

WORK STUDY REPORT ON

REVIEW OF SAFAIWALA STAFF

WORKING UNDER CHI COLONY UNDER CMS

OVER

AMBALA DIVISION

2019-20

WORK STUDY TEAM

SH. LALIT KUMAR	AWSO	LEADER
SH. RAM PARSHAD	CWSI	MEMBER
SH. YOGESH BADHWAR	CWSI	MEMBER

GUIDANCE

BY

SH. ASHOK KUMAR AGARWAL SWSO

DATE OF COMMENCEMENT: 02.04.2019
DATE OF COMPLETION: 18.04.2019

Central Planning Cell Northern Railway, Headquarters Office, Baroda House, New Delhi.

EXECUTIVE SUMMARY

This study was allotted to Central Planning Cell, HQ Office on the directives of SDGM/NR to identify redundant/unproductive activities with a view to eliminate wasteful expenditure and to improve manpower productivity of safaiwala staff under medical department over Ambala Division.

STAFF POSITION

The total sanctioned and on roll strength of safaiwala staff of Medical department over Ambala Division is as under:-

S.N.	S.N. Category		O/R	Vacancy.
1	Safaiwala	192	135	57
	Total		135	57

= **■** 176.16 lakh per annum.

No. of posts identified as surplus and recommended for surrender: -

$$Gr. `C' = Nil$$

 $Gr. `D' = 35 posts$
 $Total = 35 posts$

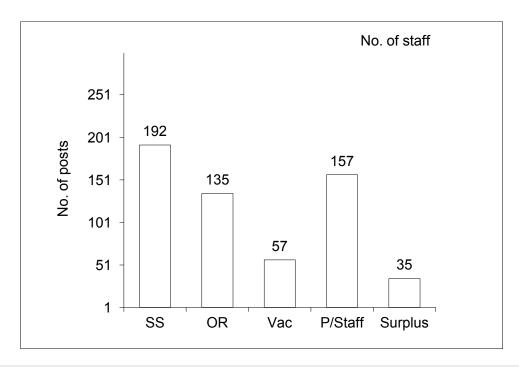
FINANCIAL IMPLICATIONS

Anticipated recurring savings

= Nil

Capital saving

Total = ■ 176.16 lakh per annum



INDEX

S. No.	Contents	Pages	
140.		From	То
1	Synopsis	4	-
2	Summary of recommendations	5	-
3	Acknowledgement	6	-
4	Introduction	7	-
5	Brief description, staff position, Workload Critical analysis, proposed requirement of staff, Recommendations and general observation.	8	17
6	Financial implications	17	-
7	Productivity	18	1
8	List of annexure	19	-
9	Work study report detailed chart	19	-

_

SYNOPSIS

Cleanliness is an important aspect in human life as it provides not only good health but also helps to create better working environment. To increase the working efficiency, quality cleanliness standard is an evident in the work place of any organization. Due to introduction of new policies in railways, the contractual system is encouraged in some activities where the safety is not involved i.e. cleaning, maintenance of assets in works department, catering and vending etc. It is also true that a lot of modernization and technological up-gradation and mechanized cleaning have been also adopted in cleaning activities by Railways.

Keeping above in view, SDGM/NR assigned work study on review of safaiwala staff under Medical Department in colonies over Ambala Division to Central Planning Cell HQ Office, Northern Railway with a view to economize utilization of existing safaiwala staff in face of existing system and also suggest ways and means to improve the quality of cleanliness standard.

During the conduct of study, the team visited the CHI/Railway colonies under the Administrative Control of CMS/UMB over Ambala Division and studied the existing system of working of safaiwala staff and noted that most of the workload of safaiwala staff are being done by Departmental staff and conservancy and desilting and cleaning of nala on contract basis. The team observed that the activities being carried out by contractors are cheaper than the departmental labour. Keeping all aspects into consideration, the team has made two recommendations in the report identifying **35** posts of safaiwala staff as surplus under Medical Department over Ambala Division and recommended for surrender. If all the recommendations made in the report will be implemented in toto, a net recurring saving to the tune of **176.16** lakh per annum.

SUMMARY OF RECOMMENDATIONS

		Refer	Accepting/
	Recommendations	para	implementing
S. N.		No.	authority.
1	It is proposed that <i>35</i> posts of Safaiwala staff in Gr. 5200-20200-1800 has been identified as surplus and recommended for surrender under the administrative control of CMS/Divisional Hospital UMB over UMB Division	2.5.0	ADRM/UMB CMS/UMB Sr.DPO/UMB
2	It is proposed that cleaning work of all Type-I single storey quarters, surface drain, sewer line, open area, roads and parks in Railway colonies over UMB Division to be outsourced in line with the ongoing contractual work, under Medical Department and thus the resultant surplus posts of safaiwala should be surrendered.	2.7.0	-do-

ACKNOWLEDGEMENT

The team is highly grateful to Shri Karan Singh, ADRM/UMB, Dr. Chhatar Singh CMS/UMB & Sh. Nikhil Dhongri, Sr.DPO/UMB and other functionaries in providing relevant data/information and giving valuable guidance and cooperation to the team during the conduct of study.

1.0 INTRODUCTION

- 1.1 Ambala Division is an important division of Northern Railway spread over the territories of Haryana, Punjab and Uttar Pradesh. A sufficient goods and passenger traffic passes through Ambala Division, Medical Department has been entrusted the work of cleanliness of Railway colonies and Railway premises.
- 1.2 Cleanliness is one of the important aspects in human life. Neat and clean working environment not only keep the person healthy but also increase the working efficiency. Due to change in government policy, certain activities where the safety aspect is not involved like cleaning activity, maintenance work in works branch of Engg. Deptt; loading/unloading of parcel and handling of guards/loco pilots boxes etc, are being carried out by contractual labour on contract basis successfully. By implementation of these policies, the quality of work has improved whereas the expenditure incurred on labour charges have reduced as the establishment costs of government employee is very high. Technological advancements have also been introduced like jet cleaning machine, vacuum cleaner, modern wipers, improved infrastructure i.e., glazed floors, walls and stairs etc. This has resulted in less cleaning and encouragement of modern equipments, which has eased the working of safaiwala staff. This has not only reduced the physical stress and workload of staff but also improved the standard of cleanliness.
- 1.3 Keeping in view above, SDGM/NR assigned a work study on "Review of safaiwala staff working under CHI/colony of medical department over Ambala division" with a view to optimum utilization of existing safaiwala staff to cope up the existing workload

1.4 TERMS OF REFERENCE:

The study has been conducted under the following terms of references:-

- 1. To review staff strength vis-à-vis existing workload.
- 2. To suggest ways and means to eliminate wasteful expenditure/ unproductive/redundant activities.
- 3. To suggest ways and means to improve the standard of cleaning activities.

1.5 METHODOLOGY ADOPTED

The following method study and work measurement techniques were adopted to conduct the work study:-

- 1. Data collection and its critical analysis.
- 2. Physical check, Spot observations, work sampling, analytical Estimation & yard stick in vogue, if any.
- 3. Held discussions at various levels.

2.0.0 BRIEF DESCRIPTION, STAFF POSITION, WORKLOAD, CRITICAL ANALYSIS, PROPOSED STAFF AND RECOMMENDATIONS.

2.1.0 BRIEF DESCRIPTION

- 2.1.1 Ambala division is an important division of Northern Railway. Railway safaiwala staff carry out the cleaning activities at Railway colony & premises. The cleaning activity carried out by Railway staff in the division is supervised by the medical Department. Safaiwala staff is utilized for cleaning/sweeping of offices, Railway colonies, roads, surrounding area and drains etc. The safaiwala staff under medical department is functioning under chief health inspector/health inspector at different colonies over Ambala Division.
- 2.1.2 The study is confined to safaiwala staff under medical department. It is therefore, essential to mention the CHI/HI headquarters controlled by CMS/UMB at different locations over UMB Division which are as under:-
 - Chief Health Inspector/colony, UMB
 - 2. Chief Health Inspector/colony, SRE
 - 3. Chief Health Inspector/colony, BTI
 - 4. Chief Health Inspector/colony, KLK
 - 5. Chief Health Inspector/colony, JUDW

2.2.0 STAFF POSITION

2.2.1 During the course of study the team collected the detailed staff position from 'P' Branch of UMB Division as well as from each CHI Office. The team has taken into consideration the sanctioned strength, as provided by the Divisional Headquarter and on roll position as provided by each CHI. The detailed staff position is placed at Annexure-II in the report and summarized position of the same is tabulated below:-

S. No.	Colony CHI	S/S	O/R	Vacancy
1	UMB	45	42	-3
2	SRE	26	19	-7
3	BTI	58	29	-29
4	KLK	26	20	-6
5	JUDW	37	25	12
	Total	192	135	57

The above table reveals that the on roll strength is 135 against the sanctioned strength of 192 and 57 posts of safaiwala are lying vacant under CHI/HI/colony over UMB Division.

2.2.2 Work Load:-

During the conduct of study the work study team collected the work load in terms of Number of Quarters, area, length etc. from each CHI/colony. The detail of which is placed as annexure No. III in the report and the summarized position of the same is depicted as under:

I Quarters:

Type of qtr	UMB	SRE	BTI	KLK	JUDW	Remarks
Type-I	938	1119	839	654	1041	
Type-II	497	405	365	494	718	Work load
Type-III	78	117	51	31	159	of Qtrs
Type-IV	26	33	08	26	35	taken in
Type -V	01	01			08	Number
Type-VI					01	

II Drains:

Type of Drain	UMB	SRE	BTI	KLK	JUDW	Remarks
Surface Drain up to 12" rft	42984.4	39271	1279.2	18790	19660	Work load of drains taken
Surface Drain above 12" rft	15271.68	16706	8839.01	1663	10160	in rft (running feet)

III Area:

Type of Location	UMB	SRE	BTI	KLK	JUDW	Remarks
Area of Park, Open Ground, Roads etc	621465	1712193	1232131.04	6668822.04	146405	Work load of open area / office taken
Telephone exchange, AEN, IOW, PWI, SC/ST NRMU,URMU Offices etc			53380.37		142410	in sqft (square feet)

2.3.0 CRITICAL ANALYSIS

- 2.3.1 Sanitation is an essential activity in any working/residential place. The working/residential place of human being should be neat and clean which helps to keep the person healthy, fit and also affect the working efficiency. A sufficient number of safaiwala staff is deployed under medical department over UMB division for upkeep of the standard of cleanliness. Due to introduction of advance technology and adoption of modern techniques, a lot of mechanized/ sophisticated machines have been introduced in the sphere of cleaning i.e. jet cleaning machine, vacuum cleaner, electric wiper etc. which not only improve the standard of cleaning but also affects the utilization of available manpower. It is also true that after implementation of the 7th Central Pay Commission, the establishment cost of government employee has increased tremendously. Consequently, the Railway has changed their policy and now it encourages contractual system in some departments where the safety is not directly involved i.e., cleaning, catering and vending, loading and unloading of parcels, maintenance work in works deptt. Coach cleaning etc. which not only improve the quality of work but also reduce the expenditure in terms of manpower productivity.
- 2.3.2 Conservancy work, Brooming/ surface cleaning or railway quarters up to 20 ft, drain cleaning, Brooming/ cleaning of parks, roads, open area, offices in Railway colony etc are being done on contract basis over Ambala division. These contractual works has not only reduced the workload of safaiwala staff, but also economized the system. At JUDW Railway colony only conservancy work and cleaning of big Nalas are being carried out on contract basis and rest of the cleaning work is being carried out by the departmental staff.

2.4.0 REQUIREMENT OF STAFF

2.4.1 The team discussed the existing workload of safaiwala with each Chief Health Inspector during the conduct of study. It was also observed that at some places some work like surface cleaning/brooming, drain cleaning, and desilting & cleaning work is being done by contractor labour on contractual basis whereas some of the cleaning work is being done by departmental labour and a sufficient safaiwala staff is deployed to cope with the existing workload under medical department. Some cleaning activities have proposed to be carried out on contract basis as the contractual work is more economical than the departmental labour. During the conduct of study the team has taken in to consideration, the yard stick in vogue, held discussion at various levels, spot observations, deployment of staff and the contractual work while proposing the requirement of staff. The CHI wise proposed requirement of safaiwala staff is discussed as under:

2.4.2 CHI Colony Ambala Cantt (UMB):

S.	Name Work	Quantity	Total	Yardstick for sanitation	Proposed	Remark
Ν		of work	Qtr/Are	work	req. of staff	
			a			
1	Type-I Single Storied	340		@ 50 Qtrs/Safaiwala	0	Out sourced
2	Type-I double Storied	168	938	@ 75 Qtrs/Safaiwala	0	Out sourced
3	Type-I double Storied	430		@ 75 Qtrs/Safaiwala	5.73	Deptt
4	Type-II Single Storied	153		@ 30 Qtrs/Safaiwala	0	Out sourced
5	Type-II double Storied	180	497	@ 45 Qtrs/Safaiwala	0	Out sourced
6	Type-II double Storied	164		@ 45 Qtrs/Safaiwala	3.64	Deptt
7	Type-III Single Storied	54		@ 30 Qtrs/Safaiwala	0	Out sourced
8	Type-III double Storied	04	78	@ 45 Qtrs/Safaiwala	0	Out sourced
9	Type-III double Storied	20		@ 45 Qtrs/Safaiwala	0.44	Deptt
10	Type-IV Single Storied	26	26	@ 15 Qtrs/Safaiwala	0	Out sourced
11	Type-V Single Storied	01	01	@ 15 bungalow/safaiwala	0	Out sourced
12	Surface Drain up to 12"	17679 rft	42984.	@4,000 rft/safaiwala	0	Out sourced
13	Surface Drain up to 12"	25305.4 rft	4	@4,000 rft/safaiwala	6.32	Deptt
14	Surface Drain above 12"	15271.68 rft.		@ 3,000 rft/safaiwala	5.09	Deptt
15	Park, Open ground , Road	621465	871459		0	Out sourced
16	Park, Open ground , Road	249994.94	.94	@80,000 sqft/safaiwala	3.12	Deptt
17	Rly magistrate off Building				1.0	Deptt
18	School & Scout Hut				0	Out sourced
19	RPF Estt. & other office etc				0	Manage
						itself
20	DRM Off & Rail Vihar Colony/UMB				0	Out sourced
21	A Gang of S/Wala for misc				5.0	
	& emergency work					
22	For malaria & anti rodent				2.00	
	activity				2.00	
23	Food and water sample				1.0	
	collection					
24					2.0	A team of 2
	Gully traps choking					S/W of cont
	cleaning and desilting.					attached
						with deptt
						S/W
25	Sewer line/manholes			@300 manholes/safaiwala	0	To be done
	choking cleaning and			in a month		by mech.
	desilting					means as
						per Rly Bd's
						existing guidelines
26	Canitan, iamadar far			@ 1 iamadar for 0 15	2.0	guidelines
26	Sanitary jamadar for supervision			@ 1 jamadar for 8-15 S/Wala and above	2.0	*
	Total			Jyvvaia ailu above	37.34	1
	Leave reserve @ 12.5%		_ 	@12.5% of total M power	4.66	
	Net total			@12.570 OF LOCAL M POWER	42.00	Say 42
	וזכנ נטנמו	1			12.00	Jay ⊤∠

^{*} As the post of Sanitary Jamadar is not sanctioned post, however staff is proposed with each CHI from the existing strength of S/Wala.

2.4.3 CHI Colony Saharanpur (SRE):

S.	Name Work	Quantity	Total	Yardstick for sanitation	Proposed	Remark
N		of work	Qtr/Area	work	req. of staff	
1	Type-I Single Storied	257	L -7	@ 50 Qtrs/Safaiwala	0	Out sourced
2	Type-I double Storied	862	1119	@ 75 Qtrs/Safaiwala	11.49	Deptt
3	Type-II Single Storied	64		@ 30 Qtrs/Safaiwala	0	Out sourced
4	Type-II double Storied	341	405	@ 45 Qtrs/Safaiwala	0	To be
						o/sourced
5	Type-III Single Storied	45		@ 30 Qtrs/Safaiwala	0	Out sourced
6	Type-III double Storied	72	117	@ 45 Qtrs/Safaiwala	2.6	Deptt
7	Type-IV Single Storied	25	33	@ 15 Otro/Cofoiusle	0	Out sourced
8	Type-IV Single Storied	08	33	@ 15 Qtrs/Safaiwala	2.2	Deptt
9	Type-V Single Storied	01	01	@ 15	0.06	Deptt
	-			bungalow/safaiwala		
10	Surface Drain up to 12"	9120 rft			0	Out sourced
11	Surface Drain up to 12"	30151 rft	39271	@4,000 rft/safaiwala	0	To be
						o/sourced
12	Surface Drain above 12"	16706 rft.		@ 3,000 rft/safaiwala	0	Out sourced
13	KJGY & KWT colony				0	Out sourced
14	Park, Open ground , Road	93258 sqft	246566		0	Out sourced
15	Park, Open ground , Road	2372408 sqft	6	@80,000 sqft/safaiwala	0	To be Out
						sourced
16	IOW off, SSE/P, RPF				0	To be
	ground & other office etc					Managed by
						them self
17	For malaria & anti rodent					
	activity, Food and water				3.00	
	sample collection					
18	Sewer line/manholes	7071 mt		@300	0	Out sourced
	choking cleaning and			manholes/safaiwala in a		
	desilting			month		
19	Sanitary jamadar for			@ 1 jamadar for 8-15	2.0	*
	supervision			S/Wala and above	24.25	
	Total			0.12.50/ 5:	21.35	
	Leave reserve @ 12.5%			@12.5% of total M	2.66	
	N			power	24.04	6 24
	Net total				24.01	Say 24

st As the post of Sanitary Jamadar is not sanctioned post, however staff is proposed with each CHI from the existing strength of S/Wala

2.4.4 CHI Colony Bathinda (BTI):

S.	Name Work	Quantity	Total	Yardstick for sanitation	Proposed	Remark
). N	Name Work	of work	Qtr/Are	work	req. of staff	Remark
IN		OI WOIK	a	WOIK	req. or starr	
1	Type-I Single Storied	277		@ 50 Qtrs/Safaiwala	0	Out sourced
2	Type-I Single Storied	442	839		8.84	Deptt
3	Type-I double Storied	120		@ 75 Qtrs/Safaiwala	1.6	Deptt
4	Type-II Single Storied	190		@ 30 Qtrs/Safaiwala	0	Out sourced
5	Type-II Single Storied	107	365	@ 30Qtrs/Safaiwala	0	Outsourced
6	Type-II double Storied	68		@ 45 Qtrs/Safaiwala	1.51	Deptt
7	Type-III Single Storied	40		- ,	1.43	Deptt
8	Type-III Single Storied	03	51	@ 30 Qtrs/Safaiwala	0	Out sourced
9	Type-III double Storied	08		@ 45 Qtrs/Safaiwala	0.17	Deptt
10	Type-IV Single Storied	07	00	<u> </u>	0	Deptt
11	Type-IV Single Storied	01	08	@ 15 Qtrs/Safaiwala	0.53	Deptt
12	Surface Drain up to 12"	1279 rft		@4,000 rft/safaiwala	0	Out sourced
13	Surface Drain above 12"	4951.02 rft				Out sourced
14	Surface Drain above 12"	3887.99 rft	8839.0	@3,000 rft/safaiwala	0	To be Out
			1			sourced
15	Park, Open ground , Road	267945.52	133213		0	Out sourced
	etc	sqft	1.04	@80,000 sqft/safaiwala		
16	Park, Open ground , Road	1064185.52	sqft	w60,000 Sqit/Salalwala	0	To be Out
	etc	sqft				sourced
17	IOW, PWI, SSE/P,	53380.36		@8,000 sqft/safaiwala	6.67	Deptt
	SC/ST,BC & other office etc	sqft				
		(covered Ar)				
18	IOW, PWI, SSE/P,	161981.04		@80,000 sqft/safaiwala	2.02	Deptt
	SC/ST,BC & other office etc	sqft (Open				
		Ar)				
19	Anti malaria, anti rodent				4.0	
	activities, food & water					
	sampling					
20	Sewer line/manholes			@300 manholes/safaiwala	0	Outsourced
	choking cleaning and			in a month		
21	desilting			@ 1 iamadar for 0.15	4.0	
21	Sanitary jamadar for			@ 1 jamadar for 8-15	4.0	*
	supervision			S/Wala and above	30.77	
	Total			@12 E0/ of total M novemen		
	Leave reserve @ 12.5%			@12.5% of total M power	3.84	Cov 2F
	Net total				34.61	Say 35

^{*} As the post of Sanitary Jamadar is not sanctioned post, however staff is proposed with each CHI from the existing strength of S/Wala

2.4.5 CHI Colony Kalka (KLK):

S.	Name Work	Quantity	Total	Yardstick for sanitation	Proposed	Remark
N		of work	Qtr/Are	work	req. of staff	
_	T 701 1 01 1 1	250	а			
1	Type-I Single Storied	350		@ 50 Qtrs/Safaiwala	0	Out sourced
2	Type-I Single Storied	92	839		1.84	Deptt
3	Type-I double Storied	212		@ 75 Qtrs/Safaiwala	2.82	Out sourced
4	Type-II Single Storied	248		@ 30 Qtrs/Safaiwala	0	Out sourced
5	Type-II Single Storied	162	494	@ 30Qtrs/Safaiwala	5.4	Deptt
6	Type-II double Storied	84		@ 45 Qtrs/Safaiwala	1.86	Deptt
7	Type-III Single Storied	15	31	@ 30 Qtrs/Safaiwala	0.5	Out sourced
8	Type-III double Storied	16		@ 45 Qtrs/Safaiwala	0.35	Deptt
9	Type-IV Single Storied	26	26	@ 15 Qtrs/Safaiwala	1.73	Out sourced
10	Surface Drain up to 12"	8298.4 rft		@4.000 rft/cafaiwala	0	Out sourced
11	Surface Drain up to 12"	10491.6 rft	18790	@4,000 rft/safaiwala	2.62	Deptt
12	Surface Drain above 12"	1298.88 rft.	1663	@ 2 000 rft/cofoi.usla	0	Out sourced
13	Surface Drain above 12"	364.12 rft	1003	@ 3,000 rft/safaiwala	0.12	
14	Park, Open ground , Road	647827.32	666882		0	Out sourced
		sqft	2.04	@00.000ft/f-:l-		
15	Park, Open ground , Road	6020994.72	sqft	@80,000 sqft/safaiwala	0	To be Out
		sqft				sourced
16	IOW off, SSE/P, RPF				0	To be
	ground & other office etc					Managed by
	_					themselves
17	Office work, store material,					
	purpose, Daak, courtier,					
	anti malaria & anti rodent				2.00	
	activity, Food and water					
	sample collection					
18	Sewer line/manholes	7071 mt		@300 manholes/safaiwala	2.0	Out sourced
	choking cleaning and			in a month		
	desilting					
19	Sanitary jamadar for			@ 1 jamadar for 8-15	2.0	*
	supervision			S/Wala and above		117
	Total				23.24	
	Leave reserve @ 12.5%			@12.5% of total M power	2.90	
	Net total			·	26.14	Say 26

^{*} As the post of Sanitary Jamadar is not sanctioned post, however staff is proposed with each CHI from the existing strength of S/Wala

2.4.6 CHI Colony Jagadhari Workshop (JUDW):

S.	Name Work	Quantity	Total	Yardstick for sanitation	Proposed	Remark
N		of work	Qtr/Area	work	req. of staff	
1	Type-I Single Storied	1041		@ 50 Qtrs/Safaiwala	0	To be out
3	Type-I double Storied		1041	@ 75 Qtrs/Safaiwala	0	sourced
4	Type-II Single Storied	574	718	@ 30 Qtrs/Safaiwala	19.13	Deptt
5	Type-II double Storied	144	/10	@ 45 Qtrs/Safaiwala	3.2	Deptt
6	Type-III Single Storied	135	159	@ 30 Qtrs/Safaiwala	0	Outsourced
7	Type-III double Storied	24	159	@ 45 Qtrs/Safaiwala	0	Outsourced
8	Type-IV Single Storied	35	35		0	Outsourced
9	Type-V Single Storied	08	08	@ 15 Qtrs/Safaiwala	0	Deptt
10	Type-VI Single Storied	01	01	@ 15 bungalow/safaiwala	0.06	Deptt
11	Surface Drain up to 12"	19660 rft		@4,000 rft/safaiwala	0	To be out
13	Surface Drain above 12"	10160 rft.		@ 3,000 rft/safaiwala	0	sourced
14	Park, Open ground , Road	146405 sft		@80,000 sqft/safaiwala	0	
15	IOW off, SSE/P, RPF	142410 sft			0	To be
	ground & other office etc					Managed by
						them self
16	Anti malaria, anti rodent				2.0	
	activities, food & water					
	sampling				_	
17	Sewer line/manholes	7071 mt		@300 manholes/safaiwala	0	Out sourced
	choking cleaning and desilting			in a month		
18	Sanitary jamadar for			@ 1 jamadar for 8-15	2.0	
10	supervision			S/Wala and above	2.0	*
	Total			S/ Wala alla above	26.39	
	Leave reserve @ 12.5			@12.5% of total M power	3.29	
	Leave reserve @ 12.3			@12.5% of total in power		
	Net total				29.68	Say 30

^{*} As the post of Sanitary Jamadar is not sanctioned post, however staff is proposed with each CHI from the existing strength of S/Wala

2.5.0 The summarized position of sanction, proposed staff and surplus posts of safaiwala staff under CHI/Colony over UMB Division.

SN	CHI/Station/	Sanctioned	Proposed	Surplus(+)
	Health Unit	strength	Staff	Shortage(-)
1	Ambala (UMB)	45	42	+3
2	Saharanpur (SRE)	26	2	+2
3	Bathinda (BTI)	58	35	+23
4	Kalka (KLK)	26	26	-
5	Jagadhari (JUDW)	37	30	+7
Tota	al	192	157	+35

The proposed requirement of safaiwala staff comes to 157 against the sanction strength of 192 and 35 posts of safaiwala identified as surplus and recommended for surrender under CHI/Colonies under the administrative control of CMS/Divl Hospital/UMB.

RECOMMENDATION NO.1

It is proposed that 35 posts of Safaiwala staff in Gr. ■5200-20200-1800 identified as surplus and recommended for surrender under the administrative control of CMS/Divl. Hospital/UMB.

2.6.0 Detail of the running Contractual work at Railway colonies under Medical Deptt over UMB division

Sr. No	Colony	Description of Work	Amount/month in Rs.
1.	UMB	Comprehensive cleaning work at Old colony UMB on quotation basis	2,40,000/-
2.	DRM office UMB	Comprehensive cleaning work at DRM office UMB on quotation basis	2,40,000/-
3.	Rail Vihar	Comprehensive cleaning work at Rail Vihar colony UMB on quotation basis	2,40,000/-
4.	SRE	Comprehensive cleaning work at Railway colony SRE on quotation basis	1,41,200/-
5.	BTI	Comprehensive cleaning work at Railway colony BTI	84,415/-
6.	KLK	Comprehensive cleaning work at Rail Vihar colony KLK on quotation basis	92,910/-
		Total	10,38,525/-

Above table reveals that Rs. 10,38,525/-/- (Ten Lakh thirty eight thousand five hundred twenty five only) per month is being spent on comprehensive cleaning contracts over Ambala division.

2.7.0 GENERAL OBSERVATION:-

Keeping in view of all facts, the team observed that the cleaning standard being maintained by the contractual labour is satisfactory as well as the contractual cleaning activities are cheaper than the departmental staff. During the conduct of study, team observed that cleaning of all Type-I single storey quarters, surface drain, sewer line, open area, roads and parks in Railway colonies over UMB Division may be proposed for outsource in line with the ongoing contractual work, which will increase the man power productivity as well as economy to the system.

RECOMMENDATION NO.2

It is proposed that cleaning work of all Type-I single storey quarters, surface drain, sewer line, open area, roads and parks in Railway colonies over UMB Division to be outsourced in line with the ongoing contractual work, under Medical Department and thus the resultant surplus posts of safaiwala staff should be surrendered.

3.0.0 FINANCIAL IMPLICATIONS

After the implementation of the work study recommendations following are the financial implications.

SN	Category	Grade Rs.	Refer	No. of	Monthly	Anticipated
			Recom.	surplus	value	annual
			No.	posts	per	recurring
					posts	saving Rs.
					Rs.	
1	Safaiwala	5200-	2.5.0	35	41944	17616480
		20200+				
	staff	1800				
Total				35		17616480

No. of posts identified as surplus: -

Group 'D'= 35 posts

Anticipated recurring saving

Capital saving

Total saving

= **■** 176.16 lakh per annum

= Nil

= 176.16 lakh per annum

4.0.0 PRODUCTIVITY

4.1.0 The total annual expenditure on the sanctioned strength of Safaiwala staff working under CHI/Colony under the administrative control of CMS/UMB over UMB Division is tabulated as under:-

S	Category	Pay Scale + Grade	Monthly	Sanctioned	Total annual
N		Pay	value per	strength	expenditure
			posts		
1	Safaiwala	5200-20200+1800	41,944	192	96638976
	staff				

The above table reveals that 96638976/-per annum is being spent on the above sanctioned strength.

4.2.0. The annual expenditure on the proposed safaiwala staff working under CHI/Colony under the administrative control of CMS/MB over MB Division is tabulated as under:-

S N	Category	Pay Scale + Grade Pay	Monthly value per posts	Proposed staff	Total annual expenditure
1	Safaiwala staff	5200-20200+1800	41,944	157	79022496

The above table reveals that after the implementation of the work study report, the expenditure on the proposed staff will come to \$\lleq\$ 79022496/-Therefore the expenditure will be reduced from \$\lleq\$ 96638976/-to \$\lleq\$ 79022496/-.

LIST OF ANNEXURES

S.N.	Description	Annex. No.
1	Authority Letter to conduct the work study report No. 16-CP/14/WS/2019-20.	I
2	Category and grade wise sanctioned and on roll position of safaiwala staff working under CHI/Colony under the administrative control of CMS/UMB over UMB Division.	II
3	Statement showing workload under CHI/colony over UMB division.	III

WORK STUDY REPORT DETAILED CHART

Department : - Medical

Name of study : - Review of Safaiwala staff working under CHI/Colony under

the administrative control of CMS/UMB over UMB Division

Activity Centre: - Railway colony UMB, SRE, BTI, KLK, JUDW.

S N	Sub activity	Actual staff deployed	Work Study recommendation	Brief description of workload
1	CHI/Colony, controlled by CMS/UMB over UMB Divn. the activity under. UMB, SRE, BTI, KLK, JUDW	S/S= 192 O/R=135 Vac =57	SS = 192 Proposed = 157 Surplus = 35	To keep the Railway colony clean under the jurisdiction of CHI/Colony under Medical Department over UMB Division.

Annexure-I

STATEMENT SHOWING SANCTION AND ON ROLL POSITION OF MEDICAL SAFAIWALA STAFF WORKING UNDER CHI COLONIES UNDER THE ADMINISTRATIVE CONTROL OF CMS OVER AMBALA DIVISION

SN	CHI/colony	Category	Grade in Rs.	S/S	O/R	Vacancy
1	Ambala (UMB)	Safaiwala	5200-20200-1800	45	42	3
2	Saharanpur (SRE)	Safaiwala	5200-20200-1800	26	19	7
3	Bathinda (BTI)	Safaiwala	5200-20200-1800	58	29	29
4	Kalka (KLK)	Safaiwala	5200-20200-1800	26	20	6
5	Jagadhari (JUDW)	Safaiwala	5200-20200-1800	37	25	12
		192	135	57		

Statement showing workload under CHI/Colony over Ambala Division

I. Quarters:

Type of Qtr	UMB	SRE	BTI	KLK	JUDW	Remarks
Type-I	938	1119	839	654	1041	
Type-II	497	405	365	494	718	Work load
Type-III	78	117	51	31	159	of Qtrs
Type-IV	26	33	08	26	35	taken in
Type -V	01	01			08	Number
Type-VI					01	

II. Drains:

Type of	UMB	SRE	BTI	KLK	JUD	Remarks
Drain					W	
Surface Drain up to 12" rft	42984.4	39271	1279.2	18790	19660	Work load of drains taken in
Surface Drain above 12" rft	15271.68	16706	8839.01	1663	10160	rft (running feet)

III. Area:

Type of	UMB	SRE	BTI	KLK	JUD	Remarks
Location					W	
Area of Park,						Work load
Open	621465	1712193	1232131.04	6668822.04	146405	of open
Ground,	021403	1/12193	1232131.04	0000022.04	170703	area /
Roads etc						office
Tele exchange, AEN, IOW, PWI, SC/ST NRMU,URMU Offices etc			53380.37		142410	taken in sqft (square feet)

Salient features of work study report No. 16-CP-14/WS/2019-20

Sub: "Review of safaiwala staff working under CHI/colony of medical department over Ambala division"

Staff Position:

Sanctioned Strength of C&W Cleaner = 192

On Roll strength of C&W Cleaner = 135

Vacancy = 57

- Introduction of Comprehensive cleaning, surface cleaning of open area, residential building, service buildings, conservancy work (garbage disposal), in Railway colonies on contract basis over UMB division i.e. UMB, BTI, KLK, SRE, JUDW etc has reduced the work load of departmental Safaiwala staff tremendously.
- 2. Comprehensive cleaning, surface cleaning of open area, residential building, service buildings, conservancy work (garbage disposal), in Railway colonies over UMB division are being carried out on contract basis for which the contractors are being paid 10,59,235/- (Ten Lakh fifty nine thousand two hundred thirty five only) per month.
- 3. It is proposed that cleaning work of all Type-I single storey quarters, surface drain, sewer line, open area, roads and parks in Railway colonies over UMB Division to be outsourced in line with the ongoing contractual work, under Medical Department and thus the resultant surplus posts of safaiwala should be surrendered.

No. of posts identified as surplus and recommended for surrender: -

Gr. 'D' Safaiwala =35 posts

FINANCIAL IMPLICATIONS

Anticipated recurring savings = 176.16 lakh per annum.

Capital saving = Nil

Total = 176.16 lakh per annum

23 of 22

Statement showing workload under CHI/Colony over Ambala Division

I Quarters:

		UMB			SRE			KJGY/KWT			BTI			KLK		
S. N	Name Work	Deptt	Out sourc ed	Total	Deptt	Out sour ced	Total	Dep t	Out sour ced	Tota I	Dep t	Out sour ced	Tota I	Dep t	Out sour ced	Tota I
1	Type-I S/S		340											92		
						25			19	19	44	27			35	83
				938		7	111		8	8	2	7	83		0	9
3	Type-I D/S	430	168	336	862		9						9			
											12				21	
											0				2	
4	Type-II S/S		153			64			11							
							405		0	11	10	19	36	16	24	49
				497						0	7	0	5	2	8	4
5	Type-II D/S	164	180	497	341							68		84		
															16	
															2	
6	Type-III S/S		54	78		45			05	05	40	03	51		15	31
7	Type-III D/S	20	04	/8	72		117				08			16		
8	Type-IV S/S		26	26	08	25	33		02	02	07	01	08	26		26
9	Type-V S/S		01	01	01		01									
10	Type-VI S/S															

II Drains:

11	S. Drain up to 12" rft	25305.4	17679	92984.4	30151	9120	39271	1	8628	8628	1279	1		10491.6	8298.4	18790
12	S. Drain above 12" rft		ı	15271.68	ı	16706	16706	I	3261	3261	3887.99	4951.02	8839.01	364.12	1298.88	1663

III Area:

13	Area of Park, Open Ground, Roads etc sqft	249994.94	621465	871459.94	2372408	93258	24655666		240799	240799	1064185.52	267945.52	1332131.04	6020994.72	647827.32	6668822.04	
----	---	-----------	--------	-----------	---------	-------	----------	--	--------	--------	------------	-----------	------------	------------	-----------	------------	--

14	IOW off,	-	 -	 -	-			.1				
	SSE/P,	-		-	-			.36+1				
	RPF							0.3				
	ground							53380.				
	& other							53				
	office etc											
15	Sewer	-	 			-	-	-	-	-		
	line/	-				-	-	-	-	-		
	manhole											
	S			7071	7071							
	choking			~	70							
	cleaning											
	and											1
	desilting											