REVIEW

OF

STAFF STRENGTH

OF

CHOWKIDAR OF ENGINEERING DEPARTMENT

WORKING

AT

SAMASTIPUR DIVISION

(ECR/Effi/WSR/SPJ/19-20/24)

GUIDANCE BY

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WORK-STUDY CELL

East Central Railway

HAJIPUR

EXECUTIVE SUMMARY

Study No.	(ECR/Effi/WSR/SPJ/19-20/24)
Subject	REVIEW OF STAFF STRENGTH OF CHOWKIDAR OF ENGINEERING DEPARTMENT WORKING AT SAMASTIPUR DIVISION .
Area	SAMASTIPUR
Division	SPJ
Department	ENGINEERING.
Terms of Reference	Assessment of Man Power requirement
Total No. of Recommendations	01
No. of posts recommended for	15
surrender	
Financial Implication	78.87 Lakh
Month of Circulation	November-2019

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TERMS OF REFERENCE

The study has been conducted under the following terms of references:

- a) To review staff strength vis-à-vis workload of Engineering Department of Samastipur Division with a view to identify the surplus manpower in different section.
- b) To assess the effective utilization of Chowkidar working in Engineering Department of Samastipur Division.
- c) To suggest ways and means to improve working of Chowkidar in Engineering Department of Samastipur Division .

METHODOLOGY ADOPTED

The following techniques of method study as well as work measurement have been applied to conduct the study:-

- Data collection and its critical analysis to arrive on factual status of present working.
- ii) Reassessment of manpower requirement by applying on need base.
- iii) Discussion with Sr.DEN(Co-ord)/SPJ
- iv) Discussion with ADEN/SPJ, ADEN Land/SPJ, AEN I&II DBG, AEN/NKE, AEN /BMKI & AEN/SHC.
- v) Discussion with SSE/P.Way & SSE(W) of SPJ Division.

SYNOPSIS

1. In Railways, the process of absorption of modernization has been started and still in progress in every sphere of system. These technological up

- gradations have shown considerable improvement in the efficiency and manpower productivity in Railways.
- 2. Keeping in view, all these constraints, the Work Study Cell was assigned to conduct work study of staff strength of Chowkidar of Engineering Department of Samastipur Division with a view to assess the staff requirement as per the existing workload.
- 3. Chowkidar of Engineering Department also plays a vital role in Indian Railways and leads in performance of any Zonal Railway. At present 59 men are working against Sanction Strength 73 are working in Engineering Department of Samastipur Division as on Sr.DEN(Co-ord) letter no-WE/283/MNP/SPJ/W-6/42 dt. 07.11.2019

Chapter-I

INTRODUCTION

Benchmarking is a continuous process of comparing different units and identifying which one is the best in the business and then learning how this excellence was achieved and setting out to improve the efficiency of those units, which were behind. If this concept is implemented it will result large reduction in the cost and make significant contribution in improving the efficiency of various divisions of Railways, but Samastipur Division has not infrastructure developed than other Division of Indian railway. Hence, reassessments of man power on need base is done.

Chowkidary work is done by chowkidar of Engg. Department of Samastipur Division. Chowkidar are under control of Sr.DEN(Co-ord) and assisted by Sr.DEN, DEN, AEN and other staff. At present overall 59 chowkidar are working against the Sanction Strength 73 in Engineering Department of Samastipur Division.

The working culture of chowkidar are different, the bench marking norm is difficult for calculation of staff. The work study team observed that need base is best option for calculation of staff. Competent Authority has approved a Work Study on "Review of staff strength of Chowkidar of Engineering Department of Samastipur Division.

CHAPTER-II

2.1 Work Load: - Chowkidar of Engineering Department of Samastipur Division is divided into the following sections with the job entrusted to:-

Sl.No.	P.Way Section					
01	SSE/ P.Way /SPJ					
02	SSE/ P.Way /DBG					
03	SSE/ P.Way /BMKI					
04	SSE/ P.Way /SHC					
05	SSE/ P.Way /KGG at SHC					
06	SSE/ P.Way /E/NKE					
07	SSE/ P.Way /W/NKE					
08	SSE/ P.Way /RXL					
09	SSE/ P.Way /JNR					
10	SSE/P.Way/JJP					
11	SSE/P.Way/SKI					
12	SSE/P.Way/SGL					
13	SSE/P.Way/HPO					
14	SSE/P.Way/TD/SPJ					
15	SSE/P.Way/BNKI					
16	SSE/P.Way/RGV					
WORKS Section						
01	SSE/W/South SPJ					
02	SSE/W/North / SPJ					
03	SSE/W/Line					
04	SSE/WS/SPJ					
05	SSE/W/BNKI					
06	SSE/W/RGV					
07	SSE/W/SHC					
08	SSE/W/DBG					
09	SSE/W/MBI					

10	SSE/W/JJP
11	SSE/W/RXL
12	SSE/W/NKE
13	SSE/W/BMKI
14	SSE/W/SGL
15	SSE/BRI/SPJ

Sl.No.	DRM &ADEN office
01	DRM office
02	ATEN /SPJ
03	ADEN/SPJ
04	ADEN/I/DBG
05	ADEN/II/DBG
06	ADEN/BMKI
07	ADEN/NKE
08	ADEN/SHC

2.2 Duties of Chowkidar-: A large number of equipment items, assets of railway has been kept in store of P.WAY, IOW & BRI units and office of DRM &ADEN/ATEN. Chowkidar is utilised for look after of store of P.WAY, IOW and office of DRM &ADEN/ATEN.

CHAPTER-III

2.0.0 CRITICAL ANALYSIS, REQUIREMENT OF STAFF VIS-À-VIS WORK LOAD AND RECOMMENDATIONS:

2.1.0 Staff of Chowkidar of Engineering Department of Samastipur Division is working under control of Sr. DEN(Co-ord)/SPJ. To arrive at a factual conclusion on requirement of chowkidar in Engineering Department of Samastipur Division, the work study team collected workload of all activities. For calculation of manpower required, the team applied on spot observations and discussions at various levels and applied on need base.

Since manpower is the biggest component of the expenditure of Indian Railway, rightsizing of manpower to reduce unit costs is an effective way to increase efficiency of Indian Railway.

There is no specific yardstick for measuring workload of Chowkidar of Engineering department of Samastipur division. It is very difficult to assess the efficiency of chowkidar of Engineering department of Samastipur Division, different sections are established in different important station.

2.2.1 Staff cadre in Division:-

S.N	Category	Sanction Strength	Men on roll	Vac.
1	Chowkidar	73	59	14

Requirement of chowkidar is given below:-

Requirement of chowkidar in SSE/P.Way, SSE/Works, BRI & ADEN office of SPJ Division:-

Sl.No.	P.Way Section	Requirement
01	SSE/ P.Way /SPJ	02
02	SSE/ P.Way /DBG	02
03	SSE/ P.Way /BMKI	02
04	SSE/ P.Way /SHC	02
05	SSE/ P.Way /KGG at SHC	02
06	SSE/ P.Way /E/NKE	02
07	SSE/ P.Way /W/NKE	02
08	SSE/ P.Way /RXL	02
09	SSE/ P.Way /JNR	02
10	SSE/P.Way/JJP	02
11	SSE/P.Way/SKI	02
12	SSE/P.Way/SGL	02
13	SSE/P.Way/HPO	02
14	SSE/P.Way/TD/SPJ	02
15	SSE/P.Way/BNKI	01
16	SSE/P.Way/RGV	01
	Total	30
	WORKS Section	
01	SSE/W/South SPJ	01
02	SSE/W/North / SPJ	01
03	SSE/W/Line	01
04	SSE/WS/SPJ	01
05	SSE/W/BNKI	01
06	SSE/W/RGV	01
07	SSE/W/SHC	01
08	SSE/W/DBG	01
09	SSE/W/MBI	01

10	SSE/W/JJP	01
11	SSE/W/RXL	01
12	SSE/W/NKE	01
13	SSE/W/BMKI	01
14	SSE/W/SGL	01
15	SSE/BRI/SPJ	01
	Total	15

Sl.No.	DRM &ADEN office	Requirement
01	DRM office	02
02	ATEN/SPJ	02
03	ADEN/SPJ	01
04	ADEN/I/DBG	01
05	ADEN/II/DBG	01
06	ADEN/BMKI	02
07	ADEN/NKE	02
08	ADEN/SHC	02
	Total	13

Total requirement=58

Sanctioned Strength-73

Excess=73-58=15

Man on roll =59

As per observation work study team found that 58 chowkidar are required for present work load of Engineering department of Samastipur Division. Hence, work study team observed that 15 posts of Chowkidar may be recommended for surrender.

CHAPTER IV

RECOMMENDATION

As there is no yardstick for calculation of chowkidar, the work study team has made its assessment of staff on the need base, it is observed that at present 15 posts of chowkidar is excess than requirement.

Total Sanction Strength = 73

Total Men on Roll = 59

Total Vacant post =14

Total Staff required =58

Excees post =73-58=15 Staff

After going through the requirement of chowkidar, the work study team observed that the 15 posts of Chowkidar may be recommended for surrender and financial saving will be 78.87 Lac per annum. The work is going on without any hindrance.

CHAPTER - V

FINANCIAL SAVINGS:-

If the recommendation of the study report is implemented, the annual recurring financial savings will be as under:

SL.	Category	Scale of pay	Grad	Level	No.	Mean	Annual
No.		(Rs.)	e pay		of	pay per	financial
					pos	year per	savings in
					t	staff	Lacs (Rs.)
						(Rs.)	
1.	Chowkidar	5200-20200	1800	01	15	525804	7887060
	Total				15		7887060
							i.e.78.87
							lacs

CHAPTER VI

Summary:-

After critically examining the work load of chowkidar of Engineering Department of Samastipur Division, the work study team proposes as below:-

S.No	Designation	BOS	Requiremen	Proposed	Remark
			t as per WS	surrende	
				r	
01	Chowkidar	73	58	15	15 posts may
					be Surrenders.
Total		73	58	15	

Annexure -I

Staff position of chowkidar of Engineering Department of Samastipur Division as on 07.11.2019

SI NO	Category	Scale	Grade pay	Sanctioned Strength	Men on Roll	Vacanc y
1.	Chowkidar	5200-20200	1800	73	59	14
	Total			73	59	14

Office of the General Manager(Vig.) Hajipur Dated: 02.12.2019

No.: - ECR/Eff./WSR/SPJ /19-20/24

Sr. DEN(Co-ord)
East Central Railway,
Samastipur

Sub.:- Work study report on adequacy of staff strength of chowkidar of Engineering Department of Samastipur Division.

In connection to the above, it is intimated that a work study has been conducted on adequacy of staff strength of chowkidar of Engineering Department of Samastipur Division. The work study team has recommended for surrender of 15 posts of Chowkidar.

Hence, it is requested to scrutinize the work study report and send the reply within 10 days, so that the report may be finalized and intimated to Railway Board.

DA: Work study report in 12 pages.

(Adil Khalifa) Efficiency Officer For SDGM

Copy to: (i) PCE/HJP for kind information please.

- (ii) PCPO/ HJP for kind information please.
- (iii) ADRM/SPJ for kind information please.
- (iv) Sr. DPO /SPJ for kind information please.

For SDGM



EAST CENTRAL RAILWAY

WORK STUDY REPORT

To assess the utility of chowkidar of Engg. Department of Samastipur Division

EFFICIENCY CELL EAST CENTRAL RAILWAY HAJIPUR

Study No. ECR/Eff./WSR/SPJ/19-20/24