr. D	0	0	0
Clothing Factory Unit - Total	5	3	2

Category	Sanctioned Cadre	On Roll	Vacancy
District Store Depot (A + B)			
Gr. C	137	66	71
Gr. D	138	43	95
District Store Depot - Total	275	109	166

1.7 An item has been made in forth coming chapter to analyze each aspect of workload and requirement of man power.

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#### CHAPTER - II

## 2.0 Analysis of work load and staff strength of District Stores Depot at MX under Store Department of HQ Office - CCG :-

2.1 Aim of District Stores Depot is to store and supply material in the most efficient, economic and expeditious manner as possible. District Stores Depot has the responsibility of receipt, inspection and distribution of material received. Inventory control is also one of its responsibilities.

In order to achieve the above objectives, the District Stores Depot at MX has divided into various sections for smooth working which work in liaison with each other. The District Stores Depot at MX has 18 Sections and one Clothing Factory Unit, which is under closing process.

2.2 District Stores Depot at MX is under the control of Dy.CMM – MX. This depot is headed by AMM-I/MX. The workload of District Stores Depot at MX is carried out with Sanctioned strength of 275 posts (137 Group 'C' and 138 Group 'D'), whereas, presently 109 staff (66 Gr. C & 43 Gr. D) are available.

#### 2.3 The existing *Organization Chart of Stores Depot at EMU/MX* is as follows:

#### Dy. CMM-MX

#### AMM - I - MX

#### A. General Stores Sections

- 1. Time Office (G)
- 2. Receiving
- 3. Progress
- 4. Non-Ferrous
- 5. Ward No. 11
- 6. Ward No. 21
- 7. Ward No. 31
- 8. Ward No. 41
- 9. Books & Forms
- 10. Stationery
- 11. Division
- 12. W section
- 13. General
- 14. Establishment
- 15. Ledger + Uniform
- 16. Cash Purchase
- 17. Money Value
- 18. Office Staff

## B. Clothing Factory Unit (under Closing Process)

2.4 <u>Cadre Position</u>: The Sanctioned Cadre, Man on Roll and Vacancy position of District Stores Depot at Mahalaxmi is as follows:-

A. <u>General Store</u> – (i) <u>Gr. C Staff</u>

Sr. No.	Designation	Grade	Grade Pay	Sanctioned Cadre	On Roll	Vacancy
1	Store Inspector	9300-34800	4600	1	0	1
	CDMS	9300-34800	4600	13	8	5
	DMS	9300-34800	4200	9	3	6
	Inspector/CDMS/DMS			23	11	12
2	Chief Office Suptd.	9300-34800	4600	16	11	5
	Office Suptd.	9300-34800	4200	44	13	31
	Sr. Clerk	5200-20200	2800	17	7	10
	Jr. Clerk	5200-20200	1900	11	11	0
	Chief OS to Jr. Clerk			88	42	46
3	Asstt. Programmer	9300-34800	4600	1	0	1
	Rajbhasha Assistant	9300-34800	4200	1	0	1
	Office Suptd.(Typist)	9300-34800	4600	1	1	0
	Typist	9300-34800	4200	1	0	1
	CA	9300-34800	4200	1	1	0
	Stenographer	5200-20200	2400	2	0	2
	Other Gr. C staff			7	2	5
4	Tech.(Vehical Driver)	9300-34800	4200	2	1	1
	Tech.(Vehical Driver)	5200-20200	2800	2	1	1
	Tech.(Vehical Driver)	5200-20200	2400	1	0	1
	Tech.(Vehical Driver)	5200-20200	1900	1	0	1
	Tech.(Truck Driver)	5200-20200	2800	1	0	1
	Tech.(Painter)	9300-34800	2800	2	1	1
	Tech.(Painter)	9300-34800	2900	0	0	0
	Tech.(Carpenter)	5200-20200	2800	2	2	0
	Tech.(Carpenter)	5200-20200	2400	1	1	0
	Tech.(Carpenter)	5200-20200	1900	0	0	0
	Tech. (Fitter)	9300-34800	4200	1	1	0
	Tech. (Fitter)	5200-20200	2800	1	1	0
	Technician staff			14	8	6
	Total Gr. C			132	63	69

### A. <u>General Store</u> – (ii) <u>Gr. D Staff</u>

Sr. No.	Designation	Grade	Grade Pay	Sanctioned Cadre	On Roll	Vacancy
1	Peon-Bungalow	5200-20200	1800	1	1	0
2	Peon-Daftary	5200-20200	1800	3	0	3
3	Peon-Others	5200-20200	1800	9	4	5
4	Messenger	5200-20200	1800	1	0	1
5	Khalasi-Mukadam	5200-20200	1800	10	0	10
6	Khalasi -Multi Purpose	5200-20200	1800	105	34	71
7	Khalasi -Multi Purpose	5200-20200	1800	4	0	4
8	Cook	5200-20200	1800	1	0	1
9	Safaiwala	5200-20200	1800	4	4	0
	Total Gr. D Staff			138	43	95

## A. <u>General Store</u> – (iii) Grand Total

Sr. No.	Category	Sanctioned Cadre	On Roll	Vacancy
1	Gr. C	132	63	69
2	Gr. D	138	43	95
	Grand Total	270	106	164

### B. <u>Clothing Factory Unit</u>

Sr. No.	Designation	Grade	Grade Pay	Sanctioned Cadre	On Roll	Vacancy
1	Tech (Tailor)	9300-34800	4200	1	1	0
2	Tech (Tailor)	5200-20200	1900	1	0	1
3	Tech (Handy Lay Cutter)	5200-20200	2400	1	1	0
4	Tech.(Machine Cutter)	5200-20200	4200	1	1	0
5	Tech.(Examiner)	5200-20200	2400	1	0	1
	Total Gr. C			5	3	2
	Total Gr. D			0	0	0
	Grand Total			5	3	2

# 2.5 <u>Section-wise Existing Deployment of Staff of District Store Depot at Mahalaxmi is as follows</u>:-

### A. <u>District Store Depot at Mahalaxmi</u>

0					Gr.	С				Gr. D	Cuond
Sr. No.	Section	CDMS	DMS	Chief OS	os	Sr. Clerk	Jr. Clerk	Tech.	Total	Khalasi	Grand Total
1	Time Office (G)	1	-	-	1	-	-	8	10	8	18
2	Receiving	1	-	-	-	-	1	-	2	1	3
3	Progress	-	-	-	1	-	-	-	1	0	1
4	Non-Ferrous	1	1	-	1	1	1	-	5	5	10
5	Ward No. 11	-	-	-	-	-	-	-	-	1	1
6	Ward No. 21	1	-	1	-	-	-	-	2	2	4
7	Ward No. 31	-	1	1	-	1	1	-	4	2	6
8	Ward No. 41	1	-	-	1	-	-	-	2	2	4
9	Books & Forms	1	-	-	1	-	-	-	2	4	6
10	Stationery	1	-	-	1	2	-	-	4	3	7
11	Division	-	-	-	-	1	-	-	1	3	4
12	W section	-	1	-	-	-	1	-	2	3	5
13	General	-	-	3	3	1	3	-	10	1	11
14	Establishment	-	-	3	2	1	1	-	7	1	8
15	Ledger & Uniform	-	-	2	2	-	-	-	4	1	5
16	Cash Purchase	-	-	1	-	-	1	-	2	0	2
17	Money Value	1	-	-	-	-	2	-	3	2	5
18	Office Staff	-	-	-	-	-	-	# 2	2	4	6
	Total	8	3	11	13	7	11	8+2	63	43	106

<sup># 2</sup> posts = 1 OS Typist & 1 CA

## B. <u>Clothing Factory</u>

Section	Tech (Tailor)	Tech (HCL)	Tech (MC)	Total
Clothing Factory	1	1	1	3

2.6 <u>Workload</u>: District Store Depot at Mahalaxmi is presently having 430 stock items, 337 Impress items & 987 Books & Forms items. Out of 430 items 87 items are Vital and 3 items are Safety.

## 2.6.1 <u>The workload of District Store Depot at Mahalaxmi</u> for the month of March, 2020 is as follows:-

Sr. No.	Description	Stock	Available	Demand received	Avg. per Day	Demand Compiled	Avg. per Day
1.	Vital Items	77	75	144	4.8	142	4.7
2.	Safety Items	22	22	23	0.7	23	0.7
3.	Purchase Stock Items	586	577	816	27.20	806	26.86
4.	Impress Items	335	331	150	5	147	4.9
5.	Passenger Amenity Items	1	1	2	0.06	2	0.06
6.	Cleaning Items	14	14	152	5.06	150	5
7.	Books & Forms	336	336	315	10.5	303	10.1
8.	Money Value Items	72	72	11	3.86	116	3.86

- 2.6.2 <u>The workload of Clothing Factory working under District Store Depot at Mahalaxmi</u>: NIL (It is under closing process).
- 2.7 <u>Critical Analysis of workload & Assessment of manpower of District Store</u>
  <u>Depot at Mahalaxmi</u>:-
- 2.8 Time Office (G) Section:
- 2.8.1 Present Deployment of staff & working in brief:

Presently, 1 CDMS, 1 OS, 8 Technician and 8 Khalasi are deployed for Time office (G) Section.

1 CDMS	Overall In charge of CDMS/DMC and Gr. D staff.
1 OS	Dealing Muster Roll of all section and muster roll related works.
8 Technician	2 Driver, 1 Painter, 3 Carpenter & 2 Fitter are working in District Store depot – MX as per instruction of CDMS.
8 Khalasi	8 Khalasi are working as per requirement and need of a particular section in District Store depot – MX.
18	Total

- 2.8.2 All Technician & Khalasi are under the control of CDMS of Time Office (G). CDMS (G) will sent them to the section, where workload is more and additional staff is required. After going through the existing work load and looking to the need base requirement of Store Depot, the work study team justifies the present deployment of 18 posts (10 Gr. C & 8 Gr. D). In addition Work study Team also justified a Special Gang of 10 Khalasi under the control of CDMS of Time Office (G) for Loading /Unloading as per requirement and need of a particular Section in District Store Depot MX.
- 2.8.3 Thus, for <u>Time Office (G) Section</u>, the present deployment of 18 posts (10 Gr. C & 8 Gr. D) are justified. In addition Work study Team also justified a Special Gang of 10 Khalasi under the control of CDMS of Time Office (G) for Loading /Unloading as per requirement and need of a particular Section in District Store Depot MX.

#### 2.9 **Receiving Section:**

#### 2.9.1 Present Deployment of staff & working in brief:

Presently, 1 CDMS, 1 Jr. Clerk and 1 Khalasi are deployed for Receiving Section.

1 CDMS	In charge of Receiving Section. Responsible for Accountable of material. Received material, Inspect and release R/Note and other related work.
1 Jr. Clerk	Posting of R/note, Correspondence with Firm & HQ. Maintain records in diff. Registers. Dealing with Muster Roll of all section and muster related works
1 Khalasi	1 Khalasi is working in this section for helping the staff for day to day working. For loading/unloading of materials, CDMS(G) will sent Khalasi.
3	Total

- 2.9.2 After going through the existing work load and looking to the need base requirement of Receiving Section, the work study team justifies the present deployment of 3 posts (2 Gr. C & 1 Gr. D).
- 2.9.3 Thus, for Receiving Section, present deployment of 3 posts (2 Gr. C & 1 Gr. D) are justified.

#### 2.10 **Progress Section:**

#### 2.10.1 Present Deployment of staff & working in brief:

Presently, 1 OS is deployed for Progress Section.

1 OS	In charge of Progress Section. Maintaining purchase order cases / Register, Chasing with firms for early supply, Correspondence with firms and HQ, Monitoring RR registers & Follow up, Maintaining rejection register, etc.
1	Total

- 2.10.2 After going through the existing work load and looking to the need base requirement of Progress Section, the work study team justifies the present deployment of 1 Gr. C post.
- 2.10.3 Thus, for Progress Section, present deployment of 1 Gr. C post is justified.

#### 2.11 Non-Ferrous Section:

#### 2.11.1 Present Deployment of staff & working in brief:

Presently, 1 CDMS, 1 DMS, 1 OS, 1 Sr, Clerk, 1 Jr. Clerk and 5 Khalasi are deployed for Non-Ferrous Section.

1 CDMS & 1 DMS	Unloading of received scrap, Counting / measuring the received material as per receipt vouchers / Ds8 vouchers, Recording of received vouchers in registers, Segregation of scrap material & formation of LOTs of scrap material of similar type / category, Conducting survey of LOTs and preparation of Survey report, Preparation of Auction Noticing and arranging despatch/ publishing of the same in leading newspapers, Conducting Auction of scrap LOTS, Delivery of sold Lots to purchasers, after verifying all documents i.e. Money receipt, delivery order, bid sheet etc.
1 OS	Accountal of scrap material and its stock verification, Preparation of
1 Sr. Clerk &	Tax statements, Arranging payments, Preparation of gate passes,
1 Jr. Clerk	Online filing of I.Tax / Sales tax deducted at source, Correspondence
	with Firm & HQ, etc.
5 Khalasi	5 Khalasi are working in this Section for loading/unloading of
	materials and if required additional staff for loading & unloading,
	CDMS(G) will sent Khalasi.
10	Total

- 2.11.2 After going through the existing work load and looking to the need base requirement of Non-Ferrous Section, the work study team justifies the present deployment of 10 posts (5 Gr. C & 5 Gr. D).
- 2.11.3 Thus, for <u>Non-Ferrous Section</u>, present deployment of 10 posts (5 Gr. C & 5 Gr. D) are justified.

#### 2.12 **Ward No. 11**:

#### 2.12.1 Present Deployment of staff & working in brief:

Presently, 1 Khalasi is deployed for Ward No. 11.

	The Ward No. 11 is look after by 1 DMS of Ward No. 21. Store
	keeping of all the stock items of wards i.e. receipt of material from R-
	Section, issue of the same to consignee as & when required, Posting
	of receipt & issue vouchers, Preparation of position of Safety, Vital,
	Nil & inactive items and sending to Ledger section for further disposal,
	if any., Arranging stock verification of stores.
1 Khalasi	1 Khalasi is working in this section for helping the staff for day to day
	working
1	Total

- 2.12.2 After going through the existing work load and looking to the need base requirement of Ward No. 11, the work study team is of opinion that one DMS may deployed separately for sooth working of Ward No. 11. Also justifies the present deployment of 1 post (1 Gr. D).
- 2.12.3 Thus, for <u>Ward No. 11</u>, One DMS may deployed separately for sooth working of Ward No. 11 and the present deployment of 1 post (1 Gr. D) is justified.

#### 2.13 Ward No. 21:

#### 2.13.1 Present Deployment of staff & working in brief:

Presently, 1 DMS, 1 Ch. OS and 2 Khalasi are deployed for Ward No. 21.

1 DMS &	Store keeping of all the stock items of wards i.e. receipt of material
1 Ch. OS	from R-Section, issue of the same to consignee as & when required,
	Posting of receipt & issue vouchers, Preparation of position of Safety,
	Vital, Nil & inactive items and sending to Ledger section for further
	disposal, if any., Arranging stock verification of stores.
	DMS of Ward No. 21 is also look after the working of Ward No. 11.
2 Khalasi	2 Khalasi are working in this Section for loading/unloading of
	materials and if required additional staff for loading & unloading,
	CDMS(G) will sent Khalasi.
4	Total

- 2.13.2 After going through the existing work load and looking to the need base requirement of Ward No. 21, the work study team is of opinion that one DMS may deployed separately for sooth working of Ward No. 11. So, DMS of Ward No. 21 can fully concentrated on Ward No. 21. Also justifies the present deployment of 4 posts (2 Gr. C & 2 Gr. D).
- 2.13.3 Thus, for <u>Ward No. 21</u>, the present deployment of 4 posts (2 Gr. C & 2 Gr. D) are justified.

#### 2.14 **Ward No. 31**:

#### 2.14.1 Present Deployment of staff & working in brief:

Presently, 1 DMS, 1 Chief OS, 1 Sr. Clerk, 1 Jr. Clerk and 2 Khalasi are deployed for Ward No. 31.

1 CDMS	Store keeping of all the stock items of wards i.e. receipt of material
1 Chief OS	from R-Section, issue of the same to consignee as & when required,
1 Sr. Clerk &	Posting of receipt & issue vouchers, Preparation of position of Safety,
1 Jr. Clerk	Vital, Nil & inactive items and sending to Ledger section for further
	disposal, if any., Arranging stock verification of stores.
2 Khalasi	2 Khalasi are working in this Section for loading/unloading of
	materials and if required additional staff for loading & unloading,
	CDMS(G) will sent Khalasi
6	Total

- 2.14.2 After going through the existing work load and looking to the need base requirement of Ward No. 31, the work study team justifies the present deployment of 6 posts (4 Gr. C & 2 Gr. D).
- 2.14.3 Thus, for <u>Ward No. 31</u>, the present deployment of 6 posts (4 Gr. C & 2 Gr. D) are justified.

#### 2.15 **Ward No. 41**:

#### 2.15.1 Present Deployment of staff & working in brief:

Presently, 1 CDMS, 1 OS and 2 Khalasi are deployed for Ward No. 41.

1 CDMS &	Store keeping of all the stock items of wards i.e. receipt of material
1 OS	from R-Section, issue of the same to consignee as & when required,
	Posting of receipt & issue vouchers, Preparation of position of Safety,
	Vital, Nil & inactive items and sending to Ledger section for further
	disposal, if any., Arranging stock verification of stores.
2 Khalasi	2 Khalasi are working in this Section for loading/unloading of
	materials and if required additional staff for loading & unloading,
	CDMS(G) will sent Khalasi
4	Total

- 2.15.2 After going through the existing work load and looking to the need base requirement of Ward No. 41, the work study team justifies the present deployment of 4 posts (2 Gr. C & 2 Gr. D).
- 2.15.3 Thus, for <u>Ward No. 41</u>, the present deployment of 2 posts (2 Gr. C & 2 Gr. D) are justified.

#### 2.16 **Books & Forms Section**:

#### 2.16.1 Present Deployment of staff & working in brief:

Presently, 1 CDMS, 1 OS and 4 Khalasi are deployed for Books & Forms Section. This Section supply Books & Forms items. No Value items are supplied.

1 CDMS	&	Store keeping of all the stock items of wards i.e. receipt of material
1 OS		from R-Section, issue of the same to consignee as & when required,
		Posting of receipt & issue vouchers, Preparation of position active &
		inactive items and sending to Ledger section for further disposal, if
		any., Arranging stock verification of stores.
4 Khalasi		4 Khalasi are working in this Section for loading/unloading of
		materials and if required additional staff for loading & unloading,
		CDMS(G) will sent Khalasi
6		Total

- 2.16.2 After going through the existing work load and looking to the need base requirement of Books & Forms Section, the work study team justifies the present deployment of 6 posts (2 Gr. C & 4 Gr. D).
- 2.16.3 Thus, for <u>Books & Forms Section</u>, the present deployment of 6 posts (2 Gr. C & 4 Gr. D) are justified.

#### 2.17 Stationery Section:

#### 2.17.1 Present Deployment of staff & working in brief:

Presently, 1 CDMS, 1 OS, 2 Sr. Clerk and 3 Khalasi are deployed for Stationery Section. This Section supply Stationery items.

1 CDMS	Store keeping of all the stock items of wards i.e. receipt of material
1 OS &	from R-Section, issue of the same to consignee as & when required,
2 Sr. Clerk	Posting of receipt & issue vouchers, Preparation of position active &
	inactive items and sending to Ledger section for further disposal, if
	any., Arranging stock verification of stores.
3 Khalasi	4 Khalasi are working in this Section for loading/unloading of materials.
7	Total

- 2.17.2 After going through the existing work load and looking to the need base requirement of Books & Forms Section, the work study team justifies the present deployment of 7 posts (4 Gr. C & 3 Gr. D).
- 2.17.3 Thus, for <u>Books & Forms Section</u>, the present deployment of 7 posts (4 Gr. C & 3 Gr. D) are justified.

#### 2.18 **Division Section**:

#### 2.18.1 Present Deployment of staff & working in brief:

Presently, 1 Sr. Clerk and 3 Khalasi are deployed for Division Section.

1 Sr. Clerk	Supply the Stationery items such as UTS Roll, ATVM Roll, PRS Tickets Roll, Charting Papers, etc. to all Station over Mumbai Division. One staff goes with the truck for delivery of above items to all the stations up to CCG to VR. Also above items are booked in Mail
	trains through SS to supply bet VR to ST and ST to NDB section.
3 Khalasi	3 Khalasi are working in this Section for loading/unloading of materials.
4	Total

- 2.18.2 After going through the existing work load and looking to the need base requirement of Division Section, the work study team justifies the present deployment of 4 posts (1 Gr. C & 3 Gr. D).
- 2.18.3 Thus, for <u>Division Section</u>, the present deployment of 4 posts (1 Gr. C & 3 Gr. D) are justified.

#### 2.19 **W Section**:

#### 2.19.1 Present Deployment of staff & working in brief:

Presently, 1 DMS, 1 Jr. Clerk and 3 Khalasi are deployed for W Section.

1 DMS &	Supply the General items to over Western Railway and all Station
1 Jr. Clerk	over Mumbai Division. One staff goes with the truck for delivery of above items to all the stations up to CCG to VR. Also above items are booked in Mail trains through SS to supply to consignee. Prepared Gate pass for consignment daily
3 Khalasi	3 Khalasi are working in this Section for loading/unloading of materials.
5	Total

- 2.19.2 After going through the existing work load and looking to the need base requirement of W Section, the work study team justifies the present deployment of 5 posts (2 Gr. C & 3 Gr. D).
- 2.19.3 Thus, for <u>W Section</u>, the present deployment of 5 posts (2 Gr. C & 3 Gr. D) are justified.

#### 2.20 **General Section**:

#### 2.20.1 Present Deployment of staff & working in brief:

Presently, 3 Chief OS, 3 OS, 1 Sr. Clerk, 3 Jr. Clerk & 1 Khalasi are deployed for General Section.

3 Chief OS 3 OS 1 Sr. Clerk & 3 Jr. Clerk	<ol> <li>Chief OS – Overall In charge, Co-ordination with all Officers, Meeting work, Inventory management &amp; Budget.</li> <li>Chief OS – RTI, All type of contract, Tendering, E-Dak, E-mail, Verification report &amp; Audit Report.</li> <li>OS – Core Coaching, PCDO/MCDO, Main PCDO, Handling Warranty, Rejection, Court cases report, Assist to Budget, All type of information required at HQ.</li> <li>OS – Postal stamps, Pay Order, MTNL &amp; CUG Bills, Outdoor Works related to Accounts.</li> <li>OS – E-Dak, Dispatch, Outward/Inward Register, Posts (all types of Reg. AD, Speed posts, Ordinary posts)</li> <li>Sr. Clerk – Preparing Residential Card Pass, Privilege Pass, On duty pass, Sports special leave letters &amp;</li> <li>Jr. Clerk for assisting in office work for above General Staff.</li> </ol>
1 Khalasi	1 Khalasi is working for file movement and other official work.
11	Total

- 2.20.2 After going through the existing work load and looking to the need base requirement of General Section, the work study team justifies the present deployment of 11 posts (10 Gr. C & 1 Gr. D).
- 2.20.3 Thus, for <u>General Section</u>, the present deployment of 11 posts (10 Gr. C & 1 Gr. D) are justified.

#### 2.21 **Establishment Section**:

#### 2.21.1 Present Deployment of staff & working in brief:

Presently, 3 Chief OS, 2 OS, 1 Sr. Clerk, 1 Jr. Clerk & 2 Khalasi are deployed for Establishment Section.

3 Chief OS 2 OS 1 Sr. Clerk &, 1 Jr. Clerk	<ul> <li>1 Chief OS - Overall in charge of section.</li> <li>1 Chief OS - DAR, Settlement, ONR cases, Rectuitment, MACP</li> <li>1 Chief OS - PRT of NG Staff of Mahalaxmi Store Depot, Seniority, Leave,</li> <li>1 OS - APAR of NG staff, Service Sheet</li> </ul>
	1 OS - APAR of NG stail, Service Sheet 1 OS, 1 Sr. Clerk & 1 Jr. Clerk – Pass/PTO of regular & retired Staff, Dealing of RTI Cases, Court cases, Medical unfit cases, Awards, PCDO, Manpower Planning, Statement No. 40, Training related programme, etc.
2 Khalasi	2 Khalasi are working for attending Officer, file movement in diff. section and other official work.
9	Total

- 2.21.2 After going through the existing work load and looking to the need base requirement of Establishment Section, the work study team justifies the present deployment of 9 posts (7 Gr. C & 2 Gr. D).
- 2.21.3 Thus, for <u>Settlement Section</u>, the present deployment of 9 posts (7 Gr. C & 2 Gr. D) are justified

#### 2.22 <u>Ledger & Uniform Section</u>:

#### 2.22.1 Present Deployment of staff & working in brief:

Presently, 2 Chief OS, 2 OS & 1 Khalasi are deployed for Ledger & Uniform Section.

2 Chief OS & 2 OS	Dealing with 603 items (332 Impress + 148 Uniform). Main work is timely procurement of items to make them available in stock for issue to various consignee as per demand received. All the demands are received in Ledger section, the same are scrutinised and issued as per sanctioned impress of each consignee, after registration the demands are sent to respective wards for issue of material. Correspondence & Misc. work.
1 Khalasi	1 Khalasi are working for file movement in diff. section and other official work.
5	Total

- 2.22.2 After going through the existing work load and looking to the need base requirement of Ledger & Uniform Section, the work study team justifies the present deployment of 5 posts (4 Gr. C & 1 Gr. D).
- 2.22.3 Thus, for <u>Ledger & Uniform Section</u>, the present deployment of 5 posts (4 Gr. C & 1 Gr. D) are justified

#### 2.23 Cash Purchase Section:

#### 2.23.1 Present Deployment of staff & working in brief:

Presently, 1 Chief OS & 1 Jr. Clerk are deployed for Cash Purchase Section.

1 Chief OS &	Dealing with 332 Impress items. Main work is timely procurement of
1 Jr. Clerk	Impress items to make them available in stock for issue to various consignee as per demand received. All the demands are received in Ledger section, the same are scrutinised and issued as per sanctioned impress of each consignee, after registration the demands are sent to respective wards for issue of material. Correspondence & Misc. work.
2	Total

- 2.23.2 After going through the existing work load and looking to the need base requirement of Cash Purchase Section, the work study team justifies the present deployment of 2 Gr. C posts.
- 2.23.3 Thus, for <u>Cash Purchase Section</u>, the present deployment of 2 Gr. C posts are justified

#### 2.24 Money Value Section:

#### 2.24.1 Present Deployment of staff & working in brief:

Presently, 1 CDMS, 2 Jr. Clerk & 2 Khalasi are deployed for Money Value Section.

1 CDMS & 2 Jr. Clerk	Printing & distribution of Pass, PTO, Money Receipt, TC Books and other types Money Value Books nearly 80 items as per demand/requirement of divisions/stations. Unloading and Supply of UTS Roll, ATVM Roll, PRS Tickets Roll, Charting Papers, etc. to all Station as per demand/requirement
2 Khalasi	2 Khalasi are working for file movement in diff. section and other official work.
5	Total

- 2.24.2 After going through the existing work load and looking to the need base requirement of Money Value Section, the work study team justifies the present deployment of 5 posts (3 Gr. C & 2 Gr. D).
- 2.24.3 Thus, for <u>Money Value</u>, the present deployment of 5 posts (3 Gr. C & 2 Gr. D) are justified

#### 2.25 Office of Dy. CMM/MX:

#### 2.25.1 Present Deployment of staff & working in brief:

Presently, 1 OS (Typist) & 1 CA & 2 Peon/Khalasi are deployed in Dy. CMM/MX office.

1 OS(Typist)	1 OS(Typist) - for Typing work.
1 CA	1 CA – working under Dy. CMM/MX.
4 Peon	4 Peon are working for attending Officer, file movement in diff. section and other official work.
4 Safaiwala	4 Safaiwala for Office Cleanliness work in diff. section and other official work.
10	Total

1 post of Asstt Programmer, 1 post of Rajbhasha Assistant & 2 posts of Stenographer are vacant in Dy. CMM/MX office. The post of Rajbhasha Assistant may be filled-up early for Hindi work and 1 post of Asstt Programmer & 2 posts of Stenographer may be surrendered immediately.

- 2.25.2 After going through the existing work load and looking to the need base requirement of Office of Dy. CMM/MX, the work study team justifies the present deployment of 6 posts (2 Gr. C & 4 Gr. D) & 1 post of Rajbhasha Assistant is also justified. And 1 post of Asstt Programmer & 2 posts of Stenographer are recommended for surrender.
- 2.25.3 Thus, for Office of Dy. CMM/MX, the present deployment of 10 posts (2 Gr. C & 8 Gr. D) and 1 additional Gr. C post of Rajbhasha Assistant are justified. And 1 post of Asstt. Programmer & 2 posts of Stenographer are recommended for surrender.

# 2.26 <u>Section-wise summary of Proposed staff at District Store Depot at EMU/MX</u>:-

C.,	Sr. O:				Gr.	. C				Gr. D	Refer
No.	Section	CDMS	DMS	Chief OS	os	Sr. Clerk	Jr. Clerk	Tech.	Total	Khalasi	Para
1	Time Office (G)	1	-	-	1	-	•	8	10	8	2.8.3
2	Receiving	1	-	-	-	-	1	-	2	1	2.9.3
3	Progress	-	-	-	1	-	-	-	1	0	2.10.3
4	Non-Ferrous	1	1	-	1	1	1	-	5	5	2.11.3
5	Ward No. 11	-	-	-	-	-	-	-	-	1	2.12.3
6	Ward No. 21	1	-	1	-	-	-	-	2	2	2.13.3
7	Ward No. 31	-	1	1	-	1	1	-	4	2	2.14.3
8	Ward No. 41	1	-	-	1	-	-	-	2	2	2.15.3
9	Books & Forms	1	-	-	1	-	-	-	2	4	2.16.3
10	Stationery	1	-	-	1	2	-	-	4	3	2.17.3
11	Division	-	-	-	-	1	-	-	1	3	2.18.3
12	W section	-	1	-	-	-	1	-	2	3	2.19.3
13	General	-	-	3	3	1	3	-	10	1	2.20.3
14	Establishment	-	-	3	2	1	1	-	7	1	2.21.3
15	Ledger + Uniform	-	-	2	2	-	-	-	4	1	2.22.3
16	Cash Purchase	-	-	1	-	-	1	-	2	0	2.23.3
17	Money Value	1	-	-	-	-	2	-	3	2	2.24.3
18	Office Staff	-	-	-	-	-	-	-	# 3	# 8	2.25.3
19	Special Gang									10	2.8.3
	Total	8	3	11	13	7	11	8	64	57	
	LR @ 25%	11 * 2	42 * 25% = 10.5 say 11 2			2		14.25			
		2.8 say 3			_					say 15	
	LR		3		3	8	0	2	16	15	
	Total including LR	8	6	11	16	15	11	10	80	72	

<sup># 3</sup> posts = 1 OS Typist, 1 CA & 1 post of Rajbhasha Assistant.

<sup>#8</sup> posts include 4 Peons & 4 Safaiwala.

## 2.27 The summary of Existing and Proposed Gr. 'C' & 'D' staff of District Store Depot at MX:-

#### 2.27.1 **Group C staff**:

Sr.	Category	Scale	Sanc-	On	Propo-	Sur-	Refer
No.			tioned	Roll	sed	plus	Para
1	CDMS	9300-34800-GP 4600	14	8	8	6	
2	DMS	9300-34800-GP 4200	9	3	6	3	
3	CHOS	9300-34800-GP 4600	16	11	11	5	
4	OS	9300-34800-GP 4200	44	13	16	28	
5	Sr. Clerk	5200-20200-GP 2800	17	7	15	2	
6	Jr. Clerk	5200-20200-GP 1900	11	11	11	0	0.00
7	Asstt. Prog.	9300-34800-GP 4600	1	0	0	1	2.26
8	Raj. Assistt	9300-34800-GP 4200	1	0	1	0	
9	OS (Typist)	9300-34800-GP 4600	1	1	1	0	
10	Typist	9300-34800-GP 4200	1	0	0	1	
11	CA	9300-34800-GP 4200	1	1	1	0	
12	Stenographer	5200-20200-GP 2400	2	0	0	2	
13	Technician		14	8	10	4	
	Total		132	63	80	52	

#### 2.27.2 **Group D staff**:

Sr.	Category	Scale	Sanc-	Actual	Propo-	Sur-	Refer
No.			tioned		sed	plus	Para
1	Peon / Messenger	5200-20200- GP 1800	14	5	5	9	
2	All Khallasi	5200-20200-GP 1800	119	34	63	56	2.26
3	Cook	5200-20200-GP 1800	1	0	0	1	
4	Safaiwala	5200-20200-GP 1800	4	4	4	0	
	Total Gr. D		138	43	72	66	

#### 2.27.3 **Total Staff**

Sr. No.	Category	Sanc- tioned	Actual	Proposed	Surplus	Refer Para
1	Gr. C Staff	132	63	80	52	2.271
2	Gr. D Staff	138	43	72	66	2.27.2
	Grand Total	270	106	152	118	

#### 2.28 Recommendation No.1

After critical analysis of work load of District Store Depot at MX, Work study team justified 152 posts (80 Group-C and 72 Group-D) against Sanctioned Cadre of 270 posts (132 Group-C and 138 Group-D) and identified surplus 118 Vacant posts (52 Group-C posts and 66 Group-D posts) are recommended for surrender.

#### 2.29 **Staff Working in Clothing Factory**:

#### 2.29.1 Present Deployment of staff & working in brief:

Presently, 3 Technician are deployed for Clothing Factory.

Section	Tech (Tailor)	Tech (HCL)	Tech (MC)	Total
Clothing Fact	1	1	1	3
ory				

2.29.2 The workload of Clothing Factory is reviewed. It is observed that there is no work at all in Cloth Factory - MX. Further, as per Para 2.31.2 of previous work study report No G.463/WR/WS-24/2018-2019 of the Work Study Organisation, work study team has not justified any post and all 17 posts of Clothing Factory – MX have been recommended for surrender. Accordingly, APO/MX for Dy. CMM-MX vide memorandum No. E/395/1/MPP/Vol. I/MX dated 01.08.2019 were surrendered 12 posts. Presently, there are 5 sanctioned posts (3 live & 2 Vacant) in Clothing Factory-MX. As there is no work at all in clothing Factory –MX, So, **Proposal for closure of Clothing Factory, MX Store** has been sent by APO/MX for Dy. CMM-MX vide their letter No. E/395/1/Closure/CLF-MX dated 17.03.2020 to GM(E)/CCG, Western Railway. Hence, Work study team not justified any posts and all 5 posts (3 live & 2 Vacant) at Clothing Factory are recommended for surrender.

## 2.29.3 The of Existing and Proposed Gr. 'C' & 'D' staff of Clothing Factory at District Store Depot at MX:-

Category	Sanc- tioned	Actual	Proposed	Surplus	Refer Para
Gr. C Staff	5	3	0	5	2.29.2

#### 2.30 Recommendation No.2

Work study team found that *there is no work at all in Cloth Factory – MX*, due to closure of Factory. Hence, Work study team not justified any posts and all 5 posts (3 Live and 2 Vacant posts) at Clothing Factory- MX are recommended for surrender.

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#### **CHAPTER - III**

#### 3.0 FINANCIAL IMPLICATION

- 3.1. On critical examination of all the activities carried out by District stores depot at MX of Store Department under HQ-CCG and looking at the existing work load, the work study team proposes, 152 posts (80 Group-C and 72 Group-D) against Sanctioned Cadre of 270 posts (132 Group-C and 138 Group-D) and identified surplus 118 Vacant posts (52 Group-C posts and 66 Group-D posts ) are recommended for surrender immediately.
- 3.2. Work study team found that there is no work at all in Cloth Factory MX, due to closure of Factory. Hence, Work study team not justified any posts and all 5 posts (3 Live and 2 Vacant posts) at Clothing Factory- MX are recommended for surrender.
- 3.3 The Summary of Existing and Proposed Gr. 'C' & 'D' staff of District stores depot at MX and Clothing Factory at District Store Depot at MX:-

Category	Sanctioned Cadre	On Roll	Proposed	Surplus
A. General Store Depot				
Gr. C	132	63	80	52
Gr. D	138	43	72	66
General Store Depot - Total	270	106	152	118
B. Clothing Factory Unit				
Gr. C	5	3	0	5
Gr. D	0	0	0	0
Clothing Factory Unit - Total	5	3	0	5
District Store Depot (A + B)				
Gr. C	137	66	80	57
Gr. D	138	43	72	66
District Store Depot - Total	275	109	152	123

3.4. On implication of the study report and surrendering the 123 posts of District Stores Depot & Clothing Factory at /MX, found surplus to the requirement, annual recurring saving will be achieved as tabulated below:-

Category	No. of Surplus posts	Average cost per Employee	Annual saving in Rs.
Group-C	57	Rs. 10,03,714	Rs. 5,72,11,698
Group-D	66	Rs. 6,45,968	Rs. 4,26,33,888
Total	123		Rs. 9,98,45,586

3.5 On implementation of the recommendations brought out in the work study report, annual recurring saving of *Rs. 998.46 Lakhs* per annum can be achieved.

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