GOVERNMENT OF INDIA (BHARAT SARKAR)
MINISTRY OF RAILWAYS (RAIL MANTRALAYA)
RAILWAY BOARD

No.2018/RS(S)/709/8                    New Delhi, dt.17.12.2018

Principal Chief Material Managers,
All Zonal Railways (except Metro Railway)

Sub:- Minutes of the meeting of CMMs with Railway Board held on 05.12.2018 at Railway Board.

A copy of the Minutes of the meeting of CMMs with Railway Board held on 05.12.2018 regarding review of Scrap Sale Performance is sent herewith for information and necessary action. Action taken on the Minutes may please be advised at the earliest.

DA: Minutes.

(V. Apparao)
Director Railway Stores (C)
Railway Board.

Copy to 1. GM(EPS), CRIS, 7th Floor, IIIP Building, Ring Road, New Delhi-110002 for information and necessary action.

2. EDV(S) – for information and necessary action.

3. Sr.PPS to DG/RS – for kind information of DG/RS.

4. PPS to AM/RS – for kind information of AM/RS.
PRESENTATION BY EDRS(C)

EDRS(C) welcomed all the CMMs of Zonal Railways in the meeting. A presentation was made on overall sales performance of IR.

At the end of Nov'18, total scrap sales was ₹ 2151 crores as against the proportionate target of ₹ 2158 crores, a deficit of 0.4%. From the past three months, scrap balances are...
going up which implies that the disposal is less than the arisings. The engineering works, such as, CTR/GC are going at full pace indicating that the arisings will further pick up.

- The trend of average sale rate was also presented. The prices are more or less stable after July and hence this is the right time to maximize the sales.

2.0 **Address by AM/RS**

- Scrap prices are consistently on higher side as compared to last year and the price trend is stable. We should aim for exceeding the sale target by around 20% and should have zero scrap balance at the year end.
- CMMs should undertake minimum three field inspections/month.
- Scrap mobilization drive should be continued till the scrap is handed over to Stores and is disposed off.
- Analysis of success rate of e-auctions has been done. All zonal Railways may review the reasons for less success rate in e-auctions on their respective railways.

3.0 **Address by DG/RS**

- The realization of scrap sales has gone up substantially as compared to last year. We should comprehensively exceed the sale target this year because of (a) good rates and better realization and (b) more responsive and smooth process of scrap disposal.
- For the last more than a year and half we have been seeing the financial growth in all sectors so far as Railway is concerned. We should not lag behind in scrap sales as well.
- Given the enhanced targets for track renewal, railway electrification and also for maintenance of rolling stock and the achievements by other Deptts., we should aim for reaching ₹4300 Crores of scrap disposal this year.

4.0 **Address by EDVS**

- Recently, a case of weighbridge tempering was noticed at RWF where the cable going to load cells was tempered and a remote was used to manipulate the weight measurement. It was not possible without the help of persons associated with the AMC of weighbridge. Therefore, we should be careful at the time of maintenance under taken by contractors. Further, CCTV cameras must be provided at such weighbridges.
AM(RS) desired that all the weighbridges in Railways must be audited in next 15 days and report should be submitted to Railway Board by 31st Dec., 2018. He also advised that unauthorized persons should not be allowed at the time of deliveries.

DG(RS) asked to maintain a logbook for the AMC of weighbridge. The record of person doing AMC, the time of AMC work done and in whose presence it was done should be maintained in logbook.

5.0 Discussion on Railway-wise performance

Sales performance till Nov’18 is enclosed as Annexure ‘A’

5.1 Northern Railway

- 54,158 MT of scrap has been identified by mapping and mopping, out of which 15,671 MT have been offered till now and balance qty. of 38,487 MT is to be received.

- AM(RS) advised to have meetings with the ADRMs at divisional level and with AGM at HQ level so as to enhance the pace of offering of Engg. scrap.

- DG(RS) advised to identify location of scrap during mapping /mopping and then reconcile with SSE(PW) and check whether it has been taken on their book. It should be discussed with DRM and PCE to offer the identified scrap. The value of scrap should also be worked out and brought to their notice, duly bringing out that if the identified scrap is not sold, there will be financial repercussion thereof.

- CCTV cameras have been installed in all the depots but there is no CCTV camera at main gate of Jagadhari and Sakurbasti depots. Target for installing the same has been given upto 31st Dec., 2018.

- The copper scrap available at RE/Kurukshtra is 44.3 MT for which Appreciation Committee at CORE Allahabad is under progress. AM(RS) advised that there is no need for such Appreciation Committee and the process introduced locally need to be discontinued.

- Bridge Workshop Jallandhar, TRD and S&T depots and major yards were to be surveyed as minuted in the last meeting held in Aug’18 but these have not been surveyed. CMM/NR to complete the survey and scrap assessment by 31st Dec., 2018.

5.2 North Eastern Railway

- 41,000 MT of scrap has been identified in the beginning of the year, but inspite of regular chasing only 6,000 MT of scrap has been offered so far.

[Signature]
DG(RS) asked to identify scrap in the workshops which have been lying for long period of time. He also asked to reconcile the identified scrap with SSE(PW)s and asked to complete the exercise within 10 days and then apprise the GM/NER about the exact position.

5.3 North Central Railway

- 32,000 MT of scrap has been identified out of which 12,300 MT has been offered and 19,700 MT is remaining. CMM/NCR assured that they will definitely achieve the target.

- DG(RS) asked about the inspection of Agra-Bandikui section as minuted in the last meeting. CMM/NCR assured to do it soon.

- DG(RS) asked to auction complete abandoned buildings instead of dismantling by the user Deptt.

5.4 North Western Railway

- Foot to foot survey has been done and 15,000 MT of scrap has been identified out of which 12,000 MT has been offered.

- Class III rails have been offered to Construction by PCE. EDRS/C suggested that credit of the same should be taken in the scrap disposal.

5.5 West Central Railway

- CMM/WCR has informed that Engg. Deptt. has reduced the projection of arisings from 28,000 MT to 22,000 MT. WCR was advised that we should aim towards zero scrap balance and pursue for disposal of all the available scrap including Engg. Scrap.

- WCR has been advised to take credit of all released Class III materials.

5.6 Eastern Railway

- 4,500 MT of Rails & P.way scrap from NG/GC has been received.

- 16,000 MT of second hand rails have been identified out of which some will be reused by Engg. Deptt. and rest will be offered to Stores for sale.

- Unused track at HWH/Belur Dept. to be disposed off by 15 Jan., 2019.

5.7 Northeast Frontier Railway

- Approx. 16,000 MT Engg. scrap is expected in current year.
• CMM/NFR also informed that out of 28 condemned coaches, 12 have been sold.

• DG/RS pointed out that the condemned MG/NG bridges be sold to State Govts. for alternative use after GC. This will fetch better value and arrest national loss of useful infrastructure.

5.8 South Eastern Railway

• 16,920 MT has been identified by mapping and mopping out of which 11,240 MT has been received.

• Railway should identify additional lines/yard for disposal of condemned Rolling Stocks and avoid congestion thereof in KGP.

5.9 East Central Railway

• CMM/ECR intimated that extensive field inspections are being done.

5.10 South East Central Railway

• P.Way scrap is available with Engg. Deptt. but they are not offering it because the target given by Engg. Dte./Railway Board has already been achieved. AM/RS advised to emphasize on “Zero Scrap Balance” concept to Engg. Deptt.

• Foot to Foot survey has only been done in Raipur Division. It should be completed in other two Divisions by end of Dec. ’18

5.11 East Coast Railway

• 13,000 MT of additional P.Way scrap is expected in current year.

• 40 accidental wagons (belonging to NALCO) are lying since 2008. They have been put in catalogue on ‘as is where is’ basis for disposal.

5.12 Central Railway

• Against CTR target of 336 km, the Railway has done 98 kms; leading to less generation of P.Way scrap. Secondly, scrap lying in Mumbai suburban region is not getting offered.

• Two round of foot to foot survey have been done.
• PSC sleepers of worth of ₹4 crores have already been sold and further arisings of PSC sleepers worth ₹11 crores are expected. Stacks of 1.5 lakh PSC sleepers are ready for sale.

5.13 South Western Railway

• Total scrap of 17,000 MT from Engg. and 3,000 MT from Workshops is expected to arise in current year.

• Out of 3,000 MT of second hand rails lying unused, some rails are handed over to construction by Engineering Deptt. Credit of the same will be taken.

• For the scrap material available in Ghat Section, a contract for lifting and stacking is being finalised and the scrap will be sold out expeditiously.

5.14 Southern Railway

• 34,000 MT of scrap has been identified by mapping and mopping. About 8,000 MT is kept for secondary use. 15,720 MT is expected to be handed over to Stores, out of which 8,000 MT will be received by end of Dec. ’18 and rest in the next 2/3 months.

• Trivandrum and Madurai Divisions are lagging behind the sale targets.

5.15 Western Railway

• Material worth ₹65 crores is available for sale out of which material worth ₹15 crores is likely to come by the end of this month and the balance in the next 2/3 months.

5.16 South Central Railway

• 10,000 MT of scrap has been identified in foot to foot survey which is likely to be received in this month.

• 4,000 MT of scrap has been identified in Khandwa-Akola section, out of which 500 MT has been offered and another 500 MT will be offered in next month. The balance 3,000 MT is Class II material and will be used by the Construction organisation.

• 80,000 PSC sleepers are lying which are being disposed.
5.17 **Presentation by GM(EPS)/CRIS**

- Railway Board’s recent instructions on TCS and on interest on delayed payment have been implemented in IREPS. Auction Conducting Officer has to update the rate of interest in IREPS from time to time.

- Lot Publishing Module has been designed to upload the lots and all the lots fulfilling the condition of 7 days will automatically be included in the catalogue for auction. All rejected lots will also automatically appear in the next auction catalogue.

- The facility of depublishing and republishing of lot will be provided. This revised module will be made available in few weeks time in IREPS.

6.0 Considering the consistent price trend, potential of availability of scrap material and need to achieve zero scrap by year end, DG/RS refixed the targets for scrap disposal for zonal railways as under:-

<table>
<thead>
<tr>
<th>S.No.</th>
<th>Railways</th>
<th>Revised Target (₹ in Crores)</th>
<th>S.No.</th>
<th>Railways</th>
<th>Revised Target (₹ in Crores)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>NR</td>
<td>400</td>
<td>9.</td>
<td>ECR</td>
<td>170</td>
</tr>
<tr>
<td>2.</td>
<td>NER</td>
<td>220</td>
<td>10.</td>
<td>SECR</td>
<td>224</td>
</tr>
<tr>
<td>3.</td>
<td>NCR</td>
<td>245</td>
<td>11.</td>
<td>ECoR</td>
<td>165</td>
</tr>
<tr>
<td>4.</td>
<td>NWR</td>
<td>230</td>
<td>12.</td>
<td>CR</td>
<td>325</td>
</tr>
<tr>
<td>5.</td>
<td>WCR</td>
<td>235</td>
<td>13.</td>
<td>SWR</td>
<td>125</td>
</tr>
<tr>
<td>6.</td>
<td>ER</td>
<td>250</td>
<td>14.</td>
<td>SR</td>
<td>305</td>
</tr>
<tr>
<td>7.</td>
<td>NFR</td>
<td>150</td>
<td>15.</td>
<td>WR</td>
<td>350</td>
</tr>
<tr>
<td>8.</td>
<td>SER</td>
<td>240</td>
<td></td>
<td>SCR</td>
<td>360</td>
</tr>
</tbody>
</table>

7.0 Meeting ended with vote of thanks to DG/RS, AM/RS, CMMs and other participating officers.

******

[Signature]
## Annexure A

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>NR</td>
<td>345</td>
<td>212.8</td>
<td>181.9</td>
<td>-14.5</td>
</tr>
<tr>
<td>2.</td>
<td>NER</td>
<td>185</td>
<td>114.1</td>
<td>54.2</td>
<td>-52.5</td>
</tr>
<tr>
<td>3.</td>
<td>NCR</td>
<td>205</td>
<td>126.4</td>
<td>121.5</td>
<td>-3.9</td>
</tr>
<tr>
<td>4.</td>
<td>NWR</td>
<td>190</td>
<td>117.2</td>
<td>102.5</td>
<td>-12.5</td>
</tr>
<tr>
<td>5.</td>
<td>WCR</td>
<td>195</td>
<td>120.3</td>
<td>107.3</td>
<td>-10.8</td>
</tr>
<tr>
<td>6.</td>
<td>ER</td>
<td>210</td>
<td>129.5</td>
<td>138.1</td>
<td>6.7</td>
</tr>
<tr>
<td>7.</td>
<td>NFR</td>
<td>125</td>
<td>77.1</td>
<td>35.0</td>
<td>-54.6</td>
</tr>
<tr>
<td>8.</td>
<td>SER</td>
<td>200</td>
<td>123.3</td>
<td>125.0</td>
<td>1.4</td>
</tr>
<tr>
<td>9.</td>
<td>ECR</td>
<td>140</td>
<td>86.3</td>
<td>104.0</td>
<td>20.0</td>
</tr>
<tr>
<td>10.</td>
<td>SECR</td>
<td>175</td>
<td>107.9</td>
<td>111.9</td>
<td>4.0</td>
</tr>
<tr>
<td>11.</td>
<td>ECOR</td>
<td>135</td>
<td>83.3</td>
<td>117.5</td>
<td>41.1</td>
</tr>
<tr>
<td>12.</td>
<td>CR</td>
<td>270</td>
<td>166.5</td>
<td>143.5</td>
<td>-13.8</td>
</tr>
<tr>
<td>13.</td>
<td>SWR</td>
<td>105</td>
<td>64.8</td>
<td>57.1</td>
<td>-11.9</td>
</tr>
<tr>
<td>14.</td>
<td>SR</td>
<td>255</td>
<td>157.3</td>
<td>160.4</td>
<td>2.0</td>
</tr>
<tr>
<td>15.</td>
<td>WR</td>
<td>285</td>
<td>175.8</td>
<td>210.2</td>
<td>19.6</td>
</tr>
<tr>
<td>16.</td>
<td>SCR</td>
<td>290</td>
<td>178.8</td>
<td>179.0</td>
<td>0.1</td>
</tr>
</tbody>
</table>