

WORK STUDY REPORT ON

REVIEW OF TRACKMAN STAFF

WORKING UNDER SSE-'P' WAY OF ENGG DEPTT

OVER

FIROZPUR DIVISION

2019-20

WORK STUDY TEAM

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Central Planning Cell, Northern Railway, Headquarters Office, Baroda House, New Delhi.

EXECUTIVE SUMMARY

This study was allotted to Central Planning Cell, HQ Office on the directives of SDGM/NR ON "Review of trackman staff under SSE/P.Way controlled by Sr. DEN-C/FZR over Firozpur Division" with a view to achieve economy and manpower productivity.

STAFF POSITION

The sanctioned and on roll strength of trackman staff under SSE/P.Way controlled by Sr. DEN-C/FZR over Firozpur Division is as under:-

S.N.	Station	S/S	O/R	Var.
1.	Trackman	3856	2619	1237
Total		3856	2619	1237

No. of posts identified as surplus and recommended for surrender:

Gr. 'C' = NIL

Gr. D' = 49 posts

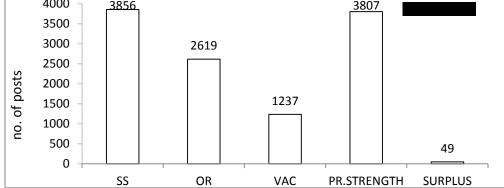
Total = 49 posts

FINANCIAL IMPLICATIONS

Anticipated recurring savings = ■246.63 lakh per annum.

Capital saving = Nil





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SYNOPSIS

Indian Railway is undergoing through transition phase of modernization of track structure and mechanization of track maintenance as far as track lying is concerned. High speed and dense passenger traffic on one hand and heavy excel load of goods traffic on the other hand, demand better initial laying of tracks, these modern tracks require less maintenance during service life and ensuring the durability and stability.

Permanent way plays a vital role in safe running & trains on railway track. A huge manpower is deployed to maintain the track within the prescribed tolerances so as to enable the trains to run at an optimum level of safety, security, reliability and punctuality.

It has become inevitable to run trains at high speeds, which has necessitated introducing modernized track structure and its improvised maintenance system. Even after the introduction of improvised track and track machines for maintenance, the trackmen are still being deployed on conventional pattern. Taking into consideration the activities based upon improvised track and mechanized maintenance by Track Machines, by the Central Planning Cell, HQ Office Baroda House, New Delhi has been assigned to undertaken the study of trackman over FZR Division.

The team collected the SSE/P.Way wise trackman staff position and activity wise workload being maintained by the trackman staff and workload maintained by Track Machines for the last two years, 2017-18 & 2018-19 over FZR Division. The team critically analyzed the workload of trackman and work done by the track machines to access the requirement of trackman staff.

The requirement of trackman staff comes to 3807 posts against the sanctioned strength of 3856 posts and 49 posts of trackman are identified as surplus and recommended for surrender.

The zealous acceptance and implementation of the recommendations contained therein the work study report will result in recurring saving to the tune of worth **2**46.63 lakh per annum to the administration.

SUMMARY OF RECOMMENDATIONS

S.		Refer	Accepting/
N.	Recommendations	para	implementing
14.		No.	authority.
1	It is proposed that 49 posts of trackman Gr. Rs. 5200-20200-1800 identified as surplus under the control of Sr. DEN-C/FZR over FZR Division and recommended for surrendered.	2.5.2	ADRM/FZR Sr.DEN/C/ FZR Sr.DPO/ FZR
2	It is proposed that steel sleepers on branch lines should be renewed with PRC sleepers. This will definitely increase the manpower productivity and economy of the railway.	2.5.3	-do-

ACKNOWLEDGEMENT

The work study team is highly grateful to Shri Sukhvinder Singh, ADRM/ FZR, Sh. D K SIngh, Sr.DEN/C/ FZR and Sh. Jusuf Kabir, Sr. DPO/ FZR for their valuable guidance and other functionaries for extending full cooperation in providing requite data/information during the conduct of study.

1.0.0 INTRODUCTION

- 1.1.0 The Permanent way is the backbone of any railway system. The safety and comfort of rail users depend upon the proper maintenance of track. The permanent way is maintained by Engineering Department by deploying huge manpower. Due to introduction of high speed trains like Shatabdi, Duranto & Rajdhani etc. mechanized maintenance technology is now being used to maintain the track structure to cope up with heavier and faster traffic needs. The modernized track machines have changed the working of trackman category and workload has been reduced to some extent. However, the trackmen are still being deployed based upon conventional pattern.
- 1.2.0 In view of above, SDGM/NR assigned to conduct "Review of trackman staff working under SSE/P way of Engg Deptt over FZR Division" with a view to effect optimum utilization of advance track maintenance technology thereby reducing wastage to improve productivity of organization.

1.3.0 TERMS OF REFERENCE:

The following terms of reference were adopted for conducting the study:-

- 1. Review of staff strength vis-à-vis existing workload.
- 2. Suggest ways and means to identify redundant/unproductive activities to eliminate wastages.
- 3. Suggest ways and means to improve the system economic in view of modernization and system development.

1.4.0 METHODOLOGY ADOPTED

The following method study and work measurement techniques of work study were applied for conducting the review:-

- 1. Data collection and its critical analysis to assess the factual position
- 2. Application of yardstick in voque, if any
- Held discussions at various levels.

- 2.0.0 BRIEF DESCRIPTION, STAFF POSITION, WORKLOAD, CRITICAL ANALYSIS, PROPOSED STAFF AND RECOMMENDATIONS.
- 2.1.0 BRIEF DESCRIPTION
- 2.1.1 Firozpur Division is an important Division of Northern Railway. The layout of FZR division spread over the territory of Jammu & Kashmir, Punjab, Himachal Pradesh and Rajasthan.
- 2.1.2 Permanent Way or track is the real head upon which the trains run. Track is the backbone of any railway system, which is maintained effectively by P.Way engineers and trackman staff within the prescribed tolerances.
- 2.1.3 Modernization in railway system has become necessity of today so as to haul heavier and longer trains at faster speeds safely and conveniently to achieve better productivity and render better consumer service to rail users. Modernization of track involves use of heavier track structure (PRC sleeper), long welded rails, modern mechanized methods of track maintenance by track machines and quick renewals of track structure.
- 2.1.4 The Indian Railway track is mainly maintained by permanent way gangs (track man) of 10/20 men each having a beat of about 6 to 10 km. Depending upon various local/tropical/working conditions, the gangs normally carry out thorough packing of their beat every year and deep screening once in five years. Besides, trackman, mates, key-men, blacksmiths and welders are also utilized for track maintenance.

2.1.5. Activities carried out by departmental Trackman staff.

The activities performed by departmental staff are tabulated as under:-

	Activities	Norms
Т	Activities 'T' affected by Traffic	
T.1	Slack attention to	•
a.	Bad spots	12 sleepers/head, 1/4 length
b.	Low joints (F for welded) Glued joints	10 GJs attended 4 times/year
C.	SEJ (1 no. per km)	6 times/year, 8SL/SEJ, 12 SL/Head.
d.	Minor curve realignment	As required 10% of gang length.
T.2	For tie tamper work	
a.	Pretamping operations	(2 years cycle) 20 men/km
b.	Along with tamper	10 men for week/gang length of 10 km.
C.	Post tamping operations	28 men/km (includes boxing needed).
T.3	Casual renewal of	
a.	Rails	60 mandays/gang length of 10 km.
b.	Track sleepers	60 mandays/gang length of 10 km.
C.	Fasteners (along with re-gauging)	100 mandays/gang length of 10 km.
T-4	Repair Welding	12 men/failure/year
R	ACTIVITIES 'R' UNAFFECTED BY	TRAFFIC DENSITY
R.1	Lubrication of ERCs	Keyman duty (occasional)
R.2	Shallow screening (1/5 length)	6 SL/Head
R.3	Loading, leading, unloading	Inferred from field data analysis.
R.4	Overhauling of level crossing	1 LC per 1.5 km, 20 men/LC
R.5	Watching caution spots and misc.	Inferred from field data analysis.
R.6	Tree cutting for visibility	-do-
R. 7	Lubrication of rails in curves	-do-
R.8	Accident relief & carcass removal	-do-
	in run over case.	
R.9	Bridge sleeper attention and renewal.	-do-
R.1	Pre monsoon attention, such as cleaning of drains and water ways, cess repairs, deweeding of track and attention to cuttings and trolley refuges.	Referred from field data analysis.
R.1	Creep pulling (approaches of bridge turnout)	-do-
R.1	Rectifying damage to L/C posts	-do-

	and gates.	
M	ACTIVITIES 'M'	
M.1	Monsoon patrolling	Total no. of patrol man in 24 hrs. No. of days for which patrolling is required.
M.2	Hot weather patrolling	30xlength of LWR in km
M.3	Cold weather patrolling	12 x length of LWR
M.4	Vulnerable locations	Total no. of stationery watchman no. of days for which locations is watched.
M.5	Waterman duty	No. of beatx1 man/ beatx294
M.6	Site store chowkidar	No. of site store x shifts x 365
M.7	Rest Givers to gate keepers (No. of manned level x-ing.	Xingx2x365- S/S of gate keeper x 294
`S'	ACTIVITIES SITE SPECIFIC	
S1	Tunnel maintenance = length of tur 294	nnel in km x no. of line in tunnel) x1.2 x
S2	Bridge structure maintenance = (le bridge) 1.1 x 294	ength of bridge in km. x no. of line on
S3	Long girder bridge maintenance = 6	x4x4/56=0.64xtotal lineal water way.
S4	Extra for very sharp curve= (Length	of track in km x 1 x 294)
S5	Extra for very bad formation =(Len 3/200)	gth of bad formation meter x 10 x 4 x
S6	Look out man duty= length of poor	visibility/length of gang length x 294
S7	Fog signal man duty 1st yr	2 nd yr 3 rd yr Avg.
S8	Filth removal= 1 man /beat	
S9	Security patrolling 1st yr	2 nd yr 3 rd yr Avg.

2.1.6 Activities which can be outsourced

During the conduct of study, the non safety activities which can be outsourced on contract were discussed at various levels. The work done on contractual basis is economical and better in quality when compared with departmental staff. Indian Railway has already outsourced certain non safety activities in some departments like cleaning of coaches, cleaning of drains, platform surface cleaning, washing line cleaning, picking up slag/rag/poly bag from railway lines, cleaning work in Medical Department, box porter work in mechanical/operational departments etc. Some activities in P.Way can be outsourced which will not only improve economy but also increase productivity and standard of work. The non safety activities which can be outsourced are listed below:-

- 1. Loading, leading and unloading of material.
- 2. Lorrying of material for other than casual renewal of rails and sleepers.
- 3. Monsoon patrolling under Railway suspension.
- 4. Cleaning of drains and waterways.
- 5. Painting of rails in station yards.
- 6. Deep screening of ballast.
- 7. Watching of material.
- 8. Painting of bridges.
- 9. Heavy repair to track including lifting.
- 10. Complete renewal of points and crossing under Rly suspension.
- 11. Heavy cess repair and attention to cuttings and trolley refuges.
- 12. De-stressing LWR when planned with track renewed.
- 13. Shallow screening.
- 14. Unloading ballast.
- 15. Muck removal from yard.
- 16. Rectifying damage of L/C posts and gates.

2.1.7 This study is limited to review the trackman staff working under SSE/SE (P. Way) controlled by Sr. DEN-C/FZR over Firozpur Division. The head quarters station of SSE/SE (P. Way) under their respective ADENs is given below:-

SN	ADEN	SEE,	P. Way
			MQF
1	FZR-I	Kapurthala	KKP
		Muktasar	MKS
		Firozpur	FZR
_	C7D 11	Fazilka	FKA
2	FZR-II	Lohian Khas	LNK
		Nakodar	NRO
3	LDH	Ludhiana	LDH
3	LDH	Nawashahar	NSS
4	JRC	Jalandhar Cantt	JRC
4		Jalandhar City	JUC
	ASR	Amritsar	ASR
5		Beas	BEAS
		Patti	PAX
		Dhariwal	DHW
6	PTK	Pathankot/BG	PTK/BG
		Mukerian	MEX
7	14.	Jammu Tawi	JAT
/	JAT	Kathua	KTHU
8	UHP	Udhampur	UHP
9	BDGM	Badgaon	BDGM
10	DI MV	Palampur	PLMX
	PLMX	Pathankot/NG	PTK/NG

2.2.0 STAFF POSITION

During the course of study, the team collected the staff position from Divisional Headquarters office as well as from SSE/SE (P.Way) offices. The sanctioned strength provides by Divisional Office FZR and the on roll strength of the respective SSE/SE P.Way offices have been taken into consideration. The detailed staff position is depicted as annexure No.II in the report and the summarized position of the trackman staff is tabulated below:-

SN	ADEN	SEE/P. Way		Trackman	
SIN	ADEN	SEE/P. Way	S/S	O/R	Vac
		MQF	157	117	40
1	FZR-I	KKP	141	109	32
		MKS	103	40	63
		FZR	194	164	30
,	FZR-II	FKA	178	86	92
2	FZK-11	LNK	143	85	58
		NRO	116	32	84
3	LDH	LDH	250	207	43
3	LDH	NSS	143	71	72
4	10.0	JRC	233	165	68
4	JRC	JUC	153	108	45
	ASR	ASR	211	168	43
5		BEAS	239	163	76
		PAX	124	68	56
		DHW	154	110	44
6	PTK	PTK/BG	236	176	60
		MEX	208	146	62
7	1AT	JAT	165	114	51
/	JAT	KTHU	163	108	55
8	UHP	UHP	187	146	41
9	BDGM	BDGM	148	128	20
10	DI MV	PLMX	99	42	57
	PLMX	PTK/NG	111	66	45
	Tota		3856	2619	1237

The above table reveals that the on roll strength of trackman staff is 2619 against the sanctioned strength of 3856 posts and 1237 posts are lying vacant under Sr.DEN/C/FZR over FZR Division.

2.3.0 WORKLOAD

During the course of study, the team collected the workload in terms of track kilometer being maintained by track maintenance staff. The effective working days in one year are taken as 294 days.

The depot wise workload in terms of the kilometer is depicted as Annexure III in the report and the summarized position of the same is tabulated below:-

	SSE/P	Track on	Total	Total
	way	other	track on	Track in
		layout	PRC (in	Km
ADEN		•		
ADEN FZR	FZR	99.430	176.030	275.460
	NRO	4.200	98.060	102.260
ADEN-I/	FKA	20.213	148.782	168.995
FZR	LNK	38.934	122.302	161.236
ADEN/LDH	LDH	173.583	265.798	439.381
,	NSS	18.873	120.363	139.236
ADEN/PTK	PTK	116.693	211.793	328.486
	MEX	38.270	158.370	196.640
	DHW	23.150	119.150	142.300
ADEN/	PTK/NG	13.972	99.672	113.644
PLMX	PLMX	11.935	90.535	102.470
	JAT	74.630	142.217	216.847
ADEN/JAT	KATHU	18.384	98.884	117.268
JRC	JUC	55.223	120.992	176.215
	JRC	87.667	221.887	309.554
ASR	ASR	58.420	153.670	212.090
	PAX	14.575	90.227	104.802
	BEAS	27.380	176.980	204.360
ADEN-I	MKS	8.000	84.100	92.100
	KKP	7.940	76.600	84.540
	MQF	17.100	104.770	121.870
ADEN-	UHP	73.644	121.224	194.868
UHP	BDGM	53.433	196.368	249.801
Total		1055.649	3198.774	4254.423
	ADEN-I/ FZR ADEN/LDH ADEN/PTK ADEN/ PLMX ADEN/JAT JRC ASR ADEN-I ADEN-I UHP	ADEN way ADEN FZR FZR NRO FKA ADEN-I/ FZR LNK ADEN/LDH NSS ADEN/PTK PTK MEX DHW ADEN/ PLMX PLMX PLMX PLMX ADEN/JAT KATHU JRC JUC JRC JRC ASR PAX BEAS ADEN-I ADEN-I MKS KKP MQF ADEN-UHP BDGM	ADEN	ADEN way other layout (in km) track on PRC (in km) ADEN FZR FZR 99.430 176.030 ADEN-I/ FZR NRO 4.200 98.060 ADEN-I/ FZR EKA 20.213 148.782 LNK 38.934 122.302 ADEN/LDH INSS 18.873 120.363 ADEN/PTK PTK 116.693 211.793 MEX 38.270 158.370 DHW 23.150 119.150 ADEN/ PLMX 11.935 90.535 PLMX 11.935 90.535 ADEN/JAT KATHU 18.384 98.884 JRC JUC 55.223 120.992 JRC 87.667 221.887 ASR ASR 58.420 153.670 PAX 14.575 90.227 BEAS 27.380 176.980 ADEN-I MKS 8.000 84.100 KKP 7.940 76.600 MQF 17.100 104.77

2.3.1 Mechanized maintenance of track by Track Machines

Indian Railways runs around 11,000 trains every day of which 7000 are Passenger trains over 86526 TKM of Broad Gauge (BG) track. Increase in number of trains and saturated line capacity has posed a challenge to Indian Railways to maintain the track fit and safe within the limited maintenance blocks. Moreover, technology advancement of track structure has necessitated switching over from manual maintenance to mechanized maintenance. The track structure has become sturdier and less amenable for manual maintenance due to continuous developments in various track components namely rails, sleepers, fastenings, points and crossings etc. Track machines of various types are being used for performing activities such as tamping of track (packing of ballast below sleepers) and cleaning of ballast, stabilizing of track, laying and handling of rails/sleepers/points and crossings etc. The following types of track machines are used on IR for mechanized maintenance of track.

i) Ballast Cleaning Machine(BCM)

The ballast in the track has an important role in providing the desired resilience and lateral resistance to track while at the same time ensuring good drainage. This is possible when the ballast is clean. The Ballast Cleaning Machine (BCM) is used for screening of ballast under the sleepers on plain track as well on turn-outs for restoring drainage and resilience of track. This process is done to improve the mobility, safety and passenger comfort.

ii) Ballast Regulating Machine (BRM)

Lateral and longitudinal stability of track can only be ensured by maintaining a predetermined ballast profile all the times. During various maintenance operations, ballasting and track renewals the ballast profile gets disturbed which needs to be restored quickly. On-Track Ballast Regulating Machine rectifies the disturbed features of the track.

iii) Dynamic Track Stabilizing Machine (DTS)

Conventional tamping machines are used for leveling, tamping and lining work of track. These maintenance operations result in reduction in lateral stability of track thus rendering track unsuitable for high speeds immediately after maintenance. To restore the stability of track as early as possible on track stabilizing machine works behind tamping machines to achieve desired consolidation of track and to obviate the need to impose speed restrictions immediately after maintenance tamping as also for faster relaxation of speed restrictions after Track renewal/deep screening.

iv) Multipurpose Tampers (MPT)

With the mechanization of track maintenance activities on Indian railway, machines are required for spot tamping of concrete sleepers on plain track and turnouts and special locations like switch expansion joints, glued joints, L-Xing with check rails, ballasted track with Guard Rails on Bridges, Curve etc. without removing check/guard rails. This multipurpose machine transport engineering materials, equipments and workmen for day to day working.

v) Plasser Quick Relaying System(PQRS)

Plasser's Quick Relaying System (PQRS) a semi-mechanized system of track renewal. PQRS consists of self propelled cranes which move on an auxiliary track of 3400 mm gauge having the same centre line as that of track to be relayed. These portal cranes are capable of self loading and unloading from BFRs.

vi) UNIMAT

The machine has been widely used for tamping of newly laid turnouts on. Deployment of UNIMAT has tremendously helped in expeditious commissioning of NI working.

vii) Utility Vehicle (UTV)

After completion of track renewal works and other similar works, a lot of materials including sleepers and rails, etc. remain at the work area. To remove all surplus and leftover materials from site as early as possible a self propelled machine with a crane facility is used.

viii) Worksite Tamper (WST)

This machine helped in achieving excellent track geometry in most difficult working conditions.

2.3.2 During the conduct of study the work study team collected the progress of the track machines in terms of track kilometer maintained by track machines during the FY 2017-18 & 2018-19 over Firozpur Division which is annexed as annexure No IV in the report and the summarized position is depicted as under:

Type of	No of	Maintenance of track by track			
Machine	Machine	Machine in Km	for FY		
		2017-18	2018-19		
BCM	2	95.42	93.3		
BRM	1	468.22	0		
CSM	3	198.74	362.15		
DTS	1	476	445.13		
FRM	1	220.34	212.9		
MPT	1	58.32	60.43		
PQRS	2	37.32	35.7		
RGM	1	20.69	41.25		
UNIMAT	2	10.13	0		
WST	5	711.47	1075.33		
Total	19	2296.65	2326.19		

The above table reveals that during the last two years maintenance of track by modernized track machines is on increasing trend. As compared to FY 2017-18 maintenance of track by track machines has increased by 1.28 % in FY 2018-19. It shows that the maintenance of track by using track machines is on increasing trend. Thus the workload of trackman has reduced respectively.

2.4.0 CRITICAL ANALYSIS

The modernization of track has resulted in introduction of modern infrastructure, equipments and devices etc. involving heavy costs in commissioning but on the other hand wastages of manpower specially manual labour viz utilization of trackman is still persisting. Due to introduction of high speed trains, the track maintenance is being used exclusively and intensively by track machines; it not only minimizes the working expenses but also improves safety standards.

Mechanized maintenance technology is now being used to maintain heavy and modernized track structure to cope up with heavier and faster traffic needs. By virtue of heavy/modernized track (**PRC sleepers**) structure and mechanized maintenance of track, introduction of **Track Machine** and change in working pattern i.e. outsourcing of non-core activities, the workload of trackman category has been reduced considerably.

2.5.0 REQUIREMENT OF TRACKMAN STAFF

The team collected the workload in terms of track kilometers from respective SSE/SE (P.Way) offices working under Sr. DEN-C/FZR over FZR Division. The work study team has considered the Track kilometers and track kilometers maintained by track machines while calculating the requirement of staff.

2.5.1 The work study team critically analysed the work load in terms of track kilometer maintained by the Track Machines and compared the workload of the FY 2017-18 and 2018-19. As compared to FY 2017-18, maintenance of track by track machines has increased by 1.28 % in FY 2018-19. It shows that workload of trackman has reduced in the same proportion. At present 3856 trackman are working under SSE/P way over FZR division and due to reduction of trackman workload by 1.28 % as shown in para 2.3.2 , thus 49 posts of trackman staff is rendered surplus.

2.5.2 ADEN WISE AND SSE/P.Way wise, the summarized position of existing S/S proposed staff and surplus/required position of trackman over FZR Division is given below:-

SN	ADEN	SEE/P.		Trackman	
SIN	ADEN	Way	S/S	Proposed	Surplus
		MQF			
1	FZR-I	KKP			
		MKS			
		FZR			
2	FZR-II	FKA			
	ΓZK-11	LNK			49
		NRO			
3	LDH	LDH		3807	
3	בטח	NSS			
4	1DC	JRC			
4	JRC	JUC	3856		
	ASR	ASR			
5		BEAS			
		PAX			
		DHW			
6	PTK	PTK/BG			
		MEX			
7	JAT	JAT			
/	JAT	KTHU			
8	UHP	UHP			
9	BDGM	BDGM			
10	PLMX	PLMX			
	PLIVIA	PTK/NG			
	Total		3856	3807	49

The above table reveals that the proposed requirement of trackman comes to 3807 against the sanctioned strength of 3856 posts thus 49 posts of trackman are identified as surplus and recommended for surrender.

RECOMMENDATION NO.1

It is proposed that <u>49</u> posts of trackman Gr. ■5200-20200-1800 identified as surplus under the administrative control of Sr.DEN/C/FZR over Firozpur Division and recommended for surrender.

2.5.3 GENERAL OBSERVATIONS

During the conduct of study, the team was apprised that there is shortage of track tie tempting and track maintenance machines in the division which should be procured immediately. On some branch line some of the track is still on steel sleeper which is not only uncomfortable to the rail users but also the journey is time consuming. The track on steel sleepers should be renewed with PRC sleeper so that punctuality and speed can be maintained in the section. On the other hand, the old pattern track, consumes more manpower to maintain the track which is a loss of revenue and manpower to the railway. The track on steel sleepers should be renewed with PRC sleeper.

RECOMMENDATION NO.2

It is proposed that the steel sleeper track on branch lines should be renewed with PRC sleeper track. This will definitely increase the manpower productivity and economy of the railway.

3.0.0 FINANCIAL IMPLICATIONS

After the implementation of the work study recommendations following are the financial implications.

S.	Category	Grade Rs.	Refer	No. of	Monthly	Anticipated
No			Recom.	surplus	value per	annual
			No.	posts	posts	recurring
						saving
1	Trackman	5200-20200+	1	49	41,944/-	24663072/-
		1800				
Total			49	41,944/-	24663072/-	

No. of posts identified as surplus: -

Group 'C'= NIL posts Group 'D'= 49 posts Total = 49 posts

Anticipated recurring saving = ■ 246.63 lakh per annum.

Capital saving = Nil

Total saving = ■ 246.63 lakh per annum.

4.0.0 PRODUCTIVITY

4.1.0 The total annual expenditure on the sanctioned strength of P.Way staff working under SSE/P.Way controlled by Sr. DEN/C/FZR over FZR Division is tabulated as under:-

annual
liture in
832768/-
832768/-

The above table reveals that Ambala division is expending ■1940832768/on the sanctioned posts of 3856 trackman every year.

4.1.2. The annual expenditure on the proposed staff working under SSE/P.Way controlled by Sr. DEN/C/ FZR.

S N	Category	Pay Scale + Grade Pay	Monthly value per	Proposed staff	Total annual expenditure in
			posts		
1	Trackma n	5200- 20200+1800	41,944/-	3807	1916169696/-
	To	otal	41,944/-	3807	1916169696/-

The above table reveals that after the implementation of the work study report, the expenditure on the proposed staff will come to ■1916169696/-. Therefore the expenditure will be reduced from ■1940832768/- to ■1916169696/-

WORK STUDY REPORT DETAILED CHART

Department : - Engineering

Name of study: - Review of P. Way staff working under SSE/P. Way

controlled by Sr. DEN/C/FZR over Firozpur Division.

Activity Centre: - MQF, KKP, MKS, FZE, FKA, LNK, NRO, LDH, NSS, JRC,

JUC, ASR, BEAS, PAX, DHW, PTG/BG, MEX,JAT, KTHU,

UHP, BDGM, PLMX, PTK/NG

S	Sub activity	Brief	Actual	Work Study	Representative
N		description of		recommendation	workload
		workload	deployed		
1	MKS, FZE, FKA, LNK,		S/S= 3856 O/R=2619	S/S =3856 posts Proposed staff= 3807	To maintain the track maintenance by
	NRO, LDH, NSS, JRC, JUC, ASR, BEAS, PAX, DHW, PTG/BG,	practices, security	Vac 1237	Surplus posts = +49	adopting various activities of maintenance.
	MEX,JAT, KTHU, UHP, BDGM, PLMX, PTK/NG	black smithy, watching and vulnerable locations etc.			

LIST OF ANNEXURES

S.N.	Description	Annex.
		No.
1	Letter of authority No. 16-CP/09/19-20 dt. 05.04.2019	I
2	Statement showing category wise, the sanctioned strength of P. Way staff working under SSE/P. Way controlled by Sr.DEN/C/FZR over Firozpur Division	II
3	Statement showing workload of track kilometer being maintained by the track maintenance staff working under SSE/P. Way controlled by Sr.DEN/C/FZR over Firozpur Division	III
4	Statement showing workload in terms of track kilometer being maintained by track machines For FY 2017-18 & 2018-19 over Firozpur division	IV

Annexure No I

Annexure No II

Statement showing category wise, the sanctioned strength of P. Way staff working under SSE/P. Way controlled by Sr.DEN/C/FZR over Firozpur Division:

SN	ADEN	SEE/P. Way	Trackman (Gr. 5200- 20200 GP+1800)			
		vvay	S/S	O/R	Vac	
	FZR-I	MQF	157	117	40	
1		KKP	141	109	32	
		MKS	103	40	63	
	FZR-II	FZR	194	164	30	
2		FKA	178	86	92	
2		LNK	143	85	58	
		NRO	116	32	84	
2	LDH	LDH	250	207	43	
3		NSS	143	71	72	
4	JRC	JRC	233	165	68	
4		JUC	153	108	45	
	ASR	ASR	211	168	43	
5		BEAS	239	163	76	
		PAX	124	68	56	
	PTK	DHW	154	110	44	
6		PTK/BG	236	176	60	
		MEX	208	146	62	
7	JAT	JAT	165	114	51	
/		KTHU	163	108	55	
8	UHP	UHP	187	146	41	
9	BDGM	BDGM	148	128	20	
10	PLMX	PLMX	99	42	57	
	PLIM	PTK/NG	111	66	45	
	Total			2619	1237	

Annexure No III

Statement showing workload of track kilometer being maintained by the track maintenance staff working under SSE/P. Way over Firozpur Division.

S.N		SSE/P	Track on	Total	Total
		way	other	track on	Track
	ADEN	-	layout on	PRC	Km
1	ADEN FZR	FZR	99.430	176.030	275.460
		NRO	4.200	98.060	102.260
2	ADEN-I/	FKA	20.213	148.782	168.995
	FZR	LNK	38.934	122.302	161.236
3	ADEN/LDH	LDH	173.583	265.798	439.381
	-	NSS	18.873	120.363	139.236
	ADEN/PTK	PTK	116.693	211.793	328.486
4		MEX	38.270	158.370	196.640
		DHW	23.150	119.150	142.300
5	ADEN/	PTK/NG	13.972	99.672	113.644
J	PLMX	PLMX	11.935	90.535	102.470
6		JAT	74.630	142.217	216.847
0	ADEN/JAT	KATHU	18.384	98.884	117.268
7	JRC	JUC	55.223	120.992	176.215
		JRC	87.667	221.887	309.554
8	ASR	ASR	58.420	153.670	212.090
		PAX	14.575	90.227	104.802
		BEAS	27.380	176.980	204.360
9	ADEN-I	MKS	8.000	84.100	92.100
		KKP	7.940	76.600	84.540
		MQF	17.100	104.770	121.870
10	ADEN-	UHP	73.644	121.224	194.868
	UHP	BDGM	53.433	196.368	249.801
	Total		1055.649	3198.774	4254.423

Statement showing workload in terms of track kilometer being maintained by track machines For FY 2017-18 & 2018-19 over Firozpur division.

Machine & type	Maintenance of track by track Machine in Km for FY		
, indiamine of 5/pc	2017-18	2018-19	
BCM (332)	47.99	43.61	
BCM (371)	47.43	49.69	
BRM (PBR-36)	468.22	316.16	
CSM (912)	99.26	45.99	
CSM (942)	99.48	0	
DTS (405)	476	442.13	
FRM (1876)	220.34	212.9	
MPT (2005)	58.32	60.43	
PQRS (88231,89238)	37.32	9.87	
RGM (RGI-6)	20.69	15.97	
T-28 (0519,0520)	0	9.86	
UNIMAT (8270)	10.03	27.43	
UNIMAT (8273)	0.1	0	
UTV (2008 01 040)	0	13.82	
WST (8027UNO)	193.63	0	
WST (8069)	383.39	0	
WST (8120)	39.81	69.07	
WST (VPR-2M-54)	94.64	433.65	
Total	2296.65	2326.19	

Salient features of work study report No. 16-CP-09/WS/2019-20

Sub: "work study report on review of Trackman staff working under SSE/P Way of Engg Department over Firozpur division"

Staff Position:

Sanctioned Strength of Trackman = 3856 On Roll strength of Trackman = 2619 Vacancy = 1237

- 1. Introduction of track machine have changed the track maintenance pattern thus the workload of trackman category has been reduced considerably.
- 2. By introduction of heavy/modernized track (PRC sleepers) structure work load of trackman has been reduced due to less maintenance required at PRC sleepers.
- 3. Outsourcing and zonal contracts/special contracts.
- 4. The workload of trackman has been reduced by 1.28 % in FY 2018-19 as compared to 2017-18 due to track maintenance by track machines

No. of posts identified as surplus and recommended for surrender: -

Gr. 'C' = NIL Gr. 'D' = 49 posts Total = 49 posts

FINANCIAL IMPLICATIONS

Anticipated recurring savings = 246.63 lakh per annum.

Capital saving = N

Total = 246.63 lakh per annum

No. 16-CP/09/WS/2019-20