

# WORK STUDY TO REVIEW THE STAFF STRENGTH OF SSE/P.WAY/E/KRR SALEM DIVISION SOUTHERN RAILWAY

### **SOUTHERN RAILWAY**

### **PLANNING BRANCH**

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WORK STUDY TO REVIEW

THE STAFF STRENGTH OF

SSE/P.WAY/E/KRR

SALEM DIVISION

SOUTHERN RAILWAY

**STUDIED BY** 

WORK STUDY TEAM

OF

PLANNING BRANCH

**MAY 2019** 



### **INDEX**

SERIAL NUMBER	CONTENTS	PAGE NUMBER
(i)	ACKNOWLEDGEMENT	
(ii)	AUTHORITY	1
(iii)	TERMS OF REFERENCE	
(iv)	METHODOLOGY	
(v)	SUMMARY OF RECOMMENDATIONS	2
	CHAPTERS	
I	INTRODUCTION	3 - 4
II	PRESENT SCENARIO	5 – 21
III	CRITICAL ANALYSIS	22 - 32
IV	PLANNING BRANCH'S REMARKS ON CO- ORDINATING OFFICER'S VIEWS	33-36
V	FINANCIAL SAVINGS	37
	ANNEXURES	
I	S.A.V.E. STATEMENT OF SSE/P.WAY/E/KRR	38
II	TRMS CALCULATIONS - SSE/P.WAY/E/KRR	39-41
III	CO-ORDINATING OFFICER'S VIEWS	42



### (i) ACKNOWLEDGEMENT

The work study team acknowledges its gratitude to Sr.DEN/Co-Ord/SA, ADEN/SW/SA (Co-ordinating Officer), SSE/P.WAY/E/KRR (Co-ordinating Supervisor) and all the staff working under SSE/P.WAY/E/KRR for their valuable inputs and guidance in conducting and completing the study in time.

### (ii) AUTHORITY

Annual programme of work studies, approved by SDGM for the year 2018-19.

### (iii) TERMS OF REFERENCE

To review the staff strength of SSE/P.WAY/E/KRR -Salem Division.

### (iv) METHODOLOGY

The following methodology has been adopted while conducting the study:

- 1) Collection of data
- 2) Discussion and interaction with officers of the Division and supervisors and staff of the unit.
- 3) Observation at Field Unit.
- 4) Applying MCNTM formulae (TRMS Data).
- 5) Applying CTE Circular for Artisans assessment and allowing other staff on need basis.



**(V)** 

### **SUMMARY OF RECOMMENDATIONS**

### **REVISED RECOMMENDATIONS:**

The following 31 posts (Vacant Posts) were found excess to the requirement and the same may be surrendered and credited to the vacancy bank.

Sl.No	Category	GP (Rs)	No of Posts
1	Track Maintainer Gr.I	2800	2
2	Track Maintainer Gr.II	2400	2
3	Track Maintainer Gr.III	1900	7
4	Track Maintainer Gr.IV	1800	20
	Total		31

Total No. of Posts: 31 Posts.



### **CHAPTER I**

### 1.0 **INTRODUCTION**

- 1.1 Indian Railways is a transport & freight handling Organization, with social and welfare obligation. Thus, safe transport of men and material are top priority for our Organization.
- 1.2 Indian Railways is one of the longest rail networks in the world. It is transporting 20 million passengers and 2 million tons of freight daily over its 17 zones, which are subdivided into 67 divisions. Approximately 63,320 kms length of rail and 6909 railway stations are maintained over Indian Railways.
- 1.3 Among the 17 zones of Indian Railways, Southern Railway was formed on 14<sup>th</sup> April, 1957 by amalgamation of South India Railway, Madras; Southern Maratha Railway and Mysore State Railway. It covers over Tamilnadu, Kerala, Karnataka and Puducherry to the route kilometrage of 5081.
- 1.4 The Operating Ratio of Southern Railway for the year 2017-18 is at 161.14% showing an increase of 13.31% compared to the figure of 147.83% Operating Ratio for the year 2016-17. The total staff strength of Southern Railways, as on 01.04.2018, was 87,643.
- 1.5 The Indian Railways Statistical Publication 2015-16 denotes that the percentage of expenditure for staff cost was 30% in total and 18% for pension fund.
- 1.6 The committee on restructuring railways had observed that the expenditure on staff is extremely high and unmanageable. This expense is not under the control of Railway and keeps increasing. It has also been observed that the employee cost is the major key component that reduces the Railways ability to generate surplus.
- 1.7 This study is pertaining to SSE/P.WAY/E/KRR Unit in Salem Division.
- 1.8 The optimum man power utilization is an important factor for enhancing the productivity / operation ratio. RITES is also emphasised to conduct regular work studies to right size the man power and to justify the available Man Power on Zero base budgeting.

1.9 Keeping the above aspects in view, the work study team has made an attempt to study the present system of working at SSE/P.WAY/E/KRR Unit, through means of reducing cost and right sizing the work force. and further growth of Technology, the work load vs requirement of staff is critically examined in the ensuing chapters.



### **CHAPTER II**

### 2.0 PRESENT SCENARIO

2.1 Southern Railway has six (6) Divisions namely MAS, MDU, TPJ, PGT, TVC & SA. P.Way under Engineering Department of SA Division is functioning under the overall control of Sr.DEN/SA, assisted by DENs, ADENs, SSEs and Supervisors in extending Co-operation for smooth and efficient functioning of the Department with sub Division/units/sections.

SSE/P.WAY/E/KRR is In-charge SSE for this section.

### 2.2 LOCATION OF THE OFFICE OF SSE/P.WAY/E/KRR:

Office of the **SSE/P.WAY/E/KRR** is located on the east side of the Karur Railway Station.

### 2.3 **JURISDICTION OF THE SSE/P.WAY/E/KRR SECTION:**

Jurisdiction of SSE/P.WAY/E/KRR is from KRR to DG (Excl.) stations.

### 2.4 **STAFF STRENGTH:**

The details of the Sanction, Actual, Vacancy and Excess are given in **Annexure – I.** The total sanction is shown as 178 including SSEs and JE. Actual is 96 & net vacant is 89 as per DPO/SA's list and according to list of staff position issued by SSE/P.WAY/E/KRR dated 24.08.2018.

### 2.5 TOTAL MAN-DAYS SERVICE BY A STAFF IN A YEAR:

No. of days per year = 365

Less Deduction

CL = 10

National Holidays = 9

Rest/Sundays = 52

Sub-Total = **71** 

Net Man days available per year = 294 Working Days

### 2.6 **ORGNISATIONAL SETUP:**

Sr.DEN/Co-Ord./SA	
DEN/SA	

ADEN/KRR
SSE/P.WAY/E/KRR
JE/P.WAY/KRR
JL/ F.WAT / KKK
Min.Staff, Mates, Keyman, Track Maintainers, GKs,
Ancl.Techs.

### 2.7 **ROUTE KILOMETRES OF THE UNIT:**

This Unit covers total route kilometres of 69.525. Section wise route kms is as shown below:

S.No.	Section	Km.		Total Kms		
		From	То			
1	KRR-VEI	1/100	15/500	14.400		
2	VEI-PALM	15/500	29/500	14.000		
3	PALM-EDU	29/500	53/500	24.000		
4	EDU-DG	53/500	70/625	17.125		
	Total Kms.					

2.8 The entire length of this section is a absolute block system, single line operating system. The track structure is 52 KG 72 UTS; 60 KG 90 UTS and M+7 Sleepers Density.

### 2.9 UTILISATION OF THE SECTION:

According to Salem Division Working Time Table No.9 dated 01.10.2016, utilization of line capacity for the year 2015-16 in this Section is 82 %.

### 2.10 TRAFFIC DENSITY:

Traffic Density of this section is 8.87 GMT.

### 2.11 MAXIMUM SPEED OF THE SECTION:

Maximum speed in this section, 100 Kmph for Passenger Trains, 75 Kmph for Goods Trains and 60 Kmph for CC6/8+2t loaded goods trains.

2.12 **CAUTION ORDER NOTICE STATIONS:** KRR and DG (Excl.) are Caution order issuing stations in this section.

2.13 The following stations are coming under the jurisdiction of SSE/P.WAY/E/KRR are:

1. Karur(excl) - KRR @ 1.100 Km

2. Velliyani - VEI @ 15.630 Km

3. Palaiyam - PALM @ 29.490 Km

4. Eriodu - EDU @ 53.600 Km

### 2.14 RUNNING LINES IN THIS SECTION:

There are Seven Running Lines as below:

S.No.	Station	Runniı	Total	
		Main	Loop	
1	VEI	1	1	2
2	PALM	1	2	3
3	EDU	1	1	2
	•	·	Total	7

### 2.15 **DETAILS OF THE GANGS IN THIS SECTION:**

The entire of stretch of 69.525 kms is being maintained by 10 Gangs. Details of the gangs and its jurisdiction is enlisted as below:

Gang.No.	@Station	Jurisdict	ion (Km)	)	Gang Tool
_	/Place	From	To Gan Beat		Box Location@Km
1	KRR	1.100	8.000	6.900	1/500-600
2	VEI	8.000	15.000	7.000	15/400-600
3	VEI	15.000	22.000	7.000	15/400-600
4	PALM	22.000	29.000	7.000	29/400-600

		69.525	Kms.		
10	KUTR	63.800	70.625	6.825	63/800-900
9	KUTR	56.700	63.800	7.100	63/800-900
8	EDU	49.600	56.700	7.100	53/500-600
7	VBU	42.500	49.600	7.100	44/200-300
6	PALM	36.000	42.500	6.500	34/500-600
5	PALM	29.000	36.000	7.000	29/400-600

### 2.16 **DETAILS OF WELDING IN THIS SECTION:**

AT Welding Techniques are being used in this section.

- 2.17 Track maintainers are utilised as Gang Mate, Key Man, Gang Man, Gate Keeper, Trolley Man and Store Watch Man.
- 2.18 There are no colony Gang Man in this section.

### 2.19 **CURVE DETAILS OF THE SECTION:**

There are 12 number of curves are available in this section as mentioned below. The degree of curve varies from 0.21° to 2.56° on both RH & LH arrangements.

Curve	Station		Location		Length of	Degree of	Radious of	LH	
no.	From	To	From	To	curve	Curve	Curve	/RH	
1	KRR	VEI	1.099	1.259	160	1.05	1667	RH	
2	KRR	VEI	1.312	1.442	130	1.12	1563	LH	
3	KRR	VEI	1.796	2.886	1090	2.56	684	RH	
4	KRR	VEI	4.742	4.902	160	0.21	8333	RH	
5	VEI	PALM	21.408	21.88	470	1.05	1667	LH	

6	VEI	PALM	27.728	28.98	1250	1.61	1087	RH
7	PALM	EDU	31.633	32.25	620	1.37	1277	LH
8	PALM	EDU	43.663	44.28	620	1.02	1716	LH
9	PALM	EDU	52.026	<i>52.94</i>	910	1.12	1563	RH
10	EDU	DG	61.166	61.67	500	1.05	1667	LH
11	EDU	DG	66.145	67.37	1220	1.34	1306	LH
12	EDU	DG	67.640	68.610	970	1.3	1346	RH

2.20 Ruling Gradient in this section is 1 in 200.

### 2.21 **DETAILS OF POINTS AND CROSSINGS:**

There are 21 Points and Crossings as enlisted below in this section.

	Details of POINTS AND CROSSING								
SL NO	STATION	POINT NO	LOCATION	LAYOUT	LH/RH	LAYOUT	SLEEPER	LAYING MONTH & YEAR	
1		1A	16/029	FS	LH	Trap	PSC	04/2009	
2	VEI	1B	16/120	FS	RH	1 in 12	PSC	06/2005	
3	VΕI	2A	15/304	FS	RH	Trap	PSC	04/2009	
4		2B	15/204	FS	I	1 in 12	PSC	06/2005	
5		2A	29/082	FS	I	1 in 8.5	PSC	03/2006	
6		2B	29/001	FS	I	1 in 12	PSC	01/2005	
7		4A	29/158	FS	RH	1 in 8.5	PSC	10/2002	
8		4B	29/051	FS	RH	1 in 12	PSC	10/2002	
9		1A	29/868	FS	LH	1 in 8.5	PSC	05/2005	
10		1B	29/951	FS	RH	1 in 12	PSC	01/2005	
11	PALM	3A	29/895	FS	LH	1 in 12	PSC	10/2002	
12		3B	30/001	FS	LH	1 in 12	PSC	10/2002	
13		7A	30/014	FS	RH	1 in 8.5	PSC	10/2002	
14		7B	30/091	FS	RH	1 in 8.5	PSC	10/2002	
15		100	29/096	FS	LH	1 in 8.5	PSC	01/2006	
16		101	29/176	FS	RH	Trap	PSC	08/2008	
17		16	30/194	-	RH	1 in 8.5	PSC	10/2002	
18		1A	54/024	FS	RH	1 in 8.5	PSC	02/2006	
19	ED.I	1B	54/170	FS	RH	1 IN 12	PSC	07/2005	
20	EDU	2A	53/328	FS	LH	1 in 8.5	PSC	01/2006	
21		2B	53/196	FS	LH	1 in 12	PSC	07/2005	

### 2.22 **DETAILS OF LONG WELD RAILS:**

There are 7 LWRs in this section as tabled below:

LWR No.	КМ	Length of	
LVV NO.	From	То	LWR
1/E/KRR	1.290	15.114	13.82
2/E/KRR	<i>15.348</i>	16.005	0.657
3/E/KRR	<i>16.247</i>	28.943	12.696
4/E/KRR	29.139	29.844	0.705
5/E/KRR	30.080	53.035	22.955
6/E/KRR	<i>53.263</i>	<i>54.016</i>	0.753
7/E/KRR	54.186	70.626	16.44
		TOTAL	<i>68.03</i>

- 2.23 There are 144 number of Major/Minor Bridges in this Section.
- 2.24 There are 9 ROBs and 22 RUBs in this section.

### 2.25 **DETAILS OF VULNERABLE LOCATIONS**: NIL

### 2.26 LEVEL CROSSING DETAILS OF THIS SECTION:

There are 16 number of Level Crossings in this section, of these Seven are manned by Engineering staff. LC details enlisted as below:

	LEVEL CROSSING DETAILS IN SSE/PW/E/KRR SECTION AS ON 02.08.2018					
SI. No.	Section	Engineering /Traffic	Level Crossing No.	Location	Remarks	
1	KRR-DG	Engineering	2/E/KRR	5km 51m	MANNED LC	
2	KRR-DG	Engineering	3/E/KRR	7km 145m	MANNED LC	
3	KRR-DG	Engineering	4/E/KRR	7km 850m	MANNED LC	
4	KRR-DG	Traffic	6/E/KRR	16km 203m	MANNED LC	
5	KRR-DG	Engineering	12/E/KRR	34km 589m	MANNED LC	
6	KRR-DG	Engineering	14/E/KRR	38km 851m	LUS COMMENCED	
7	KRR-DG	Engineering	15/E/KRR	40km 221m	LUS WORK IN PROGRESS	

8	KRR-DG	Engineering	16/E/KRR	42km 101m	LUS WORK IN PROGRESS
9	KRR-DG	Engineering	17/E/KRR	43km 116m	LUS WORK IN PROGRESS
10	KRR-DG	Engineering	18/E/KRR	44km 226m	MANNED LC
11	KRR-DG	Engineering	20/E/KRR	46km 860m	MANNED LC
12	KRR-DG	Engineering	21/E/KRR	51km 363m	LUS WORK IN PROGRESS
13	KRR-DG	Engineering	22/E/KRR	52km 118m	MANNED LC
14	KRR-DG	Traffic	23/E/KRR	53km 150m	LUS COMMENCED
15	KRR-DG	Engineering	24/E/KRR	59km 454m	LUS WORK IN PROGRESS
16	KRR-DG	Engineering	26/E/KRR	65km 427m	LUS WORK IN PROGRESS

### 2.27 **TROLLEY MOVEMENT:**

There are 5 number of Trolleys under this section as below:

SI.No.	SSE/Location	No.of Trolleys
1	SSE/P.WAY/E/KRR	3 (1 Motor Trolley)
2	SSE/P.WAY/PALM	1
3	SSE/P.WAY/EDU	1
	TOTAL	5

Trolley for this section from 01.01.2018 to 27.07.2018 (i.e.7 months) is as below:

S.No.	Month	No. of Trolley Movements
1	January	4
2	February	4

	Total	25
7	July	2
6	June	5
5	May	3
4	April	3
3	March	4

### 2.28 TEMPERATURE RECORDED IN THE SECTION AREA:

S.No.	Year	Min Temp ° c	Max Temp ° c
1	2016	22	52
2	2017	19	56
3	2018	18	56
	1		Total

Note: The actual de-stressed executed temperature of track is about 36 ° c to 43 ° c. (for Zone III suggested is 40 ° c).

### 2.29 PRESENT STAFF DEPLOYMENT IN THIS SECTION:

The total sanctioned strength of this Unit is 178 as on 24.08.2018, actual being 96 and net vacant is 82. (The Scale Check Statement is placed as **Annexure I**).

S.No.	Category	Actual
1	SSE	3
2	Artizan Staff	6
3	Track Maintainers (Track Mate, Key Man, Trolley Man, Gate Keepers, Store Watchman, Office Assistant & Maintainers)	86
4	Ministerial Staff	1
	Total	96

### 2.30 THE DUTIES OF SUPERVISORS AND TECHNICAL STAFF IN P.WAY SECTION:

### 2.30.1 Duties of SSE/P.Way (as prescribed in para 118-135 of Part-B of IRPWM)

- Maintenance and inspection of track in a satisfactory and safe condition for traffic.
- Efficient execution of all works incidental to track maintenance including track relaying works.
- Accountal and periodical verification of stores and tools in his charge.
- Maintenance of land boundaries between stations and at unimportant stations as may be specified by the administration.
- Every Permanent Way Inspector shall have in his possession up-todate copies of the following codes and manuals with all correction slips up-to-date.
- Co-ordination with the Works, Bridge, Signalling and Electrical Staff, when they are required to work jointly.
- The Permanent Way Inspector shall see to the security of rails, chairs, sleepers and other materials in his charge and ensure that unused materials are stacked properly clear of the line, so as not to interfere with the safe running of trains.
- When PWI accompanies a periodical or special inspection by the higher officials he should have registers and documents pertaining to his section.
- Testing of Running qualities of track.
- Inspection of Gangs, Level Crossings, Points and X-ings, Curve Inspection.
- Foot Plate Inspection, Rear vehicle Inspection, Foot Inspection.
- Accompanying OMS/TRC (RDSO) Inspection.
- Check on patrolling.
- Maintenance of station yards.
- Witnessing payment to staff.
- Maintenance of records.

- Custodian of stores etc.
- Apart from above P.Way maintenance activities Staff Welfare viz. promotion, claiming of salary, supply of equipment and uniform, procurement of materials, issuing of materials scrap delivery (DS8).

### 2.30.2 Duties of JE/P.Way (as prescribed in para 136-145 of Part-B of IRPWM)

- Inspection and maintenance of track in a safe and satisfactory condition for traffic, including execution of all works, incidental to track maintenance.
- Execution of special works, such as a) Renewal, Directed Track maintenance curve re-alignment, deep screening etc.
- To assist the SSE/P.way.
- Co-ordination with Works, Bridge and staff of other departments.
- Inspection of Gangs, Level crossings, Points and X-ings, Curves, foot plate inspection, rear vehicle inspection and foot inspection.

### 2.30.3 Duties of P.Way Mistry/ Track Mate (as prescribed in para 146-166 of Part-B of IRPWM)

- Knowledge of Rules and Signal.
- Safety of the Track.
- Equipments at site of work.
- Muster and Gang Charts/Diary Book.
- Observance of sleepers packing during passage of train.
- Precaution when view is obstructed.
- Tidiness of section and Safe custody of tools..
- Action when line is unsafe or in the event of accident.
- Patrolling during abnormal Rainfall.
- Commencing work affecting safety of train.
- Weekly inspection of Gang length by mate.
- Preventing Tress pass and theft of P.way fittings.

- Relief arrangements in emergencies.
- Assistance to P&T staff.
- Assistance in protection of train and Assistance in placing fog signals.
- Responsibilities of the mate in LWR track.
- 2.30.4 Duties of Key man (as prescribed in para 167-170 of Part-B of IRPWM)
  - Key-man's daily inspection.. Equipment of key-man.
  - Rectifying the defects whichever possible by him.
  - Reporting to Mate and PWI about the defects which require assistance for attending.
  - In case of serious defects protection of Track & informing as per rules.
  - Work at unmanned level crossings.
  - Assisting mate after completing his routine inspection.
  - Any materials found fallen safe custody and disposal.
  - Apart from daily inspection, he should ensure tightness of fittings in systematic manner.

### 2.31 TRACK MAINTENANCE METHODS:

- 2.32.1 The para 228 of IRPWM prescribes the system of maintenance for concrete sleeper track as given below. The following *3-tier system of track maintenance* shall be adopted on sections nominated for mechanized maintenance.
  - 1. On track machines (OMU).
  - 2. Mobile Maintenance unit (MMU).
  - 3. Sectional gangs.
- 2.32.2 The para 228 of IRPWM prescribes the system of maintenance for concrete sleeper track as given below. The following 3-tier system of track maintenance shall be adopted on sections nominated for mechanized maintenance. *mobile maintenance units* shall comprise of two groups:-

MMU-1:- One for each PWI section

#### MMU-2:- One for each Sub-division

MMU-1 shall be a Rail cum road vehicle with a PWI in-charge with a jurisdiction of 40-50Km. double line and 90-100Km for single line for various works including need based spot tamping and in situ rail welding.

MMU-2 shall be a road vehicle based unit with each sub-division for reconditioning of turnout and minor repairs to the equipments of MMU.

#### 2.32.3 EXISTING MAINTENANCE PRACTICES ON IR:

As on date, the practice of maintenance can be briefly summarized as follows;

- (a) In sections where relaying with PSC sleepers has been done,
  - i. Tamping with machines as and when machines are available, plus
  - ii. Conventional system of maintenance
- (b) In sections where relaying has not been done,
  - i. Only conventional system of maintenance is being used.

### 2.32.4 ANNUAL PROGRAMMED REGULAR TRACK MAINTENANCE:

Sl. No.	Period	Work
1.	Post monsoon attention for about six months	Attention to run down stretches, one round of through packing.
2.	Pre-monsoon attention for about two months	Clearing of drains
3.	Attention during monsoon for about four months.	Attention to track as required.

- 2.32.5 The role of open line organization of Engineering Department in IR mainly Meant for maintenance/strengthening/modification of existing infrastructure i.e. track for permitting higher speeds and heavier Loads.
- 2.32.6 The manual maintenance of the track has given way to highly mechanized Maintenance practices that has become inevitable for the following reasons
  - a) The high safety standards that can be achieved
  - b) The capability for higher axle load, speed etc.,
  - c) The overall economy in cost of maintenance
  - d) The accuracy in testing, checking and inspections that can be achieved through mechanization.

- e) The necessity to avoid harsh physical work under inclement Weather and isolated locations
- f) The speed of maintenance

The need to carry out the maintenance works within the constraints of time for line block etc.,

### 2.32.7 THE PROVISIONS OF "SMALL TRACK MACHINES MANUAL":

The para1.3.2 says that the "Requirement of Manpower doesn't includes Leave Reserve" Further, the para1.3.3 stipulates that the Creation of posts for Operation and maintenance of small track machines should be done by Surrender of equivalent money value of live revenue charged posts of Gangman /other category involved in the track maintenance. The component of unskilled staff being created should be barest minimum. The proportion of skilled personnel should form at least 75% of the total posts to be created.

### 2.32.8 VARIOUS TRACK MACHINES AND THEIR PERIODICITY OF WORKING IS DETAILED BELOW:

SI. No.	Name of the Machine	Work Done	Frequency
1	BCM- Ballast Cleaning	Deep Screening of	Once in 10
	Machine	Track	years
2	DUOMAT/CSM-	Tie Tamping LWR	Once in 2
	Continuous Action	Work	years
	Tamper		
3	DGS- Dynamic Track	For consolidating	Once in 10
	Stabiliser	track after works	years along
		affects core stability	with BCM
4	UNIMAT/MPT	Tamping points &	Once in 2
		crossings	years
5	BRM- Ballast Regulating	Boxing of track	
	Machine		
6	UTV- Utility Track Vehicle	Loading & Stacking	As per need
		materials	
7	T-28- T28 Cranes- One	For re-laying of Points	As per
	job crane (PRC laying	& Crossings	requirement
	Machine)		

8	PQRS	For re-laying track	-do-
9	TRT	For CTR of track	-do-

### 2.32 **ACTUAL GANG PERFORMANCE:**

The various gangs daily performance diaries were observed and noticed the following works are repeatedly allotted by the Supervisor and carried out by the Gangs are;

- 1. De-weeding
- 2. Weld collar painting
- 3. Cleaning
- 4. Boxing ballast working
- 5. ERC renewal / greasing.
- 6. Changing Rubber pad
- 7. Changing liners
- 8. Assisting various track machine activities.
- 9. Packing manual at points, SEJ and other required areas.
- 10. Collecting store items.
- 11. Steel sleepers, chair plates changing.

# 2.34 MAN POWER CALCULATION FOR TRACK MAINTENANCE A BRIEF HISTORY:

Permanent way gang strength was calculated by various methods right from 1931 through maffin formula. Over the years there has been lot of changes in Track maintenance practice, according to the timely changes the man power requirements also varied.

### IR adopted various efforts to standardize in the past.

1	Maflin formula	1931
2	Lobo committee or modified Maflin formula	1959
3	Modified Maflin formula freezed	1965
4	Committee Report I	1971

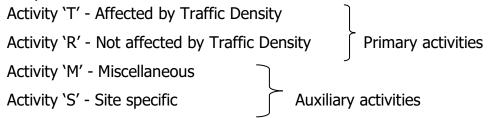
5	Committee Report II No action taken on (4) & (5)	1972
6	Appointment of special committee	1976
7	Submission of Report by Spl. Committee Though Rly. Board did not give any direct clearance for this formula of 1979; it was implemented with a 5% reduction in many Zones.	1979
8	Committee for machine and manpower Deployment for Track Maintenance appointed (Not accepted by Rly.Board)	1989
9	(CMMDTM) Report submitted	1995
10	Kapoor committee appointed	05.01.1996
11	Reconstituted committee	12.11.1997
12	Renamed as CMCNTM – Committee for Man power and Cost Norms for Track Maintenance	13.08.199
13	Finalization of the Report	May 2000
14	Acceptance of the Report by Rly. Board	March 2006

The committee of "Man power and Cost Norms for Track Maintenance (MCNTM) is the latest which covers all the Track parameters which arrives to calculate the required Gang strength.

### 2.35 Evaluation of Man power through MCNTM formulae:

The man power requirements of Gangs (Trackman, Gatekeeper, Store watchman) are regularly calculated by division level through TRMS activities. IRICEN will be the custodian of the software for calculating man power. The whole activities connected to Track Maintenance are clubbed under four main categories under MCNTM studies.

They are:



### 2.35.1 ACTIVITY 'T' (AFFECTED BY TRAFFIC DENSITY):

I AC	IIAIII I (WLLECIEL	DI IKAFFIC DENSITT).
$T_1$	- Slack attention to	a) Bad spots
		b) Low joints (FP, welded, glued joints)
		c) SEJ (1 No. / km)
		d) Minor curve alignment
$T_2$	- For Tie tamper	a) Pre tamping operations
	Working	b) Along with tamper
		c) Post tamping operations

- T<sub>3</sub> Casual Renewal of a) Rails
  - b) Sleepers
  - c) Fasteners along with re-gauging

### T<sub>4</sub> - Repair Welding

### 2.35.2 Activity 'R' (Un-affected by Traffic Density)

R<sub>1</sub> - Lubrication of ERCs

R<sub>2</sub> - Shallow screening

R<sub>3</sub> - Loading, Leading, Unloading

R<sub>4</sub> - Overhauling of LC gates

R<sub>5</sub> - Watching of caution spots & misc.

R<sub>6</sub> - Tree cutting for visibility

R<sub>7</sub> - Lubrication of Rails in Curves

R<sub>8</sub> - Accident Relief and carcass renewal in run over cases

R<sub>9</sub> - Bridge, Sleeper attention & Renewal

R<sub>10</sub> - Pre-monsoon attention such as clearing of drains and

Waterways, cess repair, de-weeding of track and

Attention to cuttings & Trolley refuges

R<sub>11</sub> - Creep pulling approaches to bridges, turnout

R<sub>12</sub> - Rectifying damage to LC posts and gates.

### 2.35.3 Activity 'M' (Miscellaneous)

M<sub>1</sub> - Monsoon patrolling

 $M_2$  - Hot weather patrolling

M<sub>3</sub> - Cold weather patrolling

M<sub>4</sub> - Watching vulnerable locations

M<sub>5</sub> - Gate keeping of LC gates
 M<sub>6</sub> - Rest giving for key man

M<sub>7</sub> - Water man duty

M<sub>8</sub> - Store watch man duty

### 2.35.4 Activity 'S' (Site Specific)

S<sub>1</sub> - Tunnel Maintenance

S<sub>2</sub> - Bridge substructure maintenance

S<sub>3</sub> - Long girder maintenance

S<sub>4</sub> - Extra maintenance due to very steep curves,

Deep cutting, steep gradient

S<sub>5</sub> - Maintenance of track on extremely bad formation

S<sub>6</sub> - Look out man duty

S<sub>7</sub> - Fog signal man duty

S<sub>8</sub> - Filth removal from track

S<sub>9</sub> - Security patrolling

S<sub>10</sub> - Watching of water level in suburban section

### 2.36 ACTIVITIES RECOMMENDED FOR OUTSOURCING BY RATIONAL FORMULA:

- Formation of treatment Works.
- 2. Collection of ballast, training out ballast by material train leading ballast from stack to track, insertion of ballast in track.
- 3. Deep screening of the ballast in track, carried out manually oh by deploying BCM in which case man power is provided by the contractor.
- 4. Introduction of sub ballast and ballast layers. Heavy repairs to track, including lifting.
- 5. Complete realignment of curved track. Through renewal of rails, Sleepers and fosterers.
- 6. Complete renewal of points and crossings, SEJs, traps etc.
- 7. Resurfacing of crossings and switch rails.
- 8. Loading and unloading of P-Way materials is bulk.
- 9. Loading out of P-Way materials for other than casual renewal.
- 10. Security of materials kin a depot which is closed and locked. Painting of Rails and weld collars.
- 11. Painting of bridge girders.
- 12. Heavy repairs(Measurable) to formation cutting bides drains and catch water
- 13. Heavy repairs (measurable)to bridges, bridge protection works, river training works and tunnels.
- 14. Providing (Repairing road surface at level crossings including speed, breakers.
- 15. Removal of major sand breaches.
- 16. Works arising due to restoration following breach or accident.
- 17. Clearing of rank vegetation in platforms and in the insanity of tracks in coaching and goods yards, repair depots and workshops or Engineering/Mechanical/Electrical and S & T departments.



### **CHAPTER III**

### 3.0 CRITICAL ANALYSIS

### **GENERAL ANALYSIS:**

Rightsizing of Man Power in Railways is an ongoing process and it is being done after assessment by Planning Branches of concerned Divisions, Departments and by the specialized common branch under SDGM. Railway Board is fixing the annual target for surrender of posts for every zone. Technological improvements, computerization, investments in modernization, improved skills and training and even certain external factors like availability of competitive and quality products from outside, improvement and economy in outsourcing, transport etc help to achieve a better man power ratio. The productivity per employee calls for a work force which is optimum for the requirement. The ground realities are given due consideration during the review of staff strength.

In respect of Track maintenance, Railway Board stipulated the yard stick and guideline for manpower assessment in the form of MCNTM formula through software. This formula will ensure Zero base review as per the actual traffic and other related conditions to arrive at the optimum staff requirement. The committee has also recommended certain activities for outsourcing.

### 3.1 The Data applied for 'MCNTM' formula:

SI. No.	Detail	Division Data	Corrected Data with Remarks
1	Total Track KMs	69.525	-
2	Total Track KMs – (Incl. P&C Others)	71.39	-
3	Line segment Kms	1.100/70.625	-
4	GMT	8.87	8.90
5	Rain fall (Cms)-as TRMS	56.2	-
6	Length required for Hot patrolling	0	-
7	Length required for Cold patrolling	0	-
8	No. of EQ turn-outs in mainline	18.60	-
9	No. of EQ turn-outs on PRC Sleepers	17.60	-
10	Running yard line – machine packed	3.09	-
11	Running yard line – manually packed	0	-

12         Running yard line — on PRC sleeper         3.09         -           13         Non-Running yard line manually packed         0.40         -           14         Non-Running yard line on PRC sleeper         0.40         -           15         No. of EQ turn-outs in RYL         17.40         -           16         No. of EQ turn-outs in NRYL         1.20         -           17         No. Gangs         10         -           18         Beat length of the gangs in KMs         69.525         -           19         No. mates         10         -           20         No. Key men         10         -           21         Man days Required for look out         145.61         Nil. As per SSE Data           23         Man days Required for look out         145.61         Nil. As per SSE Data           23         Man days Required for Waterman         2940.00         Nil           24         Filth affected gangs         0         -           25         Man days Required for Filth removal         0         -           26         No. Curve         12         -           27         LC Gates         7         -           28         No. of Shifts				
13         packed           14         Non-Running yard line on PRC sleeper         0.40           15         No. of EQ turn-outs in RYL         17.40           16         No. of EQ turn-outs in NRYL         1.20           17         No. Gangs         10           18         Beat length of the gangs in KMs         69.525           19         No. mates         10           20         No. Key men         10           21         Man days Required for RG to key man         710.00           22         Man days Required for look out         145.61         Nil. As per SSE Data           23         Man days Required for Waterman         2940.00         Nil           24         Filth affected gangs         0         -           25         Man days Required for Filth removal         0         -           26         No. Curve         12         -           27         LC Gates         7         -           28         No. of shifts         3 shift         -           29         Gatemen Sanction         21         Nil. Clubbed with TM.           30         No. of Track on LC         1         -           31         Man-days for Gate keeping	12	Running yard line – on PRC sleeper	3.09	-
15         No. of EQ turn-outs in RYL         17.40         -           16         No. of EQ turn-outs in NRYL         1.20         -           17         No. Gangs         10         -           18         Beat length of the gangs in KMs         69.525         -           19         No. mates         10         -           20         No. Key men         10         -           21         Man days Required for RG to key man         710.00         -           22         Man days Required for look out         145.61         Nil. As per SSE Data           23         Man days Required for Waterman         2940.00         Nil           24         Filth affected gangs         0         -           25         Man days Required for filth removal         0         -           26         No. Curve         12         -           27         LC Gates         7         -           28         No. of shifts         3 shift         -           29         Gatemen Sanction         21         Nil. Clubbed with TM.           30         No. of Track on LC         1         -           31         Man-days for Gate keeping         7665.00         -	13		0.40	-
16         No. of EQ turn-outs in NRYL         1.20         -           17         No. Gangs         10         -           18         Beat length of the gangs in KMs         69.525         -           19         No. mates         10         -           20         No. Key men         10         -           21         Man days Required for RG to key man         710.00         -           22         Man days Required for look out         145.61         Nil. As per SSE Data           23         Man days Required for Waterman         2940.00         Nil           24         Filth affected gangs         0         -           25         Man days Required for filth removal         0         -           26         No. Curve         12         -           27         LC Gates         7         -           28         No. of shifts         3 shift         -           29         Gatemen Sanction         21         Nil. Clubbed with TM.           30         No. of Track on LC         1         -           31         Man-days for Gate keeping         7665.00         -           32         No. of Bridges         144         -      <	14	Non-Running yard line on PRC sleeper	0.40	-
17         No. Gangs         10         -           18         Beat length of the gangs in KMs         69.525         -           19         No. mates         10         -           20         No. Key men         10         -           21         Man days Required for RG to key man         710.00         -           22         Man days Required for look out         145.61         Nil. As per SSE Data           23         Man days Required for Waterman         2940.00         Nil           24         Filth affected gangs         0         -           25         Man days Required for filth removal         0         -           26         No. Curve         12         -           26         No. Curve         12         -           27         LC Gates         7         -           28         No. of shifts         3 shift         -           29         Gatemen Sanction         21         Nil. Clubbed with TM.           30         No. of Track on LC         1         -           31         Man-days for Gate keeping         7665.00         -           32         No. of Bridges         144         -           34 </td <td>15</td> <td>No. of EQ turn-outs in RYL</td> <td>17.40</td> <td>-</td>	15	No. of EQ turn-outs in RYL	17.40	-
18         Beat length of the gangs in KMs         69.525         -           19         No. mates         10         -           20         No. Key men         10         -           21         Man days Required for RG to key man         710.00         -           22         Man days Required for look out         145.61         Nil. As per SSE Data           23         Man days Required for Waterman         2940.00         Nil           24         Filth affected gangs         0         -           25         Man days Required for filth removal         0         -           26         No. Curve         12         -           27         LC Gates         7         -           28         No. of shifts         3 shift         -           29         Gatemen Sanction         21         Nil. Clubbed with TM.           30         No. of Track on LC         1         -           31         Man-days for Gate keeping         7665.00         -           32         No. of Bridges         144         -           34         Man days Required for Substructure         343.31         Nil. As per SSE Data           35         No. of Tunnel         Nil	16	No. of EQ turn-outs in NRYL	1.20	-
19         No. mates         10         -           20         No. Key men         10         -           21         Man days Required for RG to key man         710.00         -           22         Man days Required for look out         145.61         Nil. As per SSE Data           23         Man days Required for Waterman         2940.00         Nil           24         Filth affected gangs         0         -           25         Man days Required for filth removal         0         -           26         No. Curve         12         -           27         LC Gates         7         -           28         No. of shifts         3 shift         -           29         Gatemen Sanction         21         Nil. Clubbed with TM.           30         No. of Track on LC         1         -           31         Man-days for Gate keeping         7665.00         -           32         No. of Bridges         144         -           34         Man days Required for Substructure         343.31         Nil. As per SSE Data           35         No. of Tunnel         Nil         -           36         No. of Extremely bad formation         1	17	No. Gangs	10	-
20 No. Key men 10 - 21 Man days Required for RG to key man 710.00 - 22 Man days Required for look out 145.61	18	Beat length of the gangs in KMs	69.525	-
21Man days Required for RG to key man710.00-22Man days Required for look out145.61Nil. As per SSE Data23Man days Required for Waterman2940.00Nil24Filth affected gangs0-25Man days Required for filth removal0-26No. Curve12-27LC Gates7-28No. of shifts3 shift-29Gatemen Sanction21Nil. Clubbed with TM.30No. of Track on LC1-31Man-days for Gate keeping7665.00-32No. of Bridges144-33No. of steel girder Bridges2-34Man days Required for Substructure343.31Nil. As per SSE Data35No. of TunnelNil-36No. of Extremely bad formation1Nil. As per SSE Data37Length of bad formation in Mts1200Nil. As per SSE Data38Man days for Extremely bad formation720.00Nil. As per SSE Data39No. of beats in Monsoon patrolling9-40No. of shifts2-41Beat infested with wild animalsNo-42Monsoon Patrolling days76-	19	No. mates	10	-
Man days Required for look out  145.61  Nil. As per SSE Data  23 Man days Required for Waterman  2940.00  Nil  24 Filth affected gangs  0  -  25 Man days Required for filth removal  0  -  26 No. Curve  12  -  27 LC Gates  7  -  28 No. of shifts  3 shift  -  29  Gatemen Sanction  21  Nil. Clubbed with TM.  30  No. of Track on LC  1  31  Man-days for Gate keeping  7665.00  -  32  No. of Bridges  144  -  33  No. of steel girder Bridges  2  -  34  Man days Required for Substructure  343.31  No. of Tunnel  No. of Tunnel  No. of Extremely bad formation  37  Length of bad formation in Mts  1200  No. of beats in Monsoon patrolling  9  -  No. of shifts  2  -  No. of Shifts  3  No. of Shifts  3  No. of Shifts  3  No. of Shifts  4  No. of Shifts  7  No. of Shifts  No. of Shifts	20	No. Key men	10	-
Man days Required for look out  23 Man days Required for Waterman  24 Filth affected gangs  25 Man days Required for filth removal  26 No. Curve  27 LC Gates  28 No. of shifts  29 Gatemen Sanction  20 No. of Track on LC  31 Man-days for Gate keeping  32 No. of Bridges  33 No. of steel girder Bridges  34 No. of Steel girder Bridges  35 No. of Tunnel  36 No. of Tunnel  37 Length of bad formation in Mts  38 Man days for Extremely bad formation  39 No. of beats in Monsoon patrolling  40 No. of shifts  2 Patron Nil  145.61  Data  Data  12  Nil  Annual Special Speci	21	Man days Required for <b>RG</b> to key man	710.00	-
24Filth affected gangs0-25Man days Required for filth removal0-26No. Curve12-27LC Gates7-28No. of shifts3 shift-29Gatemen Sanction21Nil. Clubbed with TM.30No. of Track on LC1-31Man-days for Gate keeping7665.00-32No. of Bridges144-33No. of steel girder Bridges2-34Man days Required for Substructure343.31Nil. As per SSE Data35No. of TunnelNil-36No. of Extremely bad formation1Nil. As per SSE Data37Length of bad formation in Mts1200Nil. As per SSE Data38Man days for Extremely bad formation720.00Nil. As per SSE Data39No. of beats in Monsoon patrolling9-40No. of shifts2-41Beat infested with wild animalsNo-42Monsoon Patrolling days76-	22	Man days Required for look out	145.61	· ·
25         Man days Required for filth removal         0         -           26         No. Curve         12         -           27         LC Gates         7         -           28         No. of shifts         3 shift         -           29         Gatemen Sanction         21         Nil. Clubbed with TM.           30         No. of Track on LC         1         -           31         Man-days for Gate keeping         7665.00         -           32         No. of Bridges         144         -           33         No. of steel girder Bridges         2         -           34         Man days Required for Substructure         343.31         Nil. As per SSE Data           35         No. of Tunnel         Nil         -           36         No. of Extremely bad formation         1         Nil. As per SSE Data           37         Length of bad formation in Mts         1200         Data           38         Man days for Extremely bad formation         720.00         720.00           39         No. of beats in Monsoon patrolling         9         -           40         No. of shifts         2         -           41         Beat infested with wild animals	23	Man days Required for Waterman	2940.00	Nil
26       No. Curve       12       -         27       LC Gates       7       -         28       No. of shifts       3 shift       -         29       Gatemen Sanction       21       Nil. Clubbed with TM.         30       No. of Track on LC       1       -         31       Man-days for Gate keeping       7665.00       -         32       No. of Bridges       144       -         33       No. of steel girder Bridges       2       -         34       Man days Required for Substructure       343.31       Nil. As per SSE Data         35       No. of Tunnel       Nil       -         36       No. of Extremely bad formation       1       Nil. As per SSE Data         37       Length of bad formation in Mts       1200       Nil. As per SSE Data         38       Man days for Extremely bad formation       720.00       No. of beats in Monsoon patrolling       9       -         40       No. of shifts       2       -         41       Beat infested with wild animals       No       -         42       Monsoon Patrolling days       76       -	24	Filth affected gangs	0	-
27         LC Gates         7         -           28         No. of shifts         3 shift         -           29         Gatemen Sanction         21         Nil. Clubbed with TM.           30         No. of Track on LC         1         -           31         Man-days for Gate keeping         7665.00         -           32         No. of Bridges         144         -           33         No. of steel girder Bridges         2         -           34         Man days Required for Substructure         343.31         Nil. As per SSE Data           35         No. of Tunnel         Nil         -           36         No. of Extremely bad formation         1         Nil. As per SSE Data           37         Length of bad formation in Mts         1200         Nil. As per SSE Data           38         Man days for Extremely bad formation         720.00         No. of beats in Monsoon patrolling         9         -           40         No. of shifts         2         -           41         Beat infested with wild animals         No         -           42         Monsoon Patrolling days         76         -	25	Man days Required for filth removal	0	-
28 No. of shifts 29 Gatemen Sanction 20 No. of Track on LC 31 Man-days for Gate keeping 32 No. of Bridges 33 No. of steel girder Bridges 34 Man days Required for Substructure 35 No. of Tunnel 36 No. of Extremely bad formation 37 Length of bad formation in Mts 38 Man days for Extremely bad formation 39 No. of beats in Monsoon patrolling 39 No. of shifts 40 No. of shifts 41 Beat infested with wild animals 42 Monsoon Patrolling days 43 Shift 41 Signature 42 Monsoon Patrolling days 43 Shift 41 Shil. Clubbed with 74 Nil. Clubbed with 74 Nil. Clubbed with 74 Nil. Clubbed with 75 Nil. Clubbed with 76 Nil. Clubbed with 76 Nil. Clubbed with 77 Nil. Clubbed with 78 Nil. Clubbed with 76 Nil. Clubbed with 77 Nil. Clubbed with 77 Nil. Clubbed with 78 Nil. As per SSE Data 79 Nil. As per SSE Data 70 Nil. As per SSE Data 71 Nil. As per SSE Data 72 Nil. As per SSE Data 73 No. of Street S	26	No. Curve	12	-
29Gatemen Sanction21Nil. Clubbed with TM.30No. of Track on LC1-31Man-days for Gate keeping7665.00-32No. of Bridges144-33No. of steel girder Bridges2-34Man days Required for Substructure343.31Nil. As per SSE Data35No. of TunnelNil-36No. of Extremely bad formation1Nil. As per SSE Data37Length of bad formation in Mts1200Nil. As per SSE Data38Man days for Extremely bad formation720.00Data39No. of beats in Monsoon patrolling9-40No. of shifts2-41Beat infested with wild animalsNo-42Monsoon Patrolling days76-	27	LC Gates	7	-
29	28	No. of shifts	3 shift	-
31Man-days for Gate keeping7665.00-32No. of Bridges144-33No. of steel girder Bridges2-34Man days Required for Substructure343.31Nil. As per SSE Data35No. of TunnelNil-36No. of Extremely bad formation1Nil. As per SSE Data37Length of bad formation in Mts1200Nil. As per SSE Data38Man days for Extremely bad formation720.00Data39No. of beats in Monsoon patrolling9-40No. of shifts2-41Beat infested with wild animalsNo-42Monsoon Patrolling days76-	29	Gatemen Sanction	21	
32No. of Bridges144-33No. of steel girder Bridges2-34Man days Required for Substructure343.31Nil. As per SSE Data35No. of TunnelNil-36No. of Extremely bad formation1Nil. As per SSE Data37Length of bad formation in Mts1200Nil. As per SSE Data38Man days for Extremely bad formation720.00Data39No. of beats in Monsoon patrolling9-40No. of shifts2-41Beat infested with wild animalsNo-42Monsoon Patrolling days76-	30	No. of Track on LC	1	-
No. of steel girder Bridges  Man days Required for Substructure  343.31  No. of Tunnel  No. of Extremely bad formation  Length of bad formation in Mts  Man days for Extremely bad formation  Nil. As per SSE  Nil. As per SSE  Nil. As per SSE  Data  Nil. As per SSE  Data  Nil. As per SSE  Data  No. of beats in Monsoon patrolling  No. of beats in Monsoon patrolling  No. of shifts  Data  No. of shifts  Monsoon Patrolling days  No. of Shifts	31	Man-days for Gate keeping	7665.00	-
34Man days Required for Substructure343.31Nil. As per SSE Data35No. of TunnelNil-36No. of Extremely bad formation1Nil. As per SSE Data37Length of bad formation in Mts1200Nil. As per SSE Data38Man days for Extremely bad formation720.0039No. of beats in Monsoon patrolling9-40No. of shifts2-41Beat infested with wild animalsNo-42Monsoon Patrolling days76-	32	No. of Bridges	144	-
Man days Required for Substructure  343.31  No. of Tunnel  Nil  No. of Extremely bad formation  Length of bad formation in Mts  Man days for Extremely bad formation  Nil. As per SSE  Data  Nil. As per SSE  Data  No. of beats in Monsoon patrolling  No. of shifts  Poata  Nil. As per SSE  Data  No. of beats in Monsoon patrolling  Poata  No. of shifts  No. of shifts  No. of shifts  Monsoon Patrolling days  No. of shifts	33	No. of steel girder Bridges	2	-
36No. of Extremely bad formation137Length of bad formation in Mts120038Man days for Extremely bad formation720.0039No. of beats in Monsoon patrolling9-40No. of shifts2-41Beat infested with wild animalsNo-42Monsoon Patrolling days76-	34	Man days Required for Substructure	343.31	· ·
37 Length of bad formation in Mts 38 Man days for Extremely bad formation 39 No. of beats in Monsoon patrolling 40 No. of shifts 41 Beat infested with wild animals 42 Monsoon Patrolling days  Nil. As per SSE Data  No -  720.00  -  No -  720.00  -  720.0	35	No. of Tunnel	Nil	-
37 Length of bad formation in Mts 1200  38 Man days for Extremely bad formation 720.00  39 No. of beats in Monsoon patrolling 9 -  40 No. of shifts 2 -  41 Beat infested with wild animals No -  42 Monsoon Patrolling days 76 -	36	No. of Extremely bad formation	1	Nil Ac por CCE
38Man days for Extremely bad formation720.0039No. of beats in Monsoon patrolling9-40No. of shifts2-41Beat infested with wild animalsNo-42Monsoon Patrolling days76-	37	Length of bad formation in Mts	1200	
40No. of shifts2-41Beat infested with wild animalsNo-42Monsoon Patrolling days76-	38	Man days for Extremely bad formation	720.00	Data
41Beat infested with wild animalsNo-42Monsoon Patrolling days76-	39	No. of beats in Monsoon patrolling	9	-
42 Monsoon Patrolling days 76 -	40	No. of shifts	2	-
3 /	41	Beat infested with wild animals	No	-
43 Man days for beat patrolling 1368.00 -	42	Monsoon Patrolling days	76	-
	43	Man days for beat patrolling	1368.00	-

44	Vulnerable locations	4	
45	Vulnerable Patrolling days	76	Nil. As per SSE
46	Man days Vulnerable locations	912.00	Data
47	No. of shifts	3	
48	Maintenance type	Mechanized	-
49	No. of Gate	7	-
50	Man days Required for Gateman	7665.00	-
51	No. of site stores	1	-
52	Man days Required for (Stores Watchman)	1095	-
53	Fog signal man	No	-
54	Man days for Security patrolling- Man days	240	-
55	Long girder Bridge maintenance	No	-
56	Gang Strength	145	-

### 3.2 The following output obtained through MCNTM formulae:

### 3.2.1 Activity 'T' – affected by the Traffic Density:

T = (80 + 2.3 \* GMT) (1+A+B+C) L

GMT : 8.87

Track Km. : 71.385

Composite Factor : 1.0100

Mandays : <u>7238.47</u>

T= Excluding correction of shallow screening : **7238.47** Man days per

year.

### 3.2.2 Activity 'R' Un affected by the Traffic Density:

The total manpower required to carryout the 12 types of 'R' activities is 159 mandays per km per annum and mandays required for Non Running Yard Lines & Turnouts.

 $159 \times 71.385 = 11350.22$ 

+ mandays required for

Non Running Yard Lines & Turnouts = <u>957.714</u> Total 12307.93

Total Man days requirement for R activities- 12307.93 Man days/Year.

### 3.2.3 Activity 'M' - Miscellaneous:

Total man days required for 'M' activities -13778.00 man days/year.

### 3.2.4 **Activity 'S' – Site Specific:**

Total man days required for 'S' activities - **583.31** man days/year.

### 3.2.5 TOTAL MAN DAYS CALCULATED/YEAR:

Activity	Man days/Year		
Т	7238.47		
R	12307.93		
М	13778.00		
S	583.31		
Total	33907.71		

(Updated Calculation sheet abstract of TRMS is Annexxure- II)

#### 3.2.6 **DISALLOWED MAN DAYS:**

All TRMS activities listed are included in MCNTM formula. The Division has calculated the total man-days requirement as 32247.06 (excluded of 21 Gatemen). Work study team has evaluated TRMS data as 33907.71 mandays/year inclusive of Gate Keepers with Track Maintainers. Based upon the field inspection and study, it is understood that some of the activities are not being done regularly by the Gang staff and some of the works are dealt through contracts. Hence, such activities are considered to the extent of actual staff deployment while evaluating the man power by scoring out, according to the work load.

The following activities are altered to suit the present level of requirement.

DISA	LLOWED MAN DAYS		
Activity	Man Days Proportion	Disallowed	
		Man Days	
T1-d: Minor Curve Alignment	10/126 <sup>th</sup> part of T	574.48	
(NIL- as per SSE data)	(7238.47)		
R2: Shallow Screening	55/159 <sup>th</sup> part of R	4257.46	
(Not required for Machine	(12307.93)		
Maintenance)			
R4: Overhauling of Level	13/159 <sup>th</sup> part of R	1006.31	
Crossing.	(12307.93)		
(NIL- as per SSE data & on			
Contract)			
R8: Accident relief & carcass	10/159 <sup>th</sup> part of R	774.08	
removal in run over case.	(12307.93)		
(NIL- as per SSE data)			
R9: Bridge sleeper attention	10/159 <sup>th</sup> part of R	774.08	
and renewal.	(12307.93)		
(NIL- as per SSE data)			
R11: Creep Pulling (LWR not	5/159 <sup>th</sup> part of R	387.04	
required)	(12307.93)		
R12: Rectifying damage to	2/159 <sup>th</sup> part of R	154.82	
L/C Posts & Gates. (NIL- as	(12307.93)		
per SSE data)			
M7: Water Man Duty. (Not		2940.00	
required for the present			
situation)			

Total evaluated Man days t	to be scored out	11211.58			
SSE data)					
Maintenance. (NIL- as per					
S2: Bridge Substructure	-	343.31			

### 3.3 **GANG STRENGTH REQUIREMENT:**

### 3.3.1 THE ACTUAL EVALUATED TRMS CALCUATION FOR MAN POWER CALCUATION:

A	The Total Evaluated TRMS	33907.71				
В	The Total Evaluated Disallowed Man Days to be scored out	11211.58				
Th	The Actual Evaluated TRMS for Man Days= (A-B)					
	(33907.71-11211.58)= 22696.13 Mandays					

### 3.3.2 **GANG STRENGTH:**

Gang Strength is calculated as below

Gang Strength = The Actual Evaluated TRMS for Man Days/ 294

22696.13/294= 77.19 Men

Say 77 Men

Allowing for maintaining 'approach of level crossing' = 2 Men

**Total Gang Staff** (Track Maintainer

+ Gate Keeper + Store Watchman) = **79 Men** 

### 3.3.3 GANG MATE AND KEY MAN:

There are 10 Gangs. One Gang Mate and One Key Man are required for a gang.

### **Gang Mate and Key Man required**

= 20 Men

### 3.3.4 **REQUIREMENT OF TROLLEY MEN:**

There are four Push type & one Motor type Trolleys are available in SSE/P.Way/E/KRR section for the scheduled and other inspections.

The total running kilometer of this section is 69.53, which are manned by 3 supervisors.

#### **TROLLEY INSPECTION SCHEDULE:**

SSE/P.Way (in charge) – once in a month (CS No.132 Para 124(a), Dt.: 08.04.2013)

SSE/JE (section in charge) – once in a fortnight (CS No.132 Para 139, Dt.: 08.04.2012)

The section supervisor normally took two days to inspect the section in trolleys in the fortnight period. For the movements of a pushing trolley two person are required in which, two will physically push the trolley and the other two is sitting and watching back side of the movement on safety view. For Push Trolley Batch four persons are required.

For the movement of Motor Trolley One person is required to operate the trolley and One more to assist him. For Motor Trolley Batch two persons are required.

On need basis **2 Batches for Push trolley and 1 Batch for Motor Trolley** will meet the requirement.

The total required no. of Trolley men = 10 men.

### 3.3.5 **TOTAL TRACK MAN REQUIREMENT:**

Category	No. of Men Required
Gang Staff (Track Maintainer, GK & Store Watchman)	79
Gang Mate & Key Man	20
Trolley man	10
TOTAL TRACK MAN REQUIRED	109 Men

### 3.4 **REQUIREMENT OF ARTIZAN STAFF:**

SI.	Category	Requirement	Remarks
No.	Galego: y	i koquii oiii oii	i i i i i i i i i i i i i i i i i i i
1	Blacksmith	2	As per the yardstick for 10
2	Blacksmith Helper	2	LC, 2 Black `Smith required
3	Painter	1	
4	Welder (AT)	1	One per section supervisor
5	Helper welder	1	
6	Sr.Tech (MV Driver)	1	as per the present practice one post is allowed to continue.
Tota		9 Men	

On need basis, work study allows the Artizan staff -9 Men.

### 3.5 **REQUIREMENT OF SUPERVISORS:**

SSE/In charge : 1

SSE/JE Sub-Section I/c : 3

Total : <u>4</u>

On need basis, Work study teams allows the current sanctioned strength of SSEs/JEs - 4 Men.

### 3.6 **MINISTERIAL STAFF**:

At present, there are two ministerial staff are looking after the staff personal matters and other allied issues, this work study allows the already sanctioned strength to continue, on need basis.

No. of Ministerial staff required - 2 Men.

# 3.7 TOTAL COMPOSITE STAFF REQUIREMENT OF SSE/P.WAY/E/KRR:

Categories	Reference Paragragh	Staff
Track Maintainers	(3.3.2)	79
Gang Mate & Key Man	(3.3.3)	20
Trolley Man	(3.3.4)	10
	Sub Total	109
	LR @12.5% for 109 Men	14
Artizans	(3.4)	9
Ministerial Staff	(3.6)	2
Supervisors	(3.5)	4
	Total	138

TOTAL STAFF REQUIREMENT IS 138.

# 3.8 TOTAL STAFF SANCTION VS REQUIREMENT OF SSE/P.WAY/E/KRR:

COMPOSITE SANCION VS REQUIREMENT						
Category	Level	GP (Rs.)	Sanction	Actual	Reqd.	Surplus
SSE	7	4600	1	3	1	0
JE	6	4200	3	0	3	0
Chief OS/WB	7	4600	1	1	1	0
Chief OS/PB	7	4600	1	0	1	0
Sr.Tech (MV Driver)	6	4200	1	1	1	0
Blacksmith- HS I	5	2800	1	0	1	0

		Total	178	96	138	41
Maintainer-1s	1	1800	0	0	0	0
Trainee Track		1000				
SNP Staff	1	1800	0	1	0	0
Track Maintainer Gr.IV	1	1800	93	32	63	30
Track Maintainer Gr.III	3	2000	39	32	32	7
Track Maintainer Gr.II	4	2400	22	19	20	2
Track Maintainer Gr.I	5	2800	11	2	9	2
STM/Helper	1	1800	0	2	0	0
Welder-Helper	1	1800	0	1	0	0
Welder-Tech Gr.I	5	2800	1	1	1	0
Painter- Helper	1	1800	1	0	1	0
Painter- HS I	5	2800	1	0	1	0
Blacksmith-Helper	1	1800	2	0	2	0
III	2	1900	0	1	1	-1*
Blacksmith-Tech Gr.	_		_		_	

### \*Division may initiate to create one post of Black Smith.

### **Summary of Sanction Vs Requirement:**

Sanction	Actual	Requirement	Surplus
178	96	138 (137+1 Creation)	41

### 3.9 **RECOMMENDATIONS:**

The following 41 posts (Vacant Posts) were found excess to the requirement and the same may be surrendered and credited to the vacancy bank.

SI.No	Category	GP (Rs)	No of Posts
1	Track Maintainer Gr.I	2800	2
2	Track Maintainer Gr.II	2400	2
3	Track Maintainer Gr.III	1900	7
4	Track Maintainer Gr.IV	1800	30
	Total		41

**Total No. of Posts: 41 Posts.** 



### **CHAPTER IV**

### 4.0 PLANNING BRANCH'S REMARKS ON CO-ORDINATING OFFICER'S VIEWS

**4.1** The Division has furnished the views on draft work study report vide letter ADEN/KRR/S.8 dated 01.04.2019.

The copy of the letter is placed as Annexure III.

#### **CO-ORDINATING OFFICER'S VIEWS:**

1. In the data applied for MCNTM formula, mandays for monsoon patrolling is taken as 1368. Actually as per revised issued by the Division, 28 men are required per day for the period of 3 months (for 90 days)- 28\*90=2520.

Adding  $1/3^{rd}$  for RG and LR = 840

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3360.

#### PLANNING BRANCH REMARKS:

Agreed to. As per the draft report the mandays allowed for patrolling was 1368 and the Division views of 2520 is agreed based upon the revised Patrolling chart. The additional manpower requirement of (2520-1368) 1152 mandays is added in the revised calculation further.

### **CO-ORDINATING OFFICER'S VIEWS:**

2. O&E of level crossings, Bridge Structure maintenance and Rectifying damaged LC post and gates have been included in Disallowed man days i.e. 1006+154+343=1503 days have been scored out but in reality these activities are done by Track Maintainers.

Hence this work study is not accepted to, and the actual requirements vide above correction may kindly be incorporated please.

### **PLANNING BRANCH REMARKS:**

Agreed to. The Division requirement for the above mentioned activities of (1006.31+154.82+343.31) 1504 mandays is allowed.

• Revised Monsoon Patrolling-additional requirement : 1152 mandays

■ O&E of level crossings : 1006.31 mandays

Bridge Structure maintenance : 343.31 mandays

Rectifying damaged LC post and gates : 154.82 mandays

TOTAL MANDAYS ADITTIONALLY ALLOWED : 2656.44 mandays.

Total Men additionally allowed: 2656.44/294=9.03

SAY 9 Men.

### **REVISED STAFF REQUIREMENT OF SSE/P.WAY/E/KRR:**

Categories	Reference Paragragh	Staff	Revised Staff as per Division Remarks
Track Maintainers	(3.3.2)	79	79+9= <b>88</b>
Gang Mate & Key Man	(3.3.3)	20	20
Trolley Man	(3.3.4)	10	10
	Sub Total	109	118
	LR @12.5% for 109 Men	14	15
Artizans	(3.4)	9	9
Ministerial Staff	(3.6)	2	2
Supervisors	(3.5)	4	4
	Total	138	148

**TOTAL STAFF REVISED REQUIREMENT IS 148.** 

# TOTAL STAFF SANCTION VS REVISED REQUIREMENT OF SSE/P.WAY/E/KRR:

СОМРО	OSITE S	SANCIO	N VS REQ	UIREME	NT	
Category	Level	GP (Rs.)	Sanction	Actual	Reqd.	Surplus
SSE	7	4600	1	3	1	0
JE	6	4200	3	0	3	0
Chief OS/WB	7	4600	1	1	1	0
Chief OS/PB	7	4600	1	0	1	0
Sr.Tech (MV Driver)	6	4200	1	1	1	0
Blacksmith- HS I	5	2800	1	0	1	0
Blacksmith-Tech Gr. III	2	1900	0	1	1	-1*
Blacksmith-Helper	1	1800	2	0	2	0
Painter- HS I	5	2800	1	0	1	0
Painter- Helper	1	1800	1	0	1	0
Welder-Tech Gr.I	5	2800	1	1	1	0
Welder-Helper	1	1800	0	1	0	0
STM/Helper	1	1800	0	2	0	0
Track Maintainer Gr.I	5	2800	11	2	9	2
Track Maintainer Gr.II	4	2400	22	19	20	2
Track Maintainer Gr.III	3	2000	39	32	32	7
Track Maintainer Gr.IV	1	1800	93	32	73	20

SNP Staff	1	1800	0	1	0	0
Trainee Track	1	1800	0	0	0	0
Maintainer-1s						
		Total	178	96	148	31

<sup>\*</sup>Division may initiate to create one post of Black Smith.

### **Sanction Vs Revised Requirement:**

Sanction	Actual	Requirement	Surplus
178	96	148 (147+1 Creation)	31

### **REVISED RECOMMENDATIONS:**

The following 31 posts (Vacant Posts) were found excess to the requirement and the same may be surrendered and credited to the vacancy bank.

SI.No	Category	GP (Rs)	No of Posts
1	Track Maintainer Gr.I	2800	2
2	Track Maintainer Gr.II	2400	2
3	Track Maintainer Gr.III	1900	7
4	Track Maintainer Gr.IV	1800	20
	Total		31

**Total No. of Posts: 31 Posts** 



### **CHAPTER V**

### **5.0 FINANCIAL SAVINGS:**

If the recommendations made in the study report are implemented, Then the annual recurring financial savings will be as under:

S.No	Category	Level	Grade pay (Rs.)	No. of posts	Mean Pay (Rs.)	Annual Financial savings (Rs.)
1	Track Maintainer Gr.I	5	2800	2	66218	15,89,232
	Track Maintainer Gr.II	4	2400	2	58097	13,94,328
2	Track Maintainer Gr.III	3	2000	7	45290	38,04,360
3	Track Maintainer Gr.IV	1	1800	20	40821	97,97,040
			Total	31		1,65,84,960



ANNEXURE - I

SAVE' STATEMENT	of SSE	/P.WAY/	E/KRR a	s on 2	<u>ANNEXU</u> 4.08.201	
Category	Level	GP (Rs.)	Sanction	Actual	Vacancy	Excess
SSE	7	4600	1	3	0	2
JE	6	4200	3	0	3	0
Chief OS/WB	7	4600	1	1	0	0
Chief OS/PB	7	4600	1	0	1	0
Sr.Tech (MV Driver)	6	4200	1	1	0	0
Blacksmith- HS I	5	2800	1	0	1	0
Blacksmith-Tech Gr. III	2	1900	0	1	0	1
Blacksmith-Helper	1	1800	2	0	2	0
Painter- HS I	5	2800	1	0	1	0
Painter- Helper	1	1800	1	0	1	0
Welder-Tech Gr.I	5	2800	1	1	0	0
Welder-Helper	1	1800	0	1	0	1
STM/Helper	1	1800	0	2	0	2
Track Maintainer Gr.I	5	2800	11	2	9	0
Track Maintainer Gr.II	4	2400	22	19	3	0
Track Maintainer Gr.III	3	2000	39	32	7	0
Track Maintainer Gr.IV	1	1800	93	32	61	0
SNP Staff	1	1800	0	1	0	1
Trainee Track Maintainer-1s	1	1800	0	0	0	0
		Total	178	96	89	7

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					MANDA	YS T.R				
DIV :	SALEM					,			AS ON:	01-Apr-18
				Senior Section	on Engineer U	lnit :	EKRR			
Segment	Gauge	Segment	GMT	Maintenance	Track	Length	Composite	Mandays	Mandays	Mandays
No.		Name		Type	km	of	Factor	Required	Required	for
					of	LWR	1+A+B+C	for	for	T+R
					Segment	in the		Т	R	
						Segment		Activities	Activities	
Α	В	С	D	E	F	G	Н	I	J	K
1	BG	SL	8.9	MECHANISED	71.39	67.40	1.0100	7238.47	11350.22	18588.69
2	0	0	0.0	0	0.00	0.00	1.0000	0.00	0.00	0.00
3	0	0	0.0	0	0.00	0.00	1.0000	0.00	0.00	0.00
4		0	0.0	0	0.00	0.00	1.0000	0.00	0.00	0.00
5		0	0.0	0	0.00		1.0000	0.00	0.00	0.00
6	0	0	0.0	0	0.00	0.00	1.0000	0.00	0.00	0.00
7	0	0	0.0	0	0.00	0.00	1.0000	0.00	0.00	0.00
8	0	0	0.0	0	0.00	0.00	1.0000	0.00	0.00	0.00
9	0	0	0.0	0	0.00	0.00	1.0000	0.00	0.00	0.00
10	0	0	0.0	0	0.00	0.00	1.0000	0.00	0.00	0.00
11	0	0	0.0	0	0.00	0.00	1.0000	0.00	0.00	0.00
12	0	0	0.0	0	0.00	0.00	1.0000	0.00	0.00	0.00
13	0	0	0.0	0	0.00	0.00	1.0000	0.00	0.00	0.00
14	0	0	0.0	0	0.00	0.00	1.0000	0.00	0.00	0.00
15	0	0	0.0	0	0.00	0.00	1.0000	0.00	0.00	0.00
16		0	0.0	0	0.00		1.0000	0.00	0.00	0.00
17		0	0.0	0	0.00		1.0000	0.00	0.00	0.00
18		0	0.0	0	0.00		1.0000	0.00	0.00	0.00
19		0	0.0	0	0.00		1.0000	0.00	0.00	0.00
20		0	0.0	0	0.00		1.0000	0.00	0.00	0.00
Total					71.385	67.40		7238.47	12307.93	19546.40
	Mandays 7	T,R		ivity T	Activit	•			/landays	
BG				Mandays*		Mandays			41.68	
MG				Mandays		Mandays			.00	
NG				Mandays		Mandays			.00	
Total			9233.75	Mandays	12307.93	Mandays		215	41.68	
v2006.jun										
* Including	Correction	n for Shallo	w Screening							

										MANDAYS M									
DIV :	SALEM																	AS ON:	01-Apr-18
									Senior Se	ction Engineer	Unit Name:	EKRR							
Gauge	Monsoo	n Patrolling		Hot/Cold V	Veather Patrolli	ng of LWR		Vulnerable	Locations		Gate Keeping	)	Rest Giver for	or Keymen	Waterm	nan	Store	Watchman	Total
	No. of	Mandays	Total	Length of LWR	Length of LWR	Mandays	Mandays	No of	Mandays	No of Engg	Sanctioned	Mandays	No	Mandays	No of	Mandays	No of	Mandays	Mandays
	Beats	Required	Length of	Requiring Hot	Requiring	Required for	Required for	Locations		Manned	Cadre of	Required	of	Required	Gangs	Required	Site	Required	Required
			LWR	Weather	Cold Weather	Hot Weather	Cold Weather			Gate	Gatemen		Keymen				Stores		For M
				Patrolling	Patrolling	Patrolling	Patrolling												Activities
Α	В	С	D	E	F	G	Н	1	J	K	L	M	N	0	Р	Q	R	S	T
BG	9	1368.00	67.40	0.00	0.00	0.00	0.00	0	0.00	7	0	7665.00	10	710.00	10	2940.00	1	1095.00	13778.00
MG	0	0.00	0.00	0.00	0.00	0.00	0.00	0	0.00	0		0.00	0	0.00	0	0.00		0.00	0.00
NG	0	0.00	0.00	0.00	0.00	0.00	0.00	0	0.00	0		0.00	0	0.00	0	0.00		0.00	0.00
TOTAL	9	1368.00	67.40	0.00	0.00	0.00	0.00	0	0.00	7	0	7665.00	10	710.00	10	2940.00	1	1095.00	13778.00

		MANDAYS S																							
DIV:	: SALE	<u>//</u>																						AS ON:	01-Apr-18
											Senior Secti	on Engineer L	Jnit Name :	EKRR											
Sr.	. Gauge	uge Tunnel Maintenance Bridge Substructure Maintenance			Maintenance	Long Girder Bridge Maintenance			Extra for very	ry Sharp Curves Extremely Bad Formation			Lookout	Fog Signal Man			Filth Removal		Security Patrolling			Mandays			
No.		Total Length	Mandays	No. of	Lineal	Mandays	No. of	Lineal Water	Mandays	Track Km on	Mandays	Length	Mandays	Man	No of	No of	No of	Mandays	No of Gangs	Mandays	No of	No of	No of	Mandays	Required
		in km	Required	Bridges	Water Way	Required	Long Girder	Way of Long	Required	> 3deg(BG)	Required	of	Required	Mandays	Mandays	Mandays	Mandays	Required	working in	Required	Mandays	Mandays	Mandays	Required	For 'S'
					in		Bridges	Girder		>6deg(MG)		Bad		Required	Required	Required	Required		Affected		Required	Required	Required		Activities
					meters			Bridges				Formation			Yr(-3)	Yr(-2)	Yr(-1)		Area		Yr(-3)	Yr(-2)	Yr(-1)		
Α	В	С	D	E	F	G	Н	_	J	K	L	M	N	0	Р	Ø	R	S	Т	U	V	W	Х	Υ	Z
1	BG	0.00	0.00	144	1054.77	343.31	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	0	0	0.00	0	0.00	240	240	240	240.00	583.31
2	MG	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00				0.00	0	0.00				0.00	0.00
3	NG	0.00	0.00	0	0.00	0.00	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00				0.00	0	0.00				0.00	0.00
Tota	al	0.00	0.00	144	1054.77	343.31	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0	0	0	0.00	0	0.00	240	240	240	240.00	583.31
2000	P is so																								

### **ANNEXURE III**

### **CO-ORDINATING OFFICER's VIEWS:**

#### SOUTHERN RAILWAY

H./No: ADEN/KRR/S.8

O/o ASSISTANT DIVISIONAL ENGINEER दक्षिनरेलये/ SOUTHERN RAILWAY करुर जंक्शन/ KARUR JUNCTION दिनांक / Date: 01.04.2019

#### Dy.CPO/MAS

Sub: Work Study to review the staff strength at SSE/PW/E/KRR Section-Reg Ref: Dy.CPO's Ltr.No. G.275/WSSR-491819/2018-19 dt. 13.02.2019.

\*\*\*\*

On going through the work draft study report, the following anomalies were noticed.

- In the data applied for MCNTM formula, mandays for monsoon patrolling is taken as 1368.
- Actually, as per revised patrolling chart issued by division, 28 men are required per day for the period of 3 months (for 90 days): 28×90 = 2520.

Adding 1/3rd for RG and LR = 840.

3360

O&E of Level crossings, Bridge substructure maintenance and rectifying damaged 1.0 post and gates have been included in disallowed mandays ie., 1006 + 154 + 343 = 1503 days have been scored out but in reality these activities are done by Track Maintainers.

Hence this work study is not accepted to, and the actual requirements vide above correction may kindly be incorporated please.

हायक गंडल इंक्सिन्स्रिं रेला Vasistant Divisional Engineer, S. Riy करूर के अस्त्री, किर्स्टर,

Karur Sub Division, KARUR.